



San Bernardino County Homeless Partnership
Central Valley Regional Steering Committee

Wednesday, June 10, 2026 • 1:30 p.m. to 3:00 p.m.
City of Colton–Gonzalez Community Center,
670 Colton Ave, Meeting Room #1, Colton, CA 92324

To address the Central Valley Regional Steering Committee (Committee) regarding an item on the agenda, or an item within its jurisdiction but not on the agenda, please complete and submit a Public Comment Request form. Requests must be submitted before the item is called for consideration. Speakers may address the Committee for up to three (3) minutes on Public Comment, up to three (3) minutes on each item on the Presentation/Discussion agenda, and up to three (3) minutes on the Consent agenda.

SPECIAL MEETING AGENDA

| OPENING REMARKS | PRESENTER |
|--|--|
| A. Call to Order (3 minutes). B. Pledge of Allegiance/Invocation. C. Roll Call. | Mark Nuaimi |
| PUBLIC COMMENT | |
| D. Any member of the public may address the Committee on any matter not on the agenda that is within the subject matter jurisdiction of the Committee. | |
| CONSENT CALENDAR | |
| E. Adoption of the minutes from April 20, 2026, Special Committee meeting and receive and file attendance roster for Committee members. | Mark Nuaimi |
| PRESENTATIONS (60 mins) | |
| F. Receive a presentation on the San Bernardino Continuum of Care Regional Action Plan on Homelessness. | Will Early and Lindsay Barranco, HOMEBASE |
| DISCUSSION (20 mins) | |
| G. Receive nominations for the appointment of a new member to the open seat and elect new member to the Committee. | Mark Nuaimi |
| H. Receive recommendations for the Summer / Fall presentations schedule. | Mark Nuaimi |

Mission Statement: *The Mission of the San Bernardino County Homeless Partnership is to provide a system of care that is inclusive, well- planned, coordinated, and evaluated and is accessible to all who are homeless and those at risk of becoming homeless.*

The San Bernardino County Homeless Partnership meeting facility is accessible to persons with disabilities. If you require a reasonable modification or accommodation for a disability in order to participate in the public meeting, requests should be made through the Office of Homeless Services (OHS) at least three (3) business days prior to the partnership meeting. The OHS telephone number is (909)501-0610 and the office is located at 560 E. Hospitality Lane suite 200. San Bernardino Ca. 92415. Agenda and documentation can be obtained there or by email. OHS@HSS.SBCOUNTY.GOV

CLOSING

I. Individual Committee Member Comments (3 mins. each)

- a. City of Colton
- b. City of Fontana
- c. City of Grand Terrace
- d. City of Redlands
- e. City of San Bernardino
- f. (VACANT)
- g. Probation
- h. 211 United Way
- i. Benjamin E. Jones CRC
- j. Family Assistance Program
- k. Inland Housing Solutions
- l. Project Life Impact
- m. Water of Life/CityLink
- n. US. Vets

- a. Heidi Strutz/Corina Villalpando
- b. Jonathan Hernandez/ Phil Burum
- c. Jeff Allen/Matt Brown
- d. David Rabindranath/Tess Bertani
- e. Sandra Ibarra
- f. (VACANT)
- g. M. Tristan / J. Whall
- h. Antoinette Ortega
- i. Pastor Paul Jones
- j. ZaZette Scott
- k. Marisela Manzo
- l. Anna Ulibarri
- m. Mark Nuaimi
- n. Desiree Rivera

J. Next Meeting:

August 5, 2026
at the Gonzales Community Center (Meeting Room #1)
670 Colton Ave. Colton, CA 92324
2:00 pm – 3:00pm

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Minutes for Central Valley Regional Steering Committee Meeting

