



San Bernardino County Homeless Partnership
Central Valley Regional Steering Committee

Wednesday, October 7, 2026 • 2:00 p.m. to 3:00 p.m.

City of Colton–Gonzalez Community Center,

670 Colton Ave, Meeting Room #1, Colton, CA 92324

Committee members will be attending the meeting in person.

To address the Central Valley Regional Steering Committee (Committee) regarding an item on the agenda, or an item within its jurisdiction but not on the agenda, please complete and submit a Public Comment Request. Requests must be submitted before the item is called for consideration. Speakers may address the Committee for up to three (3) minutes on Public Comment, up to three (3) minutes on each item on the Discussion agenda, and up to three (3) minutes on the consent agenda.

CENTRAL VALLEY REGIONAL STEERING COMMITTEE MEETING AGENDA

OPENING REMARKS		PRESENTER
A. Call to Order (3 minutes) B. Pledge of Allegiance/Invocation Roll Call		Mark Nuaimi
PUBLIC COMMENT		
C. Any member of the public may address the Committee on any matter not on the agenda that is within the subject matter jurisdiction of the Committee.		
CONSENT CALENDAR		
D. Adoption of the minutes from the September 2, 2026 Committee meeting and receive and file attendance roster for Committee members.		Mark Nuaimi
PRESENTATIONS (30 mins)		
E. Receive presentation from San Bernardino Council of Governments (SBCOG) on the Homeless Strategic Planning project.		Monique Arellano Director, SBCOG
DISCUSSION (20 mins)		
F. Approve formation of an ad hoc subcommittee and appointment of subcommittee members consisting of less than a quorum of the members of the Committee to review the CoC Strategic Plan and develop recommended implementation / action steps for Central Valley for the fiscal period of 2026-2027, for presentation to the Committee.		Mark Nuaimi

The Mission of the San Bernardino County Homeless Partnership is to provide a system of care that is inclusive, well planned, coordinated and evaluated and is accessible to all who are homeless and those at-risk of becoming homeless.

The Committee meetings are accessible to persons with disabilities. If you require a reasonable modification or accommodation for a disability in order to participate in the public meeting, requests should be made through the Office of Homeless Services at least three (3) business days prior to the meeting. The Office of Homeless Services telephone number is (909) 501-0610 and the office is located at 560 E. Hospitality Lane, Suite 200, San Bernardino, Ca 92408-0044. <https://sbchp.sbcounty.gov/agenda> and supporting documentation can be obtained at 560 E. Hospitality Lane, Suite 200, San Bernardino, Ca 92408-0044.

G. Discuss schedule for 2026 fall presentations.	Mark Nuaimi
CLOSING	
H. Individual Committee Member Comments (3 mins. each) a. City of Colton b. City of Fontana c. City of Grand Terrace d. City of Redlands e. City of San Bernardino f. SB County Superintendent of Schools g. California State Senate District 29 h. 211 United Way i. Benjamin E. Jones CRC j. Family Assistance Program k. Inland Housing Solutions l. Project Life Impact m. Water of Life/CityLink n. US. Vets	a. Heidi Strutz/Corina Villalpando b. Jonathan Hernandez/ Phil Burum c. Jeff Allen/Matt Brown d. David Rabindranath/Tess Bertani e. Sandra Ibarra f. Tyrese Crawford g. Prince Ogidikpe h. Antoinette Ortega i. Pastor Paul Jones j. ZaZette Scott k. Marisela Manzo l. Anna Ulibarri m. Mark Nuaimi n. Desiree Rivera
I. Next Meeting: November 4, 2026 at the Gonzales Community Center (Meeting Room #1) 670 Colton Ave. Colton, CA 92324 2:00 pm – 3:00pm	

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Minutes for Central Valley Regional Steering Committee Meeting

September 2, 2026

2:00 PM

670 Colton Ave, Meeting Room #1

Colton, CA 92324

Minutes were recorded and transcribed by RSC Secretary

TOPIC	PRESENTER	OPENING REMARKS
A. Call to Order	Mark Nuaimi and Za Zette Scott	The meeting was called to order at 2:00 PM
B. Pledge of Allegiance / Invocation	Mark Nuami	Giovanni Quiroz & Mark Nuaimi
C. Roll Call	Mark Nuaimi	The following Committee Members or their alternates were present at the meeting: • Heidi Strutz/Corina Villalpando • Johnathan Hernandez/Phil Burum • Gail Maddox • Pastor Paul Jones • ZaZette Scott • Tyrese Crawford • Prince Ogidikpe • Marisela Manzo • Anna Ulibarri • Mark Nuaimi • Desiree Rivera Members arriving late: • Jeff Allen Members absent: • Treasure Ortiz/Sandra Ibarra • David Rabindranath/Tess Bertani

