

Office of Homeless Services

560 E. Hospitality Lane, Suite 200 • San Bernardino, CA 92408-0044
Phone: (909)501-0610 • Fax: (909)501-0622

Email: homelessrfp@hss.sbcounty.gov • Website: https://sbchp.sbcounty.gov/

Agenda of the Continuum of Care (CoC) Board Meeting

Meeting date, Date: August 27, 2025 time, and Time: 9:00 am - 11:00 am

place Location: Dorothy Inghram Learning Center

670 E Carnegie Dr. San Bernardino, CA 92408

CoC Board Members must attend the meeting in person.

Join the meeting now

Meeting ID: **231 135 848 981 1**Passcode: **8wK7cy3x**

Dial in by phone

<u>+1 661-568-6806,,748480115#</u> Phone conference ID: **748 480 115#**

Note: Public participation at the meeting via Teams is being offered as a courtesy and may be unavailable if technology fails. In the event of a disruption that prevents the meeting from being broadcasted or receiving public comment, the in-person meeting of the CoC Board will continue. Should you wish to participate remotely, please remember to MUTE your phones. DO NOT place this call on hold should you get another call. Hang up and then rejoin the meeting.

To address the CoC Board regarding an item on the agenda, or an item within its jurisdiction but not on the agenda, please complete and submit a Public Comment Request form or if you are joining us virtually, indicate by typing "Public Comment" in the chat box. Requests must be submitted before the item is called for consideration. Speakers may address the CoC Board for up to three (3) minutes total on the Consent agenda, up to three (3) minutes on each item on the Discussion agenda, and up to three (3) minutes total on Public Comment.

Call to Order	Chair or Designee will call the meeting to order.
Invocation & Pledge	Chair or Designee will lead the Invocation and Pledge of Allegiance.
Introductions	Chair or Designee will lead the Introductions of the CoC Members by roll call.
Agenda Items:	The following items are presented for informational, consent, and discussion purposes.
Public Comment	Any member of the public may address the CoC Board on any matter not on the agenda that is within the subject matter jurisdiction of the CoC Board.



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	Information Shari		
1	Receive update on the proposed House and S recommendations to Housing and Urban Dev programs.	Pgs.5-13	
	- Dr. Joe Colletti., Urban Initiatives		
2	Receive update on the Emergency Housing V	Voucher (EHV) Program	Pgs.14-30
	- Rishad Mitha., Housing Authority of the Co	ounty of San Bernardino	
	Consent Items		
	Approve minutes of June 26, 2025, CoC Boa	ard Special Meeting	Pgs. 31-41
3	- Supervisor Joe Baca Jr., Chair		
4	Ratify letter of support for the Family Assist application to receive funding for their Basic -Supervisor Joe Baca Jr., Chair	Pgs.42	
	Discussion/Action It	ems	
	Approve project funding recommendations for of the Continuum of Care's (CoC) Housing a Incentive Program (HHIP) funding for CoC Office of Homeless Services (OHS) to initiate CoC funded contract awards. - Office of Homeless Services	For the following agencies and Homelessness Support and authorize the	Pgs. 43-47
5	Approve project funding recommendations for the Continuum of Care's (CoC) Housing a Incentive Program (HHIP) funding for CoC office of Homeless Services (OHS) to initiate CoC funded contract awards. - Office of Homeless Services Recommended Aw	for the following agencies and Homelessness Support and authorize the te and administer HHIP	Pgs. 43-47
5	Approve project funding recommendations for the Continuum of Care's (CoC) Housing a Incentive Program (HHIP) funding for CoC Office of Homeless Services (OHS) to initiat CoC funded contract awards. - Office of Homeless Services Recommended Aw #1 - CoC Suppo	for the following agencies and Homelessness Support and authorize the te and administer HHIP	Pgs. 43-47
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5	Approve project funding recommendations for the Continuum of Care's (CoC) Housing a Incentive Program (HHIP) funding for CoC office of Homeless Services (OHS) to initiate CoC funded contract awards. - Office of Homeless Services Recommended Awards #1 - CoC Support Agency Community Action Partnership of SBC	or the following agencies and Homelessness Support and authorize the te and administer HHIP vards ort Award Amount \$250,000.00	Pgs. 43-47
5	Approve project funding recommendations for the Continuum of Care's (CoC) Housing a Incentive Program (HHIP) funding for CoC Office of Homeless Services (OHS) to initiate CoC funded contract awards. - Office of Homeless Services Recommended Aw #1 - CoC Suppo	or the following agencies and Homelessness Support and authorize the te and administer HHIP ards ort Award Amount \$250,000.00 \$211,244.00	Pgs. 43-47
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6	Approve project funding recommendation of the Continuum of Care's (CoC) Housir Incentive Program (HHIP) funding for Co Partnership and authorize Office of Home initiate and administer HHIP CoC funded - Office of Homeless Services	Pgs. 48-61	
	#2 - CoC Collaboration	& Partnershins	٦
	Agency	Award Amount	-
	City of Victorville	\$500,000.00	1
	Water of Life CityLink	\$500,000.00	1
	Step Up on Second Street	\$442,500.00	-
	Symba Center	\$442,500.00	-
	Mountain Homeless Coalition	\$115,000.00	-
	Amount Available	\$2,000,000.00	1
	Approve project funding recommendation of the Continuum of Care's (CoC) Housin Incentive Program (HHIP) funding for Di Support and authorize Office of Homeless and administer HHIP CoC funded contractions.	Pgs.62-66	
	- Office of Homeless Services	et awards	
7		Services Support	
7	- Office of Homeless Services #3 - Disparities & Equity Agency	Services Support Award Amount	
7	- Office of Homeless Services #3 - Disparities & Equity Agency Community Action Partnership of SBC	Services Support Award Amount \$400,000.00	
7	- Office of Homeless Services #3 - Disparities & Equity Agency Community Action Partnership of SBC GoGo Barstow	Services Support Award Amount \$400,000.00 \$350,000.00	
7	- Office of Homeless Services #3 - Disparities & Equity Agency Community Action Partnership of SBC GoGo Barstow TruEvolution	Services Support Award Amount \$400,000.00 \$350,000.00 \$250,000.00	
7	- Office of Homeless Services #3 - Disparities & Equity Agency Community Action Partnership of SBC GoGo Barstow	Services Support Award Amount \$400,000.00 \$350,000.00	
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	- Office of Homeless Services #3 - Disparities & Equity Agency Community Action Partnership of SBC GoGo Barstow TruEvolution Amount Available Approve project funding recommendation of the Continuum of Care's (CoC) Housir Incentive Program (HHIP) funding for Str Office of Homeless Services (OHS) to ini CoC funded contract awards - Office of Homeless Services #4 - Street Me	Services Support Award Amount \$400,000.00 \$350,000.00 \$250,000.00 \$1,000,000.00 as for the following agencies and Homelessness reet Medicine and authorize tiate and administer HHIP	Pgs.68-69



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	Approve project funding recommendations of the Continuum of Care's (CoC) Housing Incentive Program (HHIP) funding for Permand authorize Office of Homeless Services (administer HHIP CoC funded contract awar - Office of Homeless Services	Pgs.70-74	
9	#5 - Permanent Support	ive Housing	
,	Agency	Award Amount	
	Volunteers of America of Los Angeles	\$3,000,000.00	
	City of Fontana	\$1,700,000.00	
	Community Action Partnership of SBC	\$300,000.00	
	Amount Available		
	Individual Board Member comments. Each minutes to make comments.		
	Adjournment		
Next CoC Meeting	The next regularly scheduled Continuum of Care (CoC) Board meeting is scheduled for: Wednesday, October 22, 2025 9:00 – 11:00 a.m.		
	· · · · · · · · · · · · · · · · · · ·	am Learning Center an Bernardino, CA 92408	

Mission Statement

The mission of the San Bernardino County Homeless Partnership is to provide a system of care that is inclusive, well planned, coordinated, and evaluated and is accessible to all who are homeless and those at-risk of becoming homeless.