April 20, 2026 2:00 PM
 670 Colton Ave, Meeting Room #1
 Colton, CA 92324

Minutes were recorded and transcribed by Johnathan Hernandez, RSC Secretary

| TOPIC | PRESENTER | OPENING REMARKS |
|-----------------|--------------------------------|--|
| Call to Order | Mark Nuaimi and Za Zette Scott | The meeting was called to order at 2:00 PM |
| Roll Call | Mark Nuaimi | <p>The following Committee Members or their alternates were present at the meeting:</p> <ul style="list-style-type: none"> Johnathan Hernandez/Phil Burum Jeff Allen/Matt Brown David Rabindranath/Tess Bertani Antoinette Ortega/ Gail Maddox Pastor Paul Jones ZaZette Scott Marisela Manzo Anna Ulibarri Mark Nuaimi <p>Members arriving late:</p> <ul style="list-style-type: none"> Corina Villalpando (City of Colton) <p>Members absent:</p> <ul style="list-style-type: none"> Treasure Ortiz/Sandra Ibarra Omar Bullard/ C. Sosa M. Tristan / J. Whall |
| | | PUBLIC COMMENT |
| | | The Chair opened the floor to Public Comments: No Public comments were made. |
| | | CONSENT ITEMS |
| Meeting Minutes | Mark Nuami | <p>The Chair opened the consent calendar portion of the agenda.</p> <p>The Chair opened the item for public comments. No public comments were made.</p> <p>Mark Nuaimi made a motion to approve the consent calendar and was seconded by Anna</p> |

| | | |
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| | | <p>Ulibarri.</p> <p>The Chair opened the items for comment by the Committee members. No discussion ensued.</p> <p>Vote was taken: Motion carried unanimously. The motion was approved.</p> |
| | PRESENTER | PRESENTATIONS |
| F. Receive presentation of the Homeless Housing, Assistance and Prevention (HHAP) Round 5 evaluation process from the Office of Homeless Services | Chris Salazar, Office of Homeless Services | The Chair recognized Chris Salazar, Office of Homeless Services to give a presentation on the Homeless Housing, Assistance and Prevention (HHAP) Round 5 evaluation process from the Office of Homeless Services. |
| TOPIC | PRESENTER | DISCUSSION ITEM ACTION/OUTCOME |
| G. Set aside the approval and recommendation made by the Committee as part of Item G. on the April 8, 2026, Special Meeting agenda regarding the | Mark Nuaimi | <p>The Chair opened ITEM #G The Chair opened the item for public comments:</p> <p>Pastor Alexander – Expressed concerns to understand what the vote is and what the board is voting on. In favor of the considerations of office of homeless services.</p> <p>Pastor Jones made a motion to approve the item G# and was seconded by Matt Brown</p> <p>The Chair opened the items for comment by the Committee members. No Discussion ensued</p> <p>Vote was taken: Motion carried unanimously. The motion was approved.</p> |
| H. Approve the Homeless Housing, Assistance and Prevention (HHAP) Round 5 grant recommendation from regional evaluators to reallocate \$540,000 of grant funding for the Central Valley from the Delivery of | Mark Nuami | <p>The Chair opened ITEM #H The Chair opened the item for public comments:</p> <p>Carly – Expressed concern that most funding is not being directed toward the area with the largest homeless population. Identified the key need of permanent housing in the region, permanent housing provides long-term solutions in comparison to short term solutions rapid re-housing.</p> |

| | | |
|--|-------------------|---|
| <p>Permanent Housing and Innovative Housing Solutions category to the Rapid Rehousing category and submit recommendation to the Continuum of Care Board.</p> | | <p>Kyra Stewart – Clarified that an agency’s name does not necessarily indicate the full area it serves, the comment was intended to clarify the agency’s service area in response to concerns about funding distribution and local homelessness needs.</p> <p>Pastor Alexander- The speaker raised concerns about both the public comment process and the evaluation of Operation Grace’s funding application.</p> <p>The Chair opened the items for comment by the Committee members. Discussion ensued. Original motion made to approve recommendation to reallocate \$540,000 to Rapid Rehousing.</p> <p>A replacement motion was made by Za Zette Scott to reallocate across ALL categories based upon ranking. Replacement motion failed for lack of a second.</p> <p>An additional “friendly amendment” was made to reallocate the \$540,000 to be aggregated to both Rapid Re-Housing and Homeless Prevention.</p> <p>Motioned by Anna Ullibarri, Second by Pastor Jones</p> <p>Vote was taken: # of members were in favor: Corina Villalpando Johnathan Hernandez Matt Brown Tess Bertani Gail Maddox Pastor Paul Jones Marisela Manzo Anna Ulibarri Mark Nuaimi Antoinette Ortega/ Gail Maddox</p> <p>One member was opposed: ZaZette Scott # members recused: None</p> <p>The motion was approved 10-1.</p> |
| <p>I. Approve the Homeless Housing, Assistance and</p> | <p>Mark Nuami</p> | <p>The Chair opened ITEM #1 Conflict of interest were declared by Mark Nuaimi (CityLink), Johnathan Hernandez (City</p> |