		PUBLIC COMMENT
D. Any member of the public may address the Committee on any matter not on the agenda that is within the subject matter jurisdiction of the Committee.	Mark Nuaimi	The Chair opened the floor to Public Comments: Anthony Brazier – provided comments regarding the level of visible homelessness in the City of San Bernardino and surrounding areas. He encouraged service providers and regional partners to become familiar with conditions in the community and expressed concern that the number of individuals living unsheltered requires increased attention. Damarious Carmichael, San Bernardino County Veteran Affairs Office - Veterans Stand Down scheduled for October 14 from 10:00 a.m. to 2:00 p.m. in Fontana at Miller Park. The event is open to veterans and the general community and will include numerous community resource providers. Lucretia, San Bernardino Valley College - Fall Wellness Event scheduled for October 20. Community partners were invited to participate as resource vendors and provide information to students. Bonnie Warner, Job Corp - shared information regarding its program for young adults ages 16–24. The program provides free career training and assistance with obtaining a high school diploma and may include residential housing, meals, and recreational activities for eligible participants. Encouraged agencies working with unhoused or at-risk youth and young adults to connect eligible individuals with the program and offered informational materials to attendees. SB County Probation Department - Shelter court on September 17th in Redlands. Anna Ulibarri - Attendees were reminded that applications for nominations to the Continuum of Care Board term beginning January 2027 are due September 15. Current eligible Board members seeking reelection and other interested applicants were encouraged to submit applications. The Committee was also encouraged to help recruit a broad cross-section of applicants, including service providers, housing developers, hospitals, school districts, public agencies, and other community partners involved in addressing homelessness.
		CONSENT ITEMS
E. Adoption of the minutes from August 5, 2026, meeting and receive and file attendance roster for Committee members.	Mark Nuaimi	The Chair opened the consent calendar portion of the agenda. The Chair opened the item for public comments. No Public comments were made. Johnathan Hernandez made a motion to approve the consent calendar and was seconded by ZaZette Scott.

		The Chair opened the items for comment by the Committee members. (No) Discussion ensued. Vote was taken: Motion carried unanimously. The motion was approved.
	PRESENTER	PRESENTATIONS
F. Receive a presentation from Water of Life Community Church on their Pathway to Housing program and their Homeless Housing Assistance and Prevention (HHAP) Round 5 funding	Geovanni Quiroz Mark Nuaimi	CityLink provided an overview of its Pathway to Housing program, which begins with street outreach and connects individuals and families experiencing homelessness to emergency shelter, transitional housing, rental assistance, and permanent housing. Staff emphasized that outreach is focused on building trust and addressing immediate needs such as food, showers, clothing, hygiene, medical care, benefits, documentation, and case management so participants can successfully transition into housing. For HHAP-5, CityLink received \$500,000 to expand street outreach, provide rental assistance for approximately 50 households, support housing navigation, and strengthen landlord engagement and incentives. As of July, the HHAP-5 street outreach program had enrolled 66 clients, including 34 adults and 32 children. CityLink also reported 63 individuals in transitional housing, with the goal of helping those households stabilize and transition into permanent housing.
G. Receive a presentation from the City of San Bernardino on their Homeless Services	Gabriela Leon	The City of San Bernardino provided an overview of the growth of its homeless response system over the past several years. Staff explained that the City has expanded from having very limited dedicated homelessness services to a coordinated system focused on prevention, outreach, shelter, rapid rehousing, and long-term housing stability. Current services include street outreach through the City, Salvation Army, law enforcement, and partner agencies; an Encampment Resolution Fund program along the Waterman Avenue corridor; mobile showers and laundry; pet boarding and veterinary assistance to reduce barriers to shelter and treatment; motel vouchers; emergency meals; and rapid rehousing. The City reported providing approximately 145 motel vouchers per month and about 944 vouchers since January, with priority given to seniors, persons with disabilities, and families with children. The City reported a 23.6% reduction in homelessness in the 2026 Point-in-Time Count, while noting that San Bernardino continues to serve a significant share of the County's homeless population and many clients have complex behavioral health, substance-use, and medical needs.
TOPIC	PRESENTER	DISCUSSION ITEM ACTION/OUTCOME
H. Receive recommendations for the Fall presentations schedule.	Mark Nuaimi	The Chair opened ITEM #H for discussion. Discussion: Committee members reviewed the presentation schedule.