The Continuum Of Care Board Meetings Are Accessible To Persons With Disabilities. If Assistive Listening Devices Or Other Auxiliary Aids Or Services Are Needed In Order To Participate In The Public Meeting, Requests Should Be Made Through The Office Of Homeless Services At Least Three (3) Business Days Prior To The Meeting. The Office Of Homeless Services Telephone Number Is (909) 501-0610 And The Office Is Located At 560 E. Hospitality Lane, Suite 200, San Bernardino, Ca 92408-0044. https://Sbchp.Sbcounty.Gov/Agenda And Supporting Documentation Can Be Obtained At 560 E. Hospitality Lane, Suite 200, San Bernardino, Ca 92408-0044.

Proposed House and Senate Budget Recommendations for HUD Homelessness Programs

- Congress decides funding levels annually for the primary federal programs that impact homelessness through the appropriations process.
- The House and Senate Appropriations Committees have finished drafting most of their Fiscal Year (FY) 2026 appropriations bills.
- When they return to DC in September from the August recess, they will finish the rest of their appropriations bills and begin negotiating final versions.

- In July, both the House and Senate released their versions of the FY2026 Transportation, Housing and Urban Development, and Related Agencies (THUD) appropriations bill.
- The THUD bill dictates funding levels for the Department of Housing and Urban Development's
 - Continuums of Care Program,
 - Emergency Solutions Grant Program,
 - Youth Homelessness Demonstration Program (YHDP), and
 - Youth Homelessness Systems Improvement grants (YHSI).

House Bill	Senate Bill		
\$3.86 billion for Continuums of Care	\$4.02 billion for Continuums of Care		

House Bill	Senate Bill
The Secretary shall prioritize	The Secretary shall prioritize
funding under the continuum of	funding under the continuum of
care program to continuums of	care program to continuums of
care that have demonstrated a	care that have demonstrated a
capacity to reallocate funding from	capacity to reallocate funding from
lower per forming projects to	lower per forming projects to
higher performing projects	higher performing projects

House Bill	Senate Bill
The Secretary shall provide	\$52,000,000 shall be for grants for
incentives to renew projects that	new rapid re-housing projects and
assist survivors of domestic	supportive service projects
violence, dating violence, sexual	providing coordinated entry, and
assault, or stalking	for eligible activities that the
	Secretary determines to be critical
	in order to assist survivors of
	domestic violence, dating violence,
	sexual assault, or stalking, except
	that the Secretary may make
	additional grants for such projects
	and purposes from amounts made
9	available for such CoC program

House Bill	Senate Bill
	The Secretary shall provide incentives to create projects that coordinate with housing providers and healthcare organizations to provide permanent supportive housing and rapid re-housing services
	The Secretary shall make reasonable adjustments to renewal amounts to enable renewal projects to operate at substantially the same levels, including cost-of-living adjustments for supportive services from the prior grant
	10

House Bill	Senate Bill
Youth Homeless Demonstration Program	Youth Homeless Demonstration Program
Amounts made available for the	Amounts made available for the
continuum of care program under	continuum of care program under
this paragraph and any remaining	this paragraph and any remaining
unobligated balances under this	unobligated balances under this
heading in prior Acts may be used	heading in prior Acts shall be used
to competitively or non-compet-	to competitively or non-
itively renew or replace grants for	competitively renew or replace
youth homeless demonstration	grants for youth homelessness
projects under the continuum of	demonstration projects under the
care program, not with standing	continuum of care program
any conflict with the requirements	
of the continuum of care program	
	11

House Bill	Senate Bill
Youth Homeless Demonstration Program	Youth Homeless Demonstration Program
There is no dedicated FY2026 funding for new projects under YHDP and YHSI.	\$107,000,000 shall be available to implement projects to demonstrate how a comprehensive approach to serving homeless youth, age 24 and under, in up to 25 communities with a priority for communities with substantial rural populations in up to eight locations, can dramatically reduce youth homelessness
12	

House Bill	Senate Bill
\$290 million for	\$290 million for
Emergency Solutions Grants	Emergency Solutions Grants
House Bill	Senate Bill
The Department shall notify	The Department shall notify
grantees of their formula	grantees of their formula allocation
allocation from amounts allocated	from amounts allocated (which
(which may represent initial or	may represent initial or final
final amounts allocated) for the	amounts allocated) for the
emergency solutions grant	emergency solutions grant
program not later than 60 days	program not later than 60 days
after enactment of this Act	after enactment of this Act
13	



EMERGENCY HOUSING VOUCHER PROGRAM

Rishad Mitha

Deputy Executive Director

Housing Authority of the County of San Bernardino



BACKGROUND

- Emergency Housing Vouchers authorized through the American Rescue Plan Act of 2021 (Act).
- The Act provided \$1.9 trillion to address the continued impact of Covid-19 on the economy.
- The Act provided \$5 billion dollars nationally for incremental Emergency Housing Vouchers (EHV).
- The funding is for leasing, security deposit assistance and other costs related to supporting and retaining landlords.
- Approximately 70,000 vouchers were awarded nationwide.





OVERVIEW

- 1. EHV Award: HUD awarded 455 Emergency Housing Vouchers (EHV) to the Housing Authority of the County of San Bernardino (HACSB). The award was accepted by HACSB on May 24, 2021.
- 2. Referral Partner Engagement: HACSB engaged community partners to share information about the EHV program and obtain feedback about the referral process at two meetings:
 - a. June 9, 2021: General Partnership Meeting with CoC members and other potential referral partners. Invitee list was solicited from the Office of Homeless Services.
 - b. June 21, 2021: Victim Services Provider (VSP) Meeting. Was an agenda item on VSP's routine meeting as a group.





ELIGIBILITY

- Low-income families that met one of the following criteria:
 - a. homeless
 - b. at risk of being homeless
 - c. fleeing, or attempting to flee, domestic violence, dating violence, sexual assault, stalking or human trafficking;
 - d. recently homeless and for whom providing rental assistance will prevent the family's homelessness or having high risk of housing instability.