Prevention (HHAP) Round 5 grant recommendation from regional evaluators for the following agencies, as modified by the Committee on the April 8, 2026 Special Meeting, and submit recommendation to the Continuum of Care Board.

of Fontana), Tess Bertani (City of Redlands), Anna Ulibarri (CAP Board membership), Marisela Manzo (Inland Housing Solutions), & United Way – 211. Rule of Necessity was implemented due to conflict of interest in order to maintain a quorum, Johnathan Hernandez, Mark Nuaimi and Marisela Manzo were randomly selected by audience members to sustain their voting seats during the item discussion.

Quorum Panel:
Johnathan Hernandez
Matt Brown
Pastor Paul Jones
Marisela Manzo
Mark Nuaimi
ZaZette Scott
Corina Villalpando

The Chair opened the item for public comments:

Steve Pinky – Highlighted that the Salvation Army ranked higher in the rapid rehousing category than another funded agency but received a smaller award. They questioned the reasoning behind the funding disparity and suggested reconsidering the allocations.

Don Smith – Requested that the committee reconsider Inland Housing Solutions’ funding allocation, explained that the program focuses on rapid rehousing for older adults and individuals with disabilities or chronic health conditions while creating affordable housing opportunities. Despite the reduction, they affirmed their commitment to implementing the program with whatever funding is ultimately awarded.

Carly – Funding reductions were not applied more evenly across agencies, noting that some organizations received substantial awards while others received little or no funding. Urged the committee to reevaluate its funding priorities and emphasized that permanent housing and innovative housing solutions offer different, potentially more sustainable outcomes than rapid rehousing alone.

Pastor Alexander- Provided comments concerning Operation Grace’s funding application and the population they served.

Gabriel Elliott, Director of Community Development and Housing City of San Bernardino– Expressed frustration with the funding allocation and evaluation process, Urged decision-makers to reconsider how resources are distributed to better support communities facing the greatest homelessness challenges.

Za Zette Scott made a motion to approve the original recommendation from the evaluators. Motion died for lack of a second.

Committee then went through the Rapid Rehousing / Homeless Prevention allocations. Each of the higher ranked agencies were asked if they would accept the recommended amounts even though they were below their requested amount. IHS & City of Fontana both accepted reduced amounts. FSA of Redlands was not in attendance and the recommended amount was maintained. City of Redlands accepted the reduced amount as well.

Discussion ensued.

Committee members motioned to move \$38,868.34 from Operation New Hope to Operation Grace in prevention and shelter diversion. Allocations went to the remaining rapid rehousing agencies applicants.

| Recommended Awards | |
|---|-----------------------|
| City of Redlands | \$611,041.00 |
| City of Fontana | \$500,000.00 |
| Water of Life Community Church/CityLink | \$500,000.00 |
| Community Action Partnership | \$500,000.00 |
| Inland Housing Solutions | \$400,000.00 |
| Family Services Association of Redlands | \$245,000.00 |
| Inland Southern Cal 211+ | \$157,918.00 |
| Operation Grace | \$148,368.34 |
| Operation New Hope | \$96,041.00 |
| Total Allocation | \$3,158,368.34 |

ZaZette Scott motioned allocations as shown above, second by Matt Brown and captured in the attached table.

The Chair opened the item for comment by the Committee members. The Chair went back to the audience to see if there were public comments.