		Outcome: Presentation schedule received and filed. Family Services Association of Redlands presentation in October will be moved to November.
I. Consideration and Appointment of Committee Co-Chair – Public Agency Representative.	Mark Nuaimi	The Chair opened ITEM #I for discussion. The Chair explained that the Regional Steering Committee historically has two co-chairs: one public agency representative and one nonprofit representative. ZaZette Scott had indicated her intention to step down as co-chair so the Committee could restore the public agency/nonprofit co-chair structure. The Chair also provided a description of the Co-Chair role. The Chair opened the floor for volunteers from Public Agencies. Johnathan Hernandez from the City of Fontana volunteered to serve as co-chair. The City of Fontana was motioned by Jeff Allen and seconded by Pastor Paul Jones to appoint Johnathan Hernandez, City of Fontana as RSC co-chair. Vote was taken: Motion carried unanimously. The motion was approved.
J. Formation of an ad hoc subcommittee and election of subcommittee members consisting of less than a quorum of the membership of the Committee to address the Continuum of Care (CoC) Strategic Plan Implementation / Action Steps for Central Valley for calendar year 2026-2027.	Mark Nuaimi	The Chair opened ITEM #J for discussion. The Committee discussed forming an ad hoc subcommittee to help move the Central Valley portion of the CoC Regional Action Plan on Homelessness from planning into implementation. Members discussed broadening participation beyond Regional Steering Committee members to include cities, housing developers, landlords, healthcare partners, service providers, and other community stakeholders. The Committee also discussed coordinating with the San Bernardino Council of Governments (SBCOG), which is conducting its own homelessness strategic planning effort, to avoid duplicating work and better align regional planning efforts. Ana Ulibarri advised that the CoC Board would be receiving an implementation update in October and that each region should be able to demonstrate how it intends to move the strategic plan forward and address identified service gaps. Outcome: The Committee voted to continue Item J to the October meeting, reserve additional time for the discussion, and explore inviting SBCOG to provide an overview of its homelessness strategic planning process. No subcommittee was formally appointed at this meeting.

CLOSING

K. Individual Committee Member Comments

ZaZette Scott - Thanked the Committee for the opportunity to serve as co-chair and stated that the September meeting would be her final meeting in that role. She expressed appreciation for the experience and continued support of the Regional Steering Committee.

Anna Ulibarri - Reminded that the next CoC Full Membership Meeting is September 23. Agencies interested in participating in upcoming CoC Board elections were encouraged to attend and ensure that their agency membership application is current.

Tyrese Crawford - Recurring homeless taskforce meeting held Tuesdays from approximately 3:00–4:00 p.m., available both virtually and in person. Youth-serving organizations were invited to participate. Youth Advocacy summit on September 26th from 5 PM to 8 PM for TAY population. Also announced a screening of “No Limbs, No Limits” on September 26 in the High Desert.

Prince Ogidikpe - The Senator’s Office announced Silver Screens and Service, a senior-focused community event scheduled for September 30 at the Cinemark in Rialto. The event will include a movie, community resources, giveaways, and participation from community partners.