IMPLEMENTATION

- 3. Memorandum of Understanding (MOU): The requirement for HACSB to enter into a MOU with the Continuum of Care (CoC) by July 31, 2021, was met.
 - a. The MOU was approved by the ICH at their board meeting on June 23, 2021.
 - b. The MOU was approved by the HACSB Board of Commissioners on July 13, 2021.
 - c. The MOU has been determined to be compliant with all HUD regulations, notices, and guidance for the EHV program. The MOU was reviewed by HUD EHV technical assistance staff, Quadel Consulting (affordable housing expert), and HACSB's HUD subject-matter expert attorney.



SUPPORT FOR FAMILIES

- First tranche of vouchers received with supportive services funds.
- HACSB received \$3,500 per voucher.
- Supportive services required were housing navigation, security deposit assistance, application fees and other costs.
- HUD funding was not enough and a great partnership was established with the County of San Bernardino to supplement supportive services costs through ESG funds.
- This partnership was crucial, ESG funds were used for 510 voucher holders.



SUPPORT FOR FAMILIES – USE OF FUNDS

- EHV supportive service funds \$3,500/voucher
- ESG funds from County \$6,800/voucher
- Primary use of funds was for housing navigation by third party contractor (Brilliant Corners).
- Used funds for security deposits, application fees and landlord incentives.
- ESG funds had complex eligibility not always aligning with EHV eligibility.
- Very complex billing and reimbursement.





ACCOMPLISHMENTS

- Award of vouchers to launch of program in a few months.
- Program was a great partnership between HACSB and the CoC.
- Program was fully utilized (all vouchers used) several months before HUD deadline of September 2023.
- Program fully utilized by July 2023.







EHV DASHBOARD- CALIFORNIA

Total EHV Awards*

17,206

Total Households Served by EHV Program

14,872

Current EHV Units Leased

14,073

Current EHV Leasing Utilization

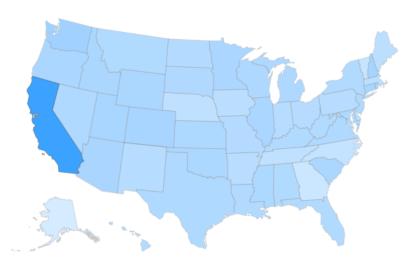
81.79%

Summary of EHV Award, Current I	ssuance	es and L	eased Vouc	hers (i)	
HA Code PHA Name			Current Leased Vouchers		

PHA Code	PHA Name	Total Awards	Active Issuances	Current Leased Vouchers	Unit Utilization
CA004	Housing Authority of the City of Los Angeles	3,365	1,774	2,358	70.07%
CA002	Housing Authority of the County of Los Angeles	1,964	411	1,949	99.24%
CA001	Housing Authority of the City & County of Sf	906	212	613	67.66%
CA059	Housing Authority of the County Santa Clara	664	110	536	80.72%
CA068	City of Long Beach Housing Authority	582	277	583	100.17%
CA094	Orange County Housing Authority	557	118	447	80.25%
CA003	Oakland Housing Authority	515	59	567	110.10%
CA063	San Diego Housing Commission	501	12	476	95.01%
CA007	County of Sacramento Housing Authority	494	237	356	72.06%
CA019	Housing Authority of the County of San Bernardino	455	76	453	99.56%
CA056	Housing Authority of the City of San Jose	369	54	304	82.38%
CA027	Housing Authority of the County of Riverside	354	64	280	79.10%
CA072	Santa Cruz County Hsg Auth	280	111	299	106.79%
CA104	City of Anaheim Housing Authority	278	27	233	83.81%
CA033	County of Monterey Hsg Auth	269	105	177	65.80%
CA108	Housing Authority of the County of San Diego	264	68	176	66.67%
Total		17,206	5,173	14,073	81.79%

* Note: 70.000 EHVs were awarded to PHAs across the United States. The reduction in Total Award Amount is due to PHAs that have returned their EHV awards.

Map of EHV Leasing Utilization by State



Note: The color saturation is based on the leasing utilization of EHV vouchers for that state. The darker the color saturation the higher the EHV leasing utilization. The user can hover over the state to see the total number of vouchers issued, vouchers leased, leasing utilization and the total EHV award for that state.





EHV DASHBOARD – NATIONWIDE

Total EHV Awards*

69,985

Total Households Served by EHV Program

62,430

Current EHV Units Leased

56,852

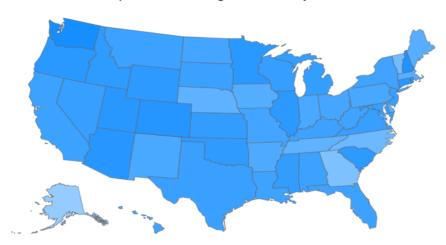
Current EHV Leasing Utilization

81.23%

Ju	initially of Erry Award, Current	Soudifice	.5 and L	casca vouc	ilici 3
PHA Code	PHA Name	Total Awards	Active Issuances	Current Leased Vouchers	Unit Utilization
NY005	New York City Housing Authority	5,738	5,181	4,514	78.67%
CA004	Housing Authority of the City of Los Angeles	3,365	1,774	2,358	70.07%
NY110	New York City Department of Housing Preservation & Dev.	2,050	1,033	1,566	76.39%
CA002	Housing Authority of the County of Los Angeles	1,964	411	1,949	99.24%
NY904	NYS Housing Trust Fund Corporation	1,566	471	1,414	90.29%
IL002	Chicago Housing Authority	1,165	75	1,168	100.26%
NJ912	State of NJ Dept. of Comm. Affairs	996	144	851	85.44%
MA901	Department of Housing & Community Development	917	260	503	54.85%
CA001	Housing Authority of the City & County of Sf	906	212	613	67.66%
PA002	Philadelphia Housing Authority	863	285	654	75.78%
GA901	Georgia Residential Finance	798	163	251	31.45%
TX901	Texas Department of Housing & Community Affairs	798	296	257	32.21%
WA002	HA of King County	794	391	835	105.16%
MI901	Michigan State Housing Development Authority	779	118	692	88.83%
Total		69,985	22,552	56,852	81.23%

* Note: 70,000 EHVs were awarded to PHAs across the United States. The reduction in Total Award Amount is due to PHAs that have returned their EHV awards.

Map of EHV Leasing Utilization by State



Note: The color saturation is based on the leasing utilization of EHV vouchers for that state. The darker the color saturation the higher the EHV leasing utilization. The user can hover over the state to see the total number of vouchers issued, vouchers leased, leasing utilization and the total EHV award for that state.



PARTNERING WAS KEY

• This was a GREAT partnership with our Continuum of Care

AART	HOPE Team	Operation Grace
Central City Lutheren Mission	House of Ruth	Option House
Citadel Community Development	Illumination Foundation	Rolling Start
City of Colton	Jewish Family Services	San Bernardino City Act Program
Department of Behavioral Health	KEYS Nonprofit	Search Light Society
Desert Sanctuary	Mental Health Services	Social Work Action Group
Family Assistance Program	Mercy House	Step Up on Second
Foothill AIDS Project	Morongo Basin ARCH	US Vets
High Desert Homeless Shelter	Mountain Homeless Coalition	Victor Valley/A Better Way
With Open Arms	Water of Life	



CURRENT STATUS OF THE EHV PROGRAM

- HACSB has been made aware that the program will not be funded until 2030 as originally communicated.
- PHA's can only have access to funds already awarded. No further funding will be allocated.
- HACSB has funds to house EHV families through Spring of 2026 (if not reallocated).
- There are currently 430 families supported by the EHV program in San Bernardino county.