Carly advocated that the \$540,000 be reallocated and another RFQ be pursued. Don Smith spoke to the West Valley allocation process.

| | | |
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| | | <p>Mark Nuaimi - Acknowledged the significant demand for funding and noted that several qualified applicants were not included in the recommended allocations despite ongoing unmet needs. HHAP-6 funding is also coming forward. Encouraged the Office of Homeless Services and the Regional Steering Committee to take a more strategic approach to future funding decisions, particularly given the limited resources available.</p> <p>Vote was taken: Motion carried unanimously. The motion was approved.</p> |
| | | ADJOURNMENT |
| | | Motion was made and approved to end the meeting at 3:45 PM |

HHAP-5 AWARD COMPARISONS

| AVAILABLE FUNDING | | CENTRAL VALLEY RSC RECOMMENDED AWARDS (APRIL 20TH, 2026) | | | | | | | | | | | | | | | | | | | | | | | | |
|---|-----------------------|--|-----------|-----------|--------------------------|-----------|-----------------|-----------|-----------|-----------|-----------------|-----------|------------------|-----------|----------------|---------|-----------|-----------|-----------------|-----------|-----------------------------|---------|--------------------|----------|--------------------|-------------|
| Category | Original Allocation | Recommended Allocation | #1 | | #2 | | #3 | | #4 | | #5 | | #6 | | #7 | | #8 | | #9 | | #10 | | #11 | | Total | Total |
| | | | City Link | | Inland Housing Solutions | | City of Fontana | | CAPSBC | | FSA of Redlands | | City of Redlands | | Salvation Army | | ISC 211+ | | Operation Grace | | St. John's Community Health | | Operation New Hope | | | |
| | | | Requested | Awarded | Requested | Awarded | Requested | Awarded | Requested | Awarded | Requested | Awarded | Requested | Awarded | Requested | Awarded | Requested | Awarded | Requested | Awarded | Requested | Awarded | Requested | Awarded | | |
| Rapid Rehousing | \$758,368.34 | \$1,298,368.34 | \$250,000 | \$250,000 | \$490,000 | \$400,000 | \$240,000 | \$200,000 | \$150,000 | \$150,000 | \$153,000 | \$150,000 | | | | | | | \$109,500 | \$109,500 | | | \$180,000 | | \$1,572,500 | \$1,259,500 |
| Prevention Shelter Diversion | \$600,000.00 | \$600,000.00 | | | | | \$180,000 | \$180,000 | \$200,000 | \$200,000 | \$95,000 | \$95,000 | \$135,000 | \$125,000 | | | | | \$237,250 | \$38,868 | | | \$80,000 | | \$927,250 | \$638,868 |
| Delivery of Permanent Housing & Innovative Solution | \$600,000.00 | \$60,000.00 | | | | | | | | | | | | | | | | | | | | | \$60,000 | \$60,000 | \$60,000 | \$60,000 |
| Street Outreach | \$521,041.00 | \$521,041.00 | \$250,000 | \$250,000 | | | | | \$150,000 | \$150,000 | | | \$250,000 | \$121,041 | \$335,000 | | | | \$18,250 | | \$500,000 | | \$32,000 | | \$1,535,250 | \$521,041 |
| Service Coordination | \$521,041.00 | \$521,041.00 | | | | | \$330,000 | \$120,000 | | | | | \$365,000 | \$365,000 | | | | | | | | | \$48,000 | \$36,041 | \$743,000 | \$521,041 |
| System Support (5% CES Allocation) | \$157,918.00 | \$157,918.00 | | | | | | | | | | | | | | | \$183,332 | \$157,918 | | | | | | | \$183,332 | \$157,918 |
| | \$3,158,368.34 | \$3,158,368.34 | | | | | | | | | | | | | | | | | | | | | | | \$0 | \$0 |
| PROPOSAL REQUESTED AMOUNT | | | \$500,000 | | \$490,000 | | \$750,000 | | \$500,000 | | \$248,000 | | \$750,000 | | \$335,000 | | \$183,332 | | \$365,000 | | \$500,000 | | \$400,000 | | \$4,621,332 | |
| AWARDED AMOUNT | | | \$500,000 | | \$400,000 | | \$500,000 | | \$500,000 | | \$245,000 | | \$611,041 | | \$0 | | \$157,918 | | \$148,368 | | \$0 | | \$96,041 | | \$3,158,368 | |



Homebase

ADVANCING SOLUTIONS TO HOMELESSNESS

**The San Bernardino CoC Regional
Action Plan on Homelessness**

Central Valley RSC Implementation

Our Presenters



Will Earley



Esther Wilch

Today's presentation

We'll cover highlights of the strategic plan and specific action steps for your RSC!