ADJOURNMENT

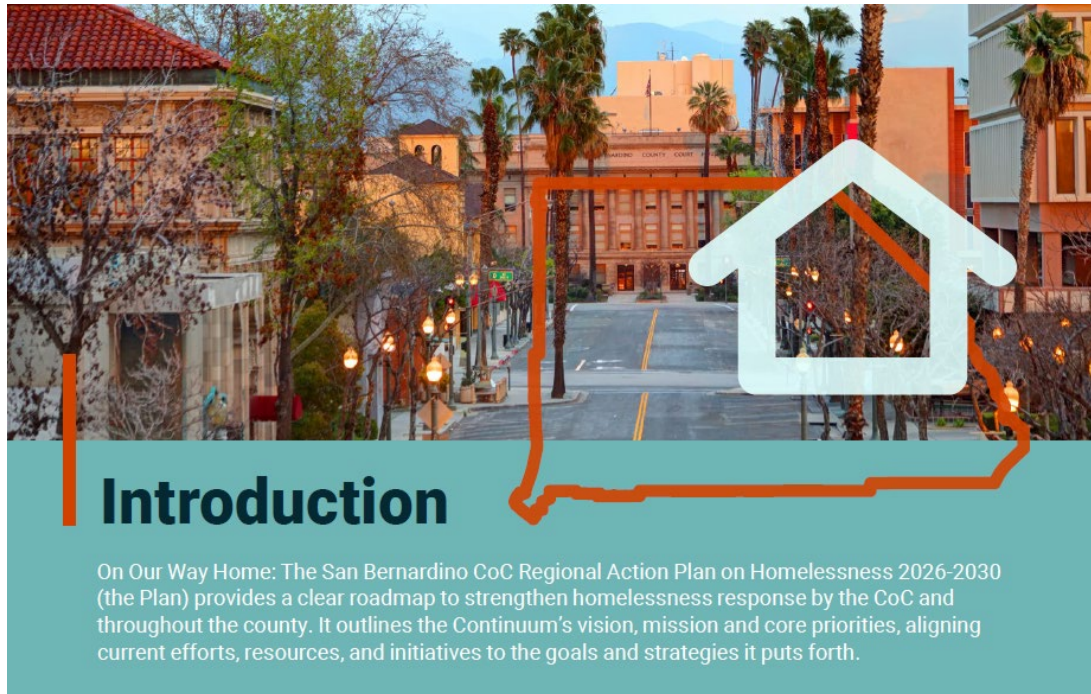
L. Next Meeting

Motion was made and approved to end the meeting at 3:15 PM.

**October 7th, 2026
at the Gonzales Community Center (Meeting Room #1)
670 Colton Ave. Colton, CA 92324
2:00 pm – 3:00pm**

Item F – FORMATION OF A SUBCOMMITTEE TO ADDRESS THE COC STRATEGIC PLAN IMPLEMENTATION / ACTION STEPS FOR THE CENTRAL VALLEY REGION

During the June 10th Regional Steering Committee meeting, HOMEBASE presented the final work product from the development of **“The San Bernardino CoC Regional Action Plan on Homelessness”**.



It was recommended that the Central Valley Regional Steering Committee consider appointment of a subcommittee to take the work product from the Regional Action Plan on Homelessness and translate that into Action Steps for the region to consider. Attached to this report is the specific content tied to the Central Valley RSC Implementation Plan.

At our September 2nd RSC meeting, we opened the item and continued it to this month to allow more time to present / discuss and to also receive an update on plans for a Homeless Strategic Plan by San Bernardino Council of Governments (SBCOG).

Action: RSC to discuss possible appointment of a subcommittee to take the Regional Action Plan and develop NEXT STEPS for the Central Valley region.

Recommendation:

- Appoint a subcommittee of 3-4 members of the RSC to serve as an Ad-Hoc committee to bring back recommended implementation steps to the Central Valley Region.
- Hold regular meetings as part of the monthly HPN / Networking meeting (prior to the RSC meetings) to allow agencies interested in the process to participate.

Central Valley RSC Implementation Plan

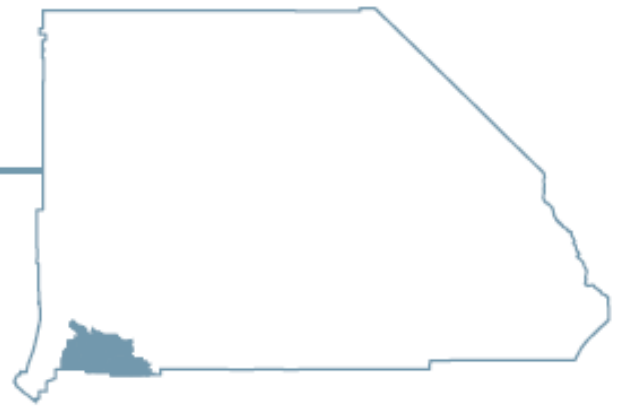
Goal 1: Permanent and Affordable Housing			
Strategy	Central Valley RSC Action Step	Timeline and Key Partners	Performance Metrics
<i>Strategy 1.2: Expand access to affordable housing in underserved regions.</i>	Collaborate with Central Valley Cities, the County, and landlords to identify affordable, habitable units for master leasing, shared housing, and co-living models to expand housing options in the region.		
Goal 2: Coordination			
Strategy	Central Valley RSC Action Step	Timeline and Key Partners	Performance Metrics
<i>Strategy 2.2: Elevate the CoC's identity and authority as a unified system.</i>	Build on the success of the agency partnership letter of support model by establishing a formal mentorship program that pairs higher-capacity providers with emerging agencies to support grant funding and capacity building in the region.		
<i>Strategy 2.3: Strengthen cross-sector partnerships for resource optimization.</i>	Assess the success of City/nonprofit housing partnerships in Fontana and Redlands and replicate those models in at least two additional Central Valley cities to expand housing development.		
Goal 3: Shelter and Services			
Strategy	Central Valley RSC Action Step	Timeline and Key Partners	Performance Metrics
<i>Strategy 3.1: Develop a CoC-wide plan for shelter and interim housing.</i>	Work with local Cities and the County to identify publicly-owned and underutilized properties for opportunities to develop innovative housing models for emergency shelters and transitional housing.		
<i>Strategy 3.4: Integrate lived experience and equity into shelter design and operation.</i>	Track barriers that dissuade people experiencing homelessness from taking advantage of shelter in the Central Valley (e.g., based on sub-population, pet policies, household composition, etc.) and integrate		