WHAT NEXT FOR EHV HOUSEHOLDS?

- HUD guidance is for PHA's is to transition these families to the Housing Choice Voucher program.
- However, most PHA's across the country have not received adequate funding for the traditional voucher program over the last few years.
- HACSB has not been able to pull from its waiting list since May 2023 due to funding constraints.





NEXT STEPS — HACSB ANALYSIS

- HACSB has met with stakeholders such as the Transitional Assistance Department, Department of Behavioral Health and the Office of Homeless Services to brainstorm on solutions to keep EHV families housed.
- Despite great input and support from various stakeholders there does not seem to be a replacement program for EHV's.
- The 2026 funding forecast is not as dire as was proposed by the President's budget. The House and Senate versions while not enough are not as severe in cuts to funding.
- As such, HACSB will look to transition these families to the Housing Choice Voucher program. This would be based on what is financially feasible.





CONCERNS REGARDING THE TRANSITION

- There will be an opportunity cost to transition the families to the voucher program.
- The financial cost to support EHV households is currently \$7.7M per year.
- HACSB will serve less persons from its current waiting list (25.5K households).
- The rent portion for families on the EHV program will be higher on the Housing Choice Voucher program due to a different subsidy calculation.
- Streamlined Lease Assistance Programs for Elderly/Disabled Households and Term Limited Lease Assistance Program for career-able households.





ASSISTANCE FROM PARTNERS

- If EHV households move with the transition, security deposit assistance and moving costs would help.
- For any households not eligible for the traditional voucher, interim housing assistance would be needed.
- Services such as housing navigation would assist in households finding new units.







QUESTIONS?



Minutes for San Bernardino County Homeless Partnership

Continuum of Care (CoC) Board Meeting June 26, 2025, from 9:00am – 11:00am.

Minutes Recorded and Transcribed by Joy Woodard, Office of Homeless Services

Minutes Recorded and Transcribed by Joy Woodar	PRESENTER	ACTION/OUTCOME
Call to Order	Supervisor Joe Baca Jr., Chair	The meeting was called to order at 9:01am.
Continuum of Care (CoC) Board Members Present by Roll Call	Supervisor Joe Baca Jr., Chair	The Chair recognized Marcus Dillard to conduct the Continuum of Care (CoC) Board Member roll call. Members of the public are not introduced. There were over 32 members of the public who joined the CoC meeting in person, via Zoom and/or telephoned in. The following Continuum of Care (CoC) Board Members or their alternates were present at the meeting: • Supervisor Joe Baca Jr., Diane Rundles, Carrie Harmon, Tyrese Crawford, Tess Bertani, Acquanetta Warren, Tania Johnson, Paul Fournier, Shanikqua Freeman, Antoinette Jackson, Lakita Johnson, Marisela Monzo, Sue Walker. Members arriving late: • Erika Lewis-Huntley (9:25am) Members absent: • Eunice Abel, Wayne Hamilton, Mike Jones, Cassandra Searcy, and Kameron Grosvenor
PUBLIC COMMENTS	PRESENTER	ACTION/OUTCOME
	Supervisor Joe Baca Jr., Chair	The Chair opened the floor to Public Comments • Janet Johnston The Chair closed Public Comment.
PRESENTATION / INFORMATION SHARING	PRESENTER	ACTION/OUTCOME

Prevention Program, Round 4 (HHAP-4) Grant		Homeless Services (OHS) withdrawing its application for HHAP-4 funding of the awarded amount of \$98,524.29. Morongo Unified School District cited capacity limitations in meeting the program's contractual and operational requirements as the basis for its decision. • As a result of this withdrawal, the \$98,524.29 initially recommended for Morongo Unified School District will be reallocated to Inland Housing Solutions to expand services within the East Region. This adjustment increases the total HHAP-4 allocation to Inland Housing Solutions from \$95,000.00 to \$193,524.29 and follows the revised recommendation by the Evaluation Committee to distribute funding to remaining applicants in the East Region. The Chair opened the items for public comments. Public Comment made by: Janet Johnson Discussion and Questions from the Board: No Discussion from the Board. Being no other discussion, The Chair closed item #1.This being an informational item, no further action was taken.
CONSENT ITEMS	PRESENTER	ACTION/OUTCOME
Approve Minutes of April 23, 2025, CoC Board Meeting and Ratify letter of support for Jewish Family Service of San Diego's grant application to receive funding from California's Department of Social Services Guaranteed Income Pilot Program for Older Californians	Supervisor Joe Baca Jr., Chair	The Chair opened the items for public comments. No public comments were made. Acquanetta Warren made a motion to approve the consent calendar and was seconded by Paul Fournier The Chair opened the items for comment by the CoC Board members. No Discussion ensued. Vote was taken: 13 members were in favor: Supervisor Joe Baca Jr., Diane Rundles, Carrie Harmon, Tyrese Crawford, Tess Bertani, Acquanetta Warren, Tania Johnson, Paul Fournier, Shanikqua Freeman, Antoinette Jackson, Lakita Johnson, Marisela Monzo, Sue Walker. No members were opposed. 6 Members absent: Eunice Abel, Erika Lewis-Huntley, Wayne Hamilton, Mike Jones, Cassandra Searcy, and Kameron Grosvenor No members were recused. The motion was approved.

DISCUSSION / ACTION ITEMS	PRESENTER	ACTION/OUTCOME
Approve recommendation to either support contact amendment or reallocate the awarded amount of \$105,613.00 granted to Lutheran Social Services of Southern California (LSSC) for the Continuum of Care (CoC) Program funds from Housing and Urban Development (HUD)	Scott Neeri, Community Revitalization	The Chair opened item #5 and recognized Scott Neeri Scott Neeri provided the following information: • Lutheran Social Services of Southern California (LSSSC) currently receives CoC Program funding for its Permanent Housing for Homeless with HIV/AIDS project. This initiative provides nine permanent housing units (29 beds) for homeless individuals with HIV/AIDS and their families, offering intensive case management, housing support, and necessary services to sustain permanent housing. In 2024, \$105,613 in CoC Program funding was awarded to LSSSC. HUD provided LSSSC with the CoC grant agreement for this funding on March 14, 2025. • On March 20, 2025, LSSSC notified the local HUD office of its intent to not proceed with the renewal of its CoC Program grant. LSSSC states they have had difficulty filling their 29 beds with chronic homeless individuals living with HIV/AIDS. The project also has a programmatic deficit of \$40k-\$50k annually. • Mr. Neeri provided the following options moving forward: 1a.) Support LSSSC's request to HUD to amend their agreement, reducing units/beds from 9 beds/29 units to 22 beds/6 units, and request the budget be maintained at the current level. 1b) Request a reduction in the budget that correlates with the reduction in the number of beds/units and provide funds to cover LSSSC's project deficit. 2a) Reallocate LSSSC's CoC project funding during the 2025 CoC Program Competition and secure a new provider through formal procurement (RFP) to manage the project for the remaining program year. 2b) Engage a provider promptly to manage the project unit the conclusion of the current program year and the project will be subject to reallocation in the forthcoming competition or the project will be subject to reallocation in the forthcoming competition or the project will be subject to reallocation in the forthcoming competition or the project will be subject to reallocation in the forthcoming competition or the project will be another provider. The Chair opened the items for discussion and que
		 would be able to. Mr. Neeri informed the Board that option two has sub options and that it will take HUD approximately two months to transfer the contract. Marcus Dillard informed that HUD has had a reduction in staffing which will result in a two-month transfer period.