ON OUR WAY HOME:
The San Bernardino CoC Regional Action Plan on Homelessness
2026 - 2030

Central Valley RSC Regional Implementation Plan

The Central Valley region includes many of the county's most urban and suburban parts, including cities such as San Bernardino, Fontana and Redlands. The region is the population and service hub of the county and contains a high concentration of shelter services, health care facilities, and outreach programs. The Central Valley region faces a massive housing affordability crisis, especially as people from nearby counties, such as Los Angeles, get priced out of their local housing markets. The median rent in the Central Valley is \$1,625.

According to the U.S. Census Bureau, the Central Valley represents 43% of the county's total population. While the median income in the region is \$62,391, there is a considerable range in incomes between Central Valley cities. Despite only 15.6% of the population living below the poverty line, approximately 28.5% of the region's population is severely cost burdened (spending more than 50% of income on housing). In addition, there is a very low vacancy rate in the region of 4.1%.

Homelessness in the Central Valley

| | |
|-------------------|---------------|
| 1,740 UNSHELTERED | 710 SHELTERED |
|-------------------|---------------|

64% of the CoC's total PITC

The Central Valley's Homeless Service System

The Central Valley region has the highest number of beds for people experiencing homelessness of the five regions and was home to **86% of the total beds** in the CoC in 2025.

The Central Valley homeless service system has strong collaboration between providers. They have had early success leveraging CalAIM housing resources and there is strong participation in HMIS by providers. Challenges for the Central Valley include a severe shortage of affordable housing, rigid eligibility and definitions for accessing services, insufficient staffing capacity, and population specific barriers. Another challenge is coordination across funding streams or program types.

Breakdown of beds in the Central Valley Region (2025 HIC)

| Category | Number of Beds |
|----------------------|----------------|
| Emergency Shelter | 810 |
| Transitional Housing | 292 |
| Rapid Re-Housing | 1,344 |
| Permanent Housing | 1,509 |

Sources of Information that Inform this Plan

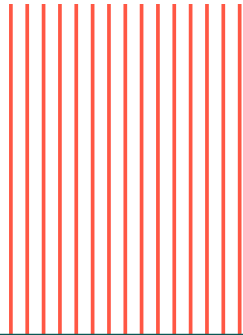
Homebase, the San Bernardino CoC, local cities and community members, and San Bernardino County have worked closely for the past year developing the plan.

- Review of Existing Data
- Gathered input at two RSC meetings
- Focus groups with people who have lived experience
- Community Survey
- Continual input from RSC Co-Chairs

Data Sources Reviewed

- Point in Time Count
- Housing Inventory Count
- Homeless Data Exchange (HMIS Data)
- American Community Survey (Census)
- Homelessness Data Integration System
- Housing Pipeline City Survey

Vision Statement



All individuals and families across San Bernardino County, regardless of their economic conditions, will have access to safe, secure, stable, affordable, permanent housing and needed supportive services.

Mission Statement



To collaborate across all regions and sectors in the county, using a person-centered approach, to connect individuals and families to a diverse range of supportive services and long-term sustainable housing that fits their unique needs.

Guiding Principles



Housing is a Human Right

Every individual deserves to be treated with respect, dignity and empathy, regardless of their circumstances. Solutions need to be designed around the person, not program rules. Prioritizing the physical and emotional well-being of every person in the county can empower people to build independence and self-sufficiency.



Housing is a Social Determinant of Health

Housing is needed to ensure health, safety, and stability for all individuals and families in the region. However, stability depends on income and opportunity, not just housing placement.