	feedback to improve shelter design and operation standards.		
Goal 4: Prevention and Diversion			
Strategy	Central Valley RSC Action Step	Timeline and Key Partners	Performance Metrics
<i>Strategy 4.1: Establish a clear and accessible low-barrier diversion pathway at all access points.</i>	Work with Inland Empire Health Plan (IEHP) to develop trauma-informed trainings on diversion and conflict resolution techniques and to provide such trainings to all frontline staff.		
<i>Strategy 4.3: Proactively identify and stabilize households at high risk of homelessness.</i>	Establish a Central Valley RSC prevention fund to provide rapid, flexible assistance for time sensitive needs (e.g., care repairs, utility shut-offs) to prevent housing crises from resulting in homelessness.		
Goal 5: Data and Performance			
Strategy	Central Valley RSC Action Step	Timeline and Key Partners	Performance Metrics
<i>Strategy 5.3: Ensure lived experience is integrated at all levels of decision-making.</i>	Develop and distribute a local survey to assess the current representation of lived expertise on the Central Valley RSC and identify barriers to increasing participation.		



Central Valley RSC Regional Implementation Plan

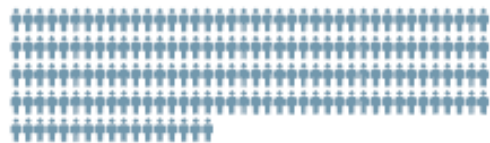
The Central Valley region includes many of the county's most urban and suburban parts, including cities such as San Bernardino, Fontana and Redlands. The region is the population and service hub of the county and contains a high concentration of shelter services, health care facilities, and outreach programs. The Central Valley region faces a massive housing affordability crisis, especially as people from nearby counties, such as Los Angeles, get priced out of their local housing markets. The median rent in the Central Valley is \$1,625.



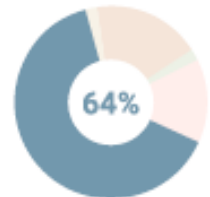
According to the U.S. Census Bureau, the Central Valley represents 43% of the county's total population. While the median income in the region is \$82,391, there is a considerable range in incomes between Central Valley cities. Despite only 13.6% of the population living below the poverty line, approximately 28.5% of the region's population is severely cost burdened (spending more than 50% of income on housing). In addition, there is a very low vacancy rate in the region of 4.1%.

Homelessness in the Central Valley

1,740 UNSHELTERED

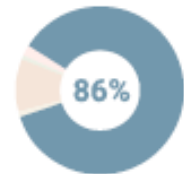


710 SHELTERED



of the CoC's total PITC

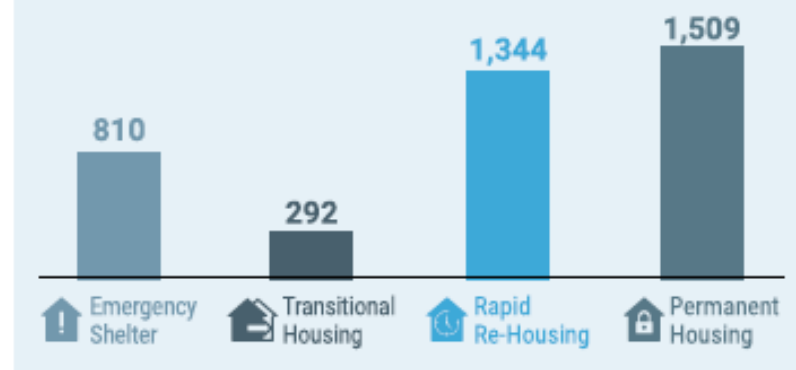
The Central Valley/s Homeless Service System



The Central Valley region has the highest number of beds for people experiencing homelessness of the five regions and was home to **86% of the total beds** in the CoC in 2025.