	T	
		Being no other discussion, The Chair closed item #5. Diane Rundles made a motion to approve option 2b engage a provider promptly to manage the project until the conclusion of the current program year and the project will be subject to reallocation in the forthcoming competition or the project will be subject to reallocation in the forthcoming competition contingent upon the new recipient's performance during the current program period and was seconded by Tyrese Crawford Vote was taken: 13 members were in favor: Supervisor Joe Baca Jr., Diane Rundles, Carrie Harmon, Tyrese Crawford, Tess Bertani, Acquanetta Warren, Tania Johnson, Paul Fournier, Shanikqua Freeman, Antoinette Jackson, Lakita Johnson, Marisela Monzo, Sue Walker. 6 Members absent during this vote: Eunice Abel, Erika Lewis-Huntley, Wayne Hamilton, Cassandra Searcy, Mike Jones, and Kameron Grosvenor No members were opposed. No members recused. The motion was approved.
		Being no other discussion, The Chair closed item # 5.
Approve the 2025 CoC Homeless Count and Survey Final Report for CA-609 San Bernardino City and County CoC and authorize the submission of the data to the U.S. Department of Urban Development (HUD) through the Homeless Data Exchange.	Dr. Joe Colletti, Urban Initiatives	The Chair opened item #4 and recognized Dr. Joe Colletti Dr. Joe Colletti provided the following information: • The 2025 Homeless Count for sheltered individuals was 1,201and unsheltered were 2,636 for a total of 3,837. More than three-fourths (83.3%) or 3,184 of the 3,837 homeless adults and children were counted within eight cities that include Barstow, Colton, Fontana, Ontario, Rancho Cucamonga, Redlands, San Bernardino, and Victorville The Chair opened the items for public comments. Public Comment made by: Janet Johnson The Chair opened the items for discussion and questions from the Board: • Shanikqua Freeman asked Dr. Colletti what he would project the margin of error would be for the numbers that the report represents. • Dr. Colletti stated that when the Point in Time Count happens there are people that are missed, but there isn't a process that has been conducted that would produce a solid margin of error. Dr. Colletti stated that the margin of error would be more applicable to the unsheltered count. • Paul Fournier asked with the large population missing from the count, are there procedures in place to ensure that every team that was sent out was accounted for. • Marcus Dillard stated that the cities do a good job of completing that process. Mr. Dillard stated that

the numbers represented there were not entered into the system at all and there was a technical error that was conducted by the individual doing the count. Being no other discussion, The Chair closed item #4. Carrie Harmon made a motion to approve item# 4 and was seconded by Acquanetta Warren. Vote was taken: 14 members were in favor: Supervisor Joe Baca Jr., Diane Rundles, Carrie Harmon, Tyrese Crawford, Tess Bertani, Acquanetta Warren, Tania Johnson, Paul Fournier, Shanikgua Freeman, Antoinette Jackson, Lakita Johnson, Marisela Monzo, Sue Walker, Erika Lewis-Huntley. 5 Members absent during this vote: Eunice Abel, Wayne Hamilton, Mike Jones, Cassandra Searcy, and Kameron Grosvenor No members were opposed. No members recused. The motion was approved. Being no other discussion, The Chair closed item #4. The Chair opened item #6 and requested all CoC Board members that have a conflict of interest to state the Approve project funding recommendations Scott Neeri. for the following agencies of the Community reason and to recuse themselves. Continuum of Care's (CoC) Housing and Revitalization Recused: Antoinette Jackson, grant writer for Symba Center, Acquanetta Warren. Mayor of the City Homelessness Incentive Program (HHIP) of Fontana, Sue Walker, employee of Mountain Homeless Coalition funding and authorize Office of Homeless Services (OHS) to initiate and administer The Chair recognized Scott Nerri HHIP CoC funded contract awards Scott Neeri provided the following information: Recommended Awards Provided background information on the Housing and Homelessness Incentive Program (HHIP). Mr. #1 - CoC Support Neeri stated the six Inland Empire Health Plan (IEHP) investment activities that are used for the Agency Award Amount Community Action Partnership of SBC \$250,000.00 funding. Mr. Neeri stated the process for the Request for Application and provided an overview of the St. John's Community Health Children's Fund \$100,000.00 evaluation panel and financial review results of all applicants. Mr. Neeri stated that in the CoC \$1,000,000.00 Amount Available Support category there was \$1 million available and there was only \$560,000 awarded and the #2 - CoC Collaboration & Partnerships Agency Award Amount evaluation committee recommended that OHS conduct another procurement for the remaining City of Victorville \$500,000.00 Water of Life CitvLink \$500,000.00 balance of \$438,756 and any funds declined by agencies during contract negotiations. Step Up on Second Street \$442,500.00 \$442,500.00 Symba Center Mountain Homeless Coalition \$115,000.00 The Chair opened the items for public comments. Amount Available \$2,000,000.00 No public comments were made. #3 - Disparities & Equity Services Support Agency Award Amount The Chair opened the items for discussion and questions from the Board: Community Action Partnership of SBC \$400,000.00 GoGo Barstow \$350,000.00 Paul Fournier asked if the \$438,756 for the new RFA be for the same focus area. TruEvolution \$250,000,00 Amount Available \$1,000,000.00 Scott Neeri stated it would be for the same focus area.

#4 - Street Medicine				
Agency	Award Amount			
Healthcare in Action	\$1,000,000.00			
Amount Available	\$1,000,000.00			

#5 - Permanent Supportive Housing				
Agency	Award Amount			
Volunteers of America of Los Angeles	\$3,000,000.00			
City of Fontana	\$1,700,000.00			
Community Action Partnership of SBC	\$300,000.00			
Amount Available	\$5,000,000,00			

- Carrie Harmon asked what the level of financial review is and is there any evaluation of the agency's performance on existing contracts.
- Marcus Dillard stated that a review of existing contracts is not something that is done due to not
 knowing what the status of the providers and other departments is. Mr. Dillard stated that if any
 information is known, it will be shared with ATC and ATC will inform the department of any concerns.
- Carrie Harmon stated she is in a difficult position to do a blanket approval knowing there is a provider that is recommended that is in default on a large housing project.
- Lakita Johnson stated it is harder for the smaller agencies to compete with the larger agencies going after the funding. Mrs. Johnson stated she would like more collaboration amongst agencies.
- Marisela Monzo asked if there was information about the new agencies recommended, what they
 applied for, and what their scope of work is.
- Scott Neeri stated that the agency that Carrie Harmon was concerned about was to expand their
 existing project in the city of San Bernardino.
- Marisela Monzo asked for an overview of what was allotted for each category
- Scott Neeri stated the investment plan which has the categories is in the agenda packet. Mr. Nerri stated he does not have the requested information currently with him but can provide it later.