Strong Decision-Making is guided by Data and Evidence

Data-driven solutions rely on evidence, not assumptions. Continuous learning and evaluation should be core to the approach to reduce and end homelessness.



Creative and Innovative Solutions will Benefit the Entire Community

Housing and service providers need to embrace creative, evidence-based approaches that will prevent and end homelessness. They can rely on flexibility and creativity in addressing barriers to housing, employment, and stability. The work should inspire belief and hope in the possibility of change



It is Essential to Value the Voices of People with Lived Experience

People who have lived experience of homelessness have unique voices and roles in the design of solutions to prevent and end homelessness. The community needs to create a variety of opportunities to understand their point of view and respond to their concerns.



There is Shared Ownership and Responsibility for the Homelessness Crisis

No one can sit by without acting. As a region, we must partner collaboratively – with County departments, community-based organizations, Cities, businesses, neighbors, and individuals – to be responsible and accountable together for responding to homelessness. We can no longer work in siloes and should avoid duplication of effort.



The Disparities that Exist Across the Homeless System of Care Can't Be Ignored

Racial, gender, sexual orientation, and other inequities persist and need to be addressed so that all county residents can equitably access fair housing, resources, and opportunities. Systems must identify and serve everyone in need, even when they are not visible in traditional data sources.

Goals and Strategies

Over the next five years, the CoC will unite around bold, targeted strategies to dramatically reduce homelessness in the county, guided by key goals to drive measurable change and transform lives:



GOAL 1 Permanent and Affordable Housing

Increase permanent and affordable housing capacity and provide the resources needed to ensure people can maintain stable housing.



GOAL 2 Coordination

Improve information, coordination, and collaboration between County Departments, Cities, the CoC, and RSCs.



GOAL 3 Shelter and Services

Improve and expand shelter, interim housing, and low-barrier services.



GOAL 4 Prevention and Diversion

Develop and invest in a CoC-wide prevention and diversion program, including an improved education and resource effort, to lower barriers to housing and services for people at risk of or experiencing homelessness.



GOAL 5 Data and Performance

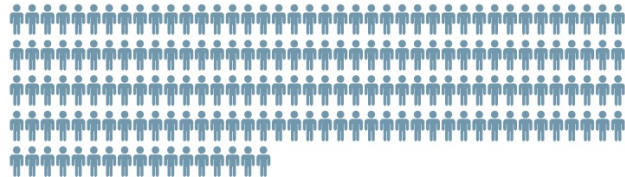
Strengthen the homeless response system so that it is data-driven, fair, and results-oriented



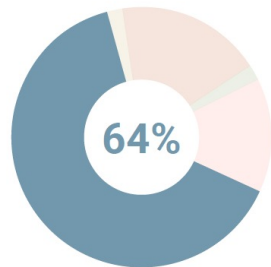
Central Valley RSC Regional Implementation Plan