The Central Valley homeless service system has strong collaboration between providers. They have had early success leveraging CalAIM housing resources and there is strong participation in HMIS by providers. Challenges for the Central Valley include a severe shortage of affordable housing, rigid eligibility and definitions for accessing services, insufficient staffing capacity, and population specific barriers. Another challenge is coordination across funding streams or program types.

Breakdown of beds in the Central Valley Region (2025 HIC)



The Central Valley RSC identified the following action steps as priorities for the region over the next five years.

 GOAL 1 : Permanent and Affordable Housing	
STRATEGY	CENTRAL VALLEY RSC ACTION STEP
Strategy 1.2: Expand access to affordable housing in underserved regions.	Collaborate with Central Valley Cities, the County, and landlords to identify affordable, habitable units for master leasing, shared housing, and co-living models to expand housing options in the region.
 GOAL 2 : Coordination	
STRATEGY	CENTRAL VALLEY RSC ACTION STEP
Strategy 2.2: Elevate the CoC's identity and authority as a unified system.	Build on the success of the agency partnership letter of support model by establishing a formal mentorship program that pairs higher-capacity providers with emerging agencies to support grant funding and capacity building in the region.
Strategy 2.3: Strengthen cross-sector partnerships for resource optimization.	Assess the success of City/nonprofit housing partnerships in Fontana and Redlands and replicate those models in at least two additional Central Valley cities to expand housing development.
 GOAL 3 : Shelter and Services	
STRATEGY	CENTRAL VALLEY RSC ACTION STEP
Strategy 3.1: Develop a CoC-wide plan for shelter and interim housing.	Work with local Cities and the County to identify publicly-owned and underutilized properties for opportunities to develop innovative housing models for emergency shelters and transitional housing.
Strategy 3.4: Integrate lived experience and equity into shelter design and operation.	Track barriers that dissuade people experiencing homelessness from taking advantage of shelter in the Central Valley (e.g., based on sub-population, pet policies, household composition, etc.) and integrate feedback to improve shelter design and operation standards.
 GOAL 4 : Prevention and Diversion	
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Strategy 4.3: Proactively identify and stabilize households at high risk of homelessness.	Establish a Central Valley RSC prevention fund to provide rapid, flexible assistance for time sensitive needs (e.g., car repairs, utility shut-offs) to prevent housing crises from resulting in homelessness.
 GOAL 5 : Data and Performance	
STRATEGY	CENTRAL VALLEY RSC ACTION STEP
Strategy 5.3: Ensure lived experience is integrated at all levels of decision-making.	Develop and distribute a local survey to assess the current representation of lived expertise on the Central Valley RSC and identify barriers to increasing participation.

Item G – SCHEDULE OF PRESENTATIONS FOR LATE SUMMER / FALL

The Regional Steering Committee indicated interest in receiving presentations throughout the calendar year on various subjects:

- HHAP-5 Awarded Projects
- City Homeless program updates
 - Colton
 - Fontana
 - San Bernardino
- SBCOG Homelessness Strategic Plan

We have time typically to accommodate two (2) presentations per meeting. This agenda item is asking for agencies / organizations to commit to making presentations so future agendas can be built:

RSC Meeting Date	Agency / Organization	Topic
August 5th 2026	Operation Grace	HHAP-3 / Programming
	(Open)	FY 26 CoC update (if available)
September 2nd 2026	CityLink	HHAP-5 Presentation
	City of San Bernardino	Homeless Services
October 7th 2026	Inland Housing Solutions	HHAP-4/HHAP-5
	SBCOG	Homeless Strategic Plan project for SBCOG
November 4th 2026	City of Colton	Homeless Services Overview
	Family Services Assoc. of Redlands	HHAP-5 Presentation
December 2nd 2026	City of Fontana	HHAP-5 Presentation
	Family Assistance Program	Homeless Services