Carrie Harmon made an alternate motion to approve all recommended agencies with the exception of Step Up on Second Street.

- Shanikqua Freeman stated that Carrie Harmon's motion echoes what Marisela Manzo stated. Mrs. Freeman stated she does not understand the due diligence or evaluation criteria. Mrs. Freeman stated that knowledge about one agency and not about the others creates an imbalance.
- Supervisor Baca Jr. asked what the timeline for HHIP is to be passed.
- Scott Neeri stated that the contract with IEHP is not until March 2028.
- Supervisor Baca Jr. recommended the items should be continued so more information can be provided

Tyrese Crawford made a motion to continue item #6 and was seconded by Erika Lewis-Huntley.

Vote was taken:

- 11 members were in favor: Supervisor Joe Baca Jr., Diane Rundles, Carrie Harmon, Tyrese Crawford, Tess Bertani, Tania Johnson, Paul Fournier, Shanikqua Freeman, Lakita Johnson, Marisela Monzo, Erika Lewis-Huntley.
- 5 Members absent during this vote: Eunice Abel, Wayne Hamilton, Mike Jones, Cassandra Searcy, and Kameron Grosvenor
- No members were opposed.
- 3 members were recused: Antoinette Jackson, Acquanetta Warren, Sue Walker The motion was approved.

		Paul Fournier stated he would like clarification because he is not aware of any issue of Step Up on
		Second
		Marcus Dillard stated the evaluators do not have access to this information and evaluate only what
		the criteria are for the categories.
		Paul Fournier requested that for all future RFAs the financial criteria is built into it as part of the
		evaluation.
		Marcus Dillard stated that it was included.
		Carrie Harmon stated that Step on Second Street's default has been publicly documented in the
		newspaper, and it is not just in the County's records. Mrs. Harmon stated that OHS is designated to
		administer funds and they might have additional information that they may be able to add and build
		into future evaluations.
		Diane Rundles asked if the evaluation committee is present if they can provide some of the
		background information that the board is requesting.
		Elissa Padilla from IEHP Stated she was part of the evaluation committee and can give context, but it
		was a few months ago and she doesn't have the information with her so she can not give specifics.
		Mrs. Padilla stated that she cannot speak on behalf of the other evaluators because they scored
		differently.
		Marisela Manzo asked about the motion that was passed and the remaining balance of the funds Asia back to the DEA as it excells belong reduced processing time.
		going back to the RFA so it could help reduce processing time.
		Diane Rundles made a motion to continue item #6, but to proceed with a RFA of the remaining
		balance of \$438,756 and was seconded by Erika Lewis-Huntley.
		, — — — — — — — — — — — — — — — — — — —
		Vote was retaken:
		 11 members were in favor: Supervisor Joe Baca Jr., Diane Rundles, Carrie Harmon, Tyrese
		Crawford, Tess Bertani, Tania Johnson, Paul Fournier, Shanikqua Freeman, Lakita Johnson,
		Marisela Monzo, Erika Lewis-Huntley.
		5 Members absent during this vote: Eunice Abel, Wayne Hamilton, Mike Jones, Cassandra
		Searcy and Kameron Grosvenor
		No members were opposed. Anteinette leekeen Assuenette Western Sue Welker.
		3 members were recused: Antoinette Jackson, Acquanetta Warren, Sue Walker The updated motion was approved.
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		Being no other discussion, The Chair closed item # 6.
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Approve recommendation to terminate	Carrie Harmon,	The Chair opened item #7 and requested all CoC Board members that have a conflict of interest to state the
agreement and reallocate the awarded	Community	reason and to recuse themselves.
amount of \$388,627.00 granted to Victor	Development and	Recused: Paul Fournier
Valley Family Resource Center (VVFRC)	Housing (CDH)	
for the Homeless Housing, Assistance and		The Chair recognized Carrie Harmon
Prevention Program, Round 3 (HHAP-3)		

Grant and direct the Office of Homeless Services (OHS) to initiate a competitive process to identify alternative service providers for the reallocation of funds Carrie Harmon provided the following information:

• Clarified that OHS is the direct administrator of funding allocated for the CoC and CDH's role is to assist when there is a capital development aspect to an award to provide technical assistance to ensure that the contract meets the standard capital development terms and record any regulatory agreements on the property to ensure that it remains in service for homeless individuals in the community. Mrs. Harmon stated that for the past 14 months, CDH has provided some level of support which included telephone calls, emails, and one on one to VVFRC, to execute a purchase and sell agreement that meets the parameters of the conditions of the County and appropriate entities are listed in the documents. Mrs. Harmon stated there were multiple substitutions of location and there were difficulties securing the correct documents to move forward with the purchase. Mrs. Harmon stated their recommendation was at this time VVFRC does not have the capacity to move forward in a timely matter to execute an acquisition and to have OHS identify alternative service providers for the reallocation of the funds.

The Chair opened the items for public comments.

Public Comment made by: Sharon Green and Euguene Butticci

The Chair opened the items for discussion and questions from the Board:

- Antoinette Jackson stated that at the last meeting it was discussed what technical assistance looks like and how that is supported moving forward. Mrs. Jackson stated that the question was not answered. Mrs. Jackson stated that she was disappointed that the recommendation from the High Desert Regional Steering Committee's (HDRSC) recommendation was not in the agenda packet.
- Marcus Dillard stated that HDRSC's recommendation was taken into consideration, but this agenda's action item needed to be voted on before the recommendation could be acted on.
- Carrie Harmon stated technical assistance is very tailored and pertaining to VVFRC, this is a first-time acquisition that required extensive communication to explain the process. Mrs. Harmon stated that CDH provided templates of the pro forma and referred VVFRC to the Small Business Administration. Mrs. Harmon stated CDH can not write a pro forma for agencies, but agencies need to find someone on their team to do that level of work if they do capital development.
- Shanikqua Freeman stated that her understanding was an expectation that was established in November for VVFRC to find a replacement property and enter escrow. Mrs. Freeman stated that Sharon Greene stated in her public comment that another property in escrow, so she is requesting clarity. Mrs. Freeman stated the recommendation is to pull the funding due to non-performance and asked if there is an open escrow as of the date of the correspondence that was disseminated to the agency and if there was any compliance with the requirements.
- Carrie Harmon stated that Mrs. Greene submitted documents that she was opening escrow and Mrs. Harmon sent an email to Mrs. Green informing her that the purchase price of the property exceeded the grant award and to provide documentation of how the additional funds were going to be obtained. Mrs. Harmon stated that Mrs. Green stated she would be getting a loan to cover the additional funding, but Mrs. Green never provided documentation to CDH of proof of the loan or account for the additional funding to purchase the property. Mrs. Harmon stated that Mrs. Green did not meet the