Homelessness in the Central Valley

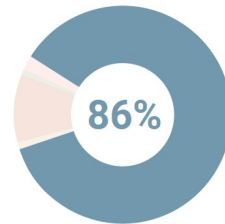
1,740 UNSHELTERED



710 SHELTERED

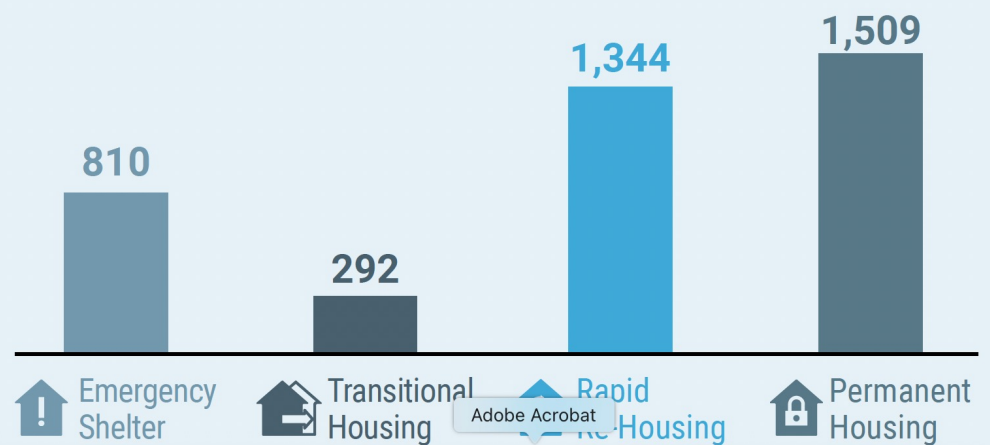


of the CoC's total PITC



The Central Valley region has the highest number of beds for people experiencing homelessness of the five regions and was home to **86% of the total beds** in the CoC in 2025.

Breakdown of beds in the Central Valley Region (2025 HIC)





GOAL 1 : Permanent and Affordable Housing

Strategy 1.2: Expand access to affordable housing in underserved regions.

Collaborate with Central Valley Cities, the County, and landlords to identify affordable, habitable units for master leasing, shared housing, and co-living models to expand housing options in the region.



GOAL 2 : Coordination

Strategy 2.2: Elevate the CoC's identity and authority as a unified system.

Build on the success of the agency partnership letter of support model by establishing a formal mentorship program that pairs higher-capacity providers with emerging agencies to support grant funding and capacity building in the region.



GOAL 2 : Coordination

Strategy 2.3: Strengthen cross-sector partnerships for resource optimization.

Assess the success of City/nonprofit housing partnerships in Fontana and Redlands and replicate those models in at least two additional Central Valley cities to expand housing development.



GOAL 3 : Shelter and Services

Strategy 3.1: Develop a CoC-wide plan for shelter and interim housing.

Work with local Cities and the County to identify publicly-owned and underutilized properties for opportunities to develop innovative housing models for emergency shelters and transitional housing.



GOAL 3 : Shelter and Services

Strategy 3.4: Integrate lived experience and equity into shelter design and operation.

Track barriers that dissuade people experiencing homelessness from taking advantage of shelter in the Central Valley (e.g., based on sub-population, pet policies, household composition, etc.) and integrate feedback to improve shelter design and operation standards.



GOAL 4 : Prevention and Diversion

Strategy 4.1: Establish a clear and accessible low-barrier diversion pathway at all access points.

Work with Inland Empire Health Plan (IEHP) to develop trauma-informed trainings on diversion and conflict resolution techniques and to provide such trainings to all frontline staff.



GOAL 4 : Prevention and Diversion

Strategy 4.3: Proactively identify and stabilize households at high risk of homelessness.

Establish a Central Valley RSC prevention fund to provide rapid, flexible assistance for time sensitive needs (e.g., car repairs, utility shut-offs) to prevent housing crises from resulting in homelessness.



GOAL 5 : Data and Performance

Strategy 5.3: Ensure lived experience is integrated at all levels of decision-making.

Develop and distribute a local survey to assess the current representation of lived expertise on the Central Valley RSC and identify barriers to increasing participation.

Implementing the Action Steps

- Who will be responsible for leading the implementation on the action steps?
- How will the RSC keep progress moving over time?
- Are there new partners needed to accomplish these action steps?
- What are potential roadblocks? What can the RSC do to overcome these challenges?
- How will you engage people with lived experience?

Measuring Progress



Choosing the Right Milestones

How will you know you have accomplished the action step?



Collecting the Right Data

What data or information do you have access to?



Using the Data

How will you review data regularly?