- requirement because she did not demonstrate the financial capacity to close the escrow to CDH.
- Laquita Johnson asked if Mrs. Green is currently in escrow on the property.
- Carrie Harmon stated she is not sure and there has been no communication since April. Mrs.
 Harmon stated that CDH does not consider a deal viable until they verify all funding sources. Mrs.
 Harmon stated that CDH cannot take the contract to the Board of Supervisors if there is no confirmation that all funding is available to close on the escrow.
- Tyrese Crawford asked if with the lack of available housing and appropriate applications that are submitted for funding in that region there are any other options
- Carrie Harmon stated that it is a decision for the board as to what is the appropriate amount of time
 to grant an agency to execute a deal. Mrs. Harmon stated that in CDH's experience an agency that
 has encountered this level of difficulty it is doubtful that within the remaining nine to twelve months
 that they would be successful. Mrs. Harmon stated that the board should consider if agencies are
 struggling, if they can execute the work post purchase.
- Shanikqua Freeman requested clarification on bullet point number three on the agenda item that states to initiate a competitive process to identify alternative service providers capable of expanding homeless services in the high desert region. Mrs. Freeman asked if that bullet deviates from capital acquisition and is it a recommended for the funding be diverted to services versus capital acquisition.
- Carrie Harmon stated that the intent of that bullet was broadly written and CDH's only role was to provide technical assistance.
- Marcus Dillard stated if the funds go back to the region, it is open to all eligible categories that are for HHAP funding and not just a capital project.
- Acquanetta Warren stated Mrs. Green could apply for future funding when it comes available. Mrs.
 Warren stated that agencies need to find partners including cities. Mrs. Warren stated to contact
 utility companies about vacant land.
- Shanikqua Freeman asked how the recommendations from the HDRSC relate to bullet three.
- Marcus Dillard stated that the competitive process the County established at that time was the regions would determine what the plan would be.
- Supervisor Joe Baca Jr. stated he appreciates her passion and compassion for the work, but there
 will be other opportunities. Supervisor Baca Jr. stated that his recommendation is to include the
 recommendation from the HDRSC in the motion.
- Acquanetta Warren asked what the recommendation from the HDRSC was and stated that making a
 motion on that today is not a good idea because OHS needs to review the HDRSC's
 recommendation.

Acquanetta Warren made a motion to approve item# 7 and have OHS come back and present the HDRSC's recommendation was seconded by Diane Rundles.

Vote was taken:

- 7 members were in favor: Supervisor Joe Baca Jr., Diane Rundles, Tess Bertani, Acquanetta Warren, Erika Lewis-Huntley, Tania Johnson, Sue Walker.
- 5 Members absent during this vote: Eunice Abel, Wayne Hamilton, Mike Jones, Cassandra

Approve Homeless Housing, Assistance and Prevention Round 6 (HHAP 6) Memorandum of Understanding (MOU), effective as of June 25, 2025, with San Bernardino County, through its Office of Homeless Services and CA-609 San Bernardino City & County Continuum of Care (SBC CoC)	Marcus Dillard, Office of Homeless Services	The Chair opened item #8 and recognized Marcus Dillard Marcus Dillard provided the following information: • The application for HHAP Round 6 is due in August but OHS does not want to go wait to submit it to the Board of Supervisors for approval. Mr. Dillard stated that a signed MOU is needed to accompany the application, and this was also done for HHAP Round 5. The Chair opened the items for public comments. No Public Comment The Chair opened the items for comment by the CoC Board members. No Discussion ensued. Acquanetta Warren made a motion to approve item# 8 was seconded by Shanikqua Freeman. Vote was taken: • 14 members were in favor: Supervisor Joe Baca Jr., Diane Rundles, Carrie Harmon, Tyrese Crawford, Erika Lewis-Huntley, Tess Bertani, Acquanetta Warren, Tania Johnson, Paul Fournier, Shanikqua Freeman, Antoinette Jackson, Lakita Johnson, Marisela Monzo, Sue Walker. • No members were opposed. • 5 Members absent: Eunice Abel, Wayne Hamilton, Mike Jones, Cassandra Searcy, and Kameron Grosvenor.
		 Grosvenor No members recused. No members were absent during this vote. The motion was approved.
BOARD MEMBER COMMENTS	PRESENTER	ACTION/OUTCOME The Chair opened the floor for comments from the Continuum of Care (CoC) Board members.

	Discussion ensued:			
	 Lakita Johnson- Recognized the partnership with Department of Behavioral Health and Marcus Dillard. Stated that the HDSC's recommendation for the reallocation of the HHAP 3 funding was not discussed or acknowledged. Shaniqua Freeman- recommended that multiple items on an agenda should not be tabled due to not having the information that is needed because it is counterproductive. Sue Walker- Homeless and Housing Summit in the Mountain region June 27th, 2025 Paul Fournier - Homeless and Housing Summit in the Mountain region June 27th, 2025 Marcus Dillard - OHS is trying to work with regions and their recommendation but they come in days before CoC board meetings. It has been difficult to get responses to the regional leadership. Mr. Dillard stated the recommendation from HDRSC arrived 2 days before the meeting and that there was not enough time for OHS to vet the recommendation and come to the CoC Board and present the recommendation. Mr. Dillard stated that although the CoC Board makes recommendations on funding, OHS is required to ensure that providers can comply with the scope of work submitted. Mr. Dillard stated that a lot of funding recommendations are made for things that the provider can't do programmatically, so OHS must review to determine if it is something that can be done and if they should be funded. Supervisor Baca Jr It is important to make sure things are fully vetted and that providers are meeting their obligations. This process begins with the regions and then OHS so when the recommendations. The groundbreaking of the VARP Center in San Bernardino which is a \$1.3 million18 beds substance abuse center for men took place yesterday. The groundbreaking of Pacific Village took place. Another development in the City of Muscoy will have 30 beds assigned for the forensic population. We are here to move the County and the CoC Board forward to move the needle in homeless and we need to improve in how we present, vet, and recommend items. 			
ADJOURNMENT				
	Meeting adjourned at 10:40AM			
Next Meeting	The next CoC Board Meeting will be held as follows: Wednesday, August 27 th 9am– 11am Dorothy Inghram Learning Center Room B 670 Carnegie Dr, San Bernardino, CA 92408			

Continuum of Care Board

Administrative Office 560 E. Hospitality Lane, Suite 200, San Bernardino, CA 92408-0044 Office: (909) 501-0610



July 16, 2025

Family and Youth Services Bureau 330 C Street, SW. Switzer Building, Third Floor, Room 3617c Washington, DC 20201

RE: Family Assistance Program - Basic Center Program

To Whom It May Concern,

I am writing in support of the Basic Center Program proposal led by Family Assistance Program to shelter and advocate for homeless youths in the County of San Bernardino. I believe this program will make a tremendous impact in the lives of young people currently living on the streets in my district.

Family Assistance is an active member of the San Bernardino County Continuum of Care (CoC). They have staff who serve on multiple committees, and they manage the Youth Advisory Board for the CoC. They have worked closely with community partners to ensure youth receive the support they need.