Questions and Discussion



Contact us

Email the whole team:
SBPlanning@HomebaseCCC.org



Jose Lucio



Will Earley



Lindsey Barranco



Julie Silas



Esther Wilch

Central Valley RSC Implementation Plan

| Goal 1: Permanent and Affordable Housing | | | |
|---|--|---------------------------|---------------------|
| Strategy | Central Valley RSC Action Step | Timeline and Key Partners | Performance Metrics |
| <i>Strategy 1.2: Expand access to affordable housing in underserved regions.</i> | Collaborate with Central Valley Cities, the County, and landlords to identify affordable, habitable units for master leasing, shared housing, and co-living models to expand housing options in the region. | | |
| Goal 2: Coordination | | | |
| Strategy | Central Valley RSC Action Step | Timeline and Key Partners | Performance Metrics |
| <i>Strategy 2.2: Elevate the CoC's identity and authority as a unified system.</i> | Build on the success of the agency partnership letter of support model by establishing a formal mentorship program that pairs higher-capacity providers with emerging agencies to support grant funding and capacity building in the region. | | |
| <i>Strategy 2.3: Strengthen cross-sector partnerships for resource optimization.</i> | Assess the success of City/nonprofit housing partnerships in Fontana and Redlands and replicate those models in at least two additional Central Valley cities to expand housing development. | | |
| Goal 3: Shelter and Services | | | |
| Strategy | Central Valley RSC Action Step | Timeline and Key Partners | Performance Metrics |
| <i>Strategy 3.1: Develop a CoC-wide plan for shelter and interim housing.</i> | Work with local Cities and the County to identify publicly-owned and underutilized properties for opportunities to develop innovative housing models for emergency shelters and transitional housing. | | |
| <i>Strategy 3.4: Integrate lived experience and equity into shelter design and operation.</i> | Track barriers that dissuade people experiencing homelessness from taking advantage of shelter in the Central Valley (e.g., based on sub-population, pet policies, household composition, etc.) and integrate | | |

| | | | |
|---|---|----------------------------------|----------------------------|
| | feedback to improve shelter design and operation standards. | | |
| Goal 4: Prevention and Diversion | | | |
| Strategy | Central Valley RSC Action Step | Timeline and Key Partners | Performance Metrics |
| <i>Strategy 4.1: Establish a clear and accessible low-barrier diversion pathway at all access points.</i> | Work with Inland Empire Health Plan (IEHP) to develop trauma-informed trainings on diversion and conflict resolution techniques and to provide such trainings to all frontline staff. | | |
| <i>Strategy 4.3: Proactively identify and stabilize households at high risk of homelessness.</i> | Establish a Central Valley RSC prevention fund to provide rapid, flexible assistance for time sensitive needs (e.g., care repairs, utility shut-offs) to prevent housing crises from resulting in homelessness. | | |
| Goal 5: Data and Performance | | | |
| Strategy | Central Valley RSC Action Step | Timeline and Key Partners | Performance Metrics |
| <i>Strategy 5.3: Ensure lived experience is integrated at all levels of decision-making.</i> | Develop and distribute a local survey to assess the current representation of lived expertise on the Central Valley RSC and identify barriers to increasing participation. | | |

Item G – PUBLIC AGENCY VACANCY ON RSC

The Regional Steering Committee has at least one vacancy for a public agency at this time (replacing the HOPE Team). The RSC has received interest from two individuals currently:

- **Tyrese Crawford** – she serves as the Program Coordinator for Homeless Youth Education and the Children Deserve Success program at the [San Bernardino County Superintendent of Schools](#) (SBCSS).
- **Prince Emi Ogidikpe** -- is a Senior District Representative for California State Senator Eloise Gómez Reyes (District 29), who represents parts of the Inland Empire. He is an alumnus of Cal State San Bernardino and manages constituent relations, community outreach, and policy implementation for the district office.

Item H – SCHEDULE OF PRESENTATIONS FOR LATE SUMMER / FALL

The Regional Steering Committee indicated interest in receiving presentations throughout the calendar year on various subjects:

- HHAP-5 Awarded Projects
- City Homeless program updates
- SBCOG Homelessness Strategic Plan

We have time typically to accommodate two (2) presentations per meeting. This agenda item is asking for agencies / organizations to commit to making presentations so future agendas can be built:

| RSC Meeting Date | Agency / Organization | Topic |
|--------------------------------------|------------------------------|--------------|
| August 5th 2026 | | |
| | | |
| September 2nd 2026 | | |
| | | |
| October 7th 2026 | | |
| | | |
| November 4th 2026 | | |
| | | |
| December 2nd 2026 | | |
| | | |