Since 2011, Family Assistance Program has operated successful youth programming in the County of San Bernardino. This youth program provides emergency shelter, street outreach, drop-in center services, and transitional housing options for TAY. In 2024, Family Assistance Program provided shelter and care coordination to over 320 youths throughout the county.

This Basic Center Program project addresses the needs of runaway and homeless youth in the County of San Bernardino, California. If funded, this grant will shelter 75 homeless youths from 2025 to 2028. These programs are critical for keeping our youths safe, getting them out of the cycle of poverty, and providing them with the tools to succeed in life.

I support this program and look forward to seeing Family Assistance Program continue to work to improve the lives of homeless youth in San Bernardino County. I encourage you to give Family Assistance Program's Basic Center Program grant application your full and fair consideration with all applicable laws and regulations.

Sincerely,

Supervisor Joe Baca Jr.

Chair.

San Bernardino County Continuum of Care

Continuum of Care

Administrative Office 560 E. Hospitality Lane Suite 200, San Bernardino, CA 92408-0044 Office: (909) 501-0610



FROM: Scott Neeri, Administrative Analyst III

Annette Florez, Administrative Supervisor I

SUBJECT: Project Funding Recommendations for the Housing and Homelessness Incentive Program –

Continuum of Care: Funding Opportunity Area #1 - CoC Support

DATE: August 27, 2025

RECOMMENDATION

Receive and approve the project funding recommendations, as detailed in the Background Information section, of the Continuum of Care's Housing and Homelessness Incentive Program funding for project applications submitted under Funding Opportunity Area #1 – CoC Support, and authorize the Office of Homeless Services to initiate and administer HHIP CoC funded contract awards through San Bernardino County.

BACKGROUND INFORMATION

The Housing and Homelessness Incentive Program (HHIP) is a \$1.288 billion statewide initiative that allocates funds through Medi-Cal Managed Care Plans (MCPs) to address homelessness and housing insecurity as social drivers of health. The Inland Empire Health Plan (IEHP) allocated \$11.5 million in HHIP funds to support six investment areas in partnership with the Continuum of Care (CoC).

To implement this funding, the Office of Homeless Services (OHS) released Request for Applications (RFA) #OHS 24-05 in October 2024. The RFA included five areas if funding opportunities aligned with the IEHP Investment Area plan. A four-member evaluation panel reviewed and scored applications based on established criteria, followed by financial reviews. Five applications from three agencies were removed due to unfavorable financial assessments. One agency successfully appealed and was reinstated.

Initial funding recommendations were presented to the CoC Board on June 25, 2025. At that time, the Board requested additional information on the recommended projects and asked that representatives from each applying organization and the evaluation panel be present at a future meeting.

Funding Opportunity Area #1 - CoC Support

Per RFA #OHS 24-05, the "CoC Support Funding" funding opportunity allows Community Based Organizations (CBOs) to strengthen housing-related infrastructure and increase the workforce (i.e., administrative costs, employee retention, certifications/ trainings, Point-in-Time Count of Members

Continuum of Care

Administrative Office

560 E. Hospitality Lane Suite 200, San Bernardino, CA 92408-0044 Office: (909) 501-0610



determined as homeless, etc.). A total of \$1,000,000 is available in this funding opportunity.

OHS received three applications under this funding opportunity. A summary of each application, provided by the applicant organization, is attached.

The following table displays the applicant agencies, evaluation scores (averaged between the four evaluators), and recommended award amounts:

#1 - CoC Support Amount Available = \$1,000			
Applicant	Evaluation Score	Financial Review	Recommended Award Amount
St. John's Community Health	87.63	Passed	\$211,244.00
Community Action Partnership of SBC	78.13	Passed	\$250,000.00
Children's Fund	72.56	Passed	\$100,000.00

Based on the evaluation scores and outcomes from the financial reviews, the HHIP CoC Evaluation Panel recommends awarding the amounts in the "Recommended Award Amount" column above to the respective agencies.

Applicant Agency

Community Action Partnership of San Bernardino County

Funding Opportunity (select one)

#1 - CoC Support

Agency Description

For 60 years, the Community Action Partnership of San Bernardino County (CAPSBC) has been a driving force in the fight against poverty, serving as the county's official Community Action Agency. Founded in 1965 during the national "War on Poverty," CAPSBC has evolved from the Dependency Prevention Commission to a dynamic nonprofit organization, committed to empowering low-income individuals and families. Its transformation into a private nonprofit in 2003 marked a renewed focus on innovation and flexibility in service delivery. CAPSBC operates a range of impactful programs, including the Family Development Program, which provides emergency housing, food, transportation, and tax assistance; the Energy, Education, and Environmental Services Program, which promotes energy conservation and home safety; and a robust Food Bank network that distributes nutritious food and essential items through hundreds of partner sites. These initiatives, including mobile outreach and pandemic-era expansions, reflect CAPSBC's unwavering mission to eliminate poverty and foster long-term economic stability and self-reliance across San Bernardino County.

Brief Scope of Work

CAPSBC serves over 600,000 low-income residents annually across 78 communities and is uniquely positioned to address housing instability through its proposed Housing Navigator program. Building on decades of trusted service and deep community partnerships, CAPSBC aims to enhance the Continuum of Care (CoC) by improving access to housing resources, coordinating services, and promoting long-term stability for vulnerable populations. The Housing Navigator will provide personalized support to help individuals and families overcome barriers such as income instability, poor rental history, and lack of transportation, while leveraging CAPSBC's existing services like food assistance, utility support, and financial education. The program will utilize the Coordinated Entry System (CES) to prioritize those most at risk and connect them with tailored housing solutions, including rapid re-housing and permanent supportive housing. To ensure effective service delivery, CAPSBC will integrate trauma-informed care, crisis deescalation, and other critical staff training. By engaging landlords, mediating disputes, and fostering positive tenant-landlord relationships, the program will expand housing opportunities and reduce stigma around housing assistance. This holistic, client-centered approach reinforces CAPSBC's mission to combat homelessness, empower families, and build sustainable housing solutions that strengthen the overall health and resilience of San Bernardino County.

Target Population

CAPSBC has 60-years of history of serving low-income residents, with a focus on families with children, individuals experiencing homelessness, seniors, persons with disabilities, and the unemployed or underemployed. CAPSBC administers a diverse array of human services programs that effectively address the vital needs of disadvantaged individuals and families living in San Bernardino County.

Area of Service

The CAPSBC CoC Support Project will support the entirety of San Bernardino County. CAPSBC serves the entire county of San Bernardino.

Please do not exceed one page!

Applicant Agency

St. John's Community Health (SJCH)

Funding Opportunity (select one)

#1 - CoC Support

Agency Description

SJCH is a Federally Qualified Health Center that operates a network of 28 sites in Los Angeles (LA), San Bernardino and Riverside Counties. The agency's mission is to improve community health and reduce health disparities by delivering high quality, comprehensive services and impacting health and social policy. In 2024, SJCH served 109,000+ unique patients through 683,000+ medical, behavioral health, dental and support service visits. SJCH's support services include screening and enrollment in insurance and other benefits, case management, legal assistance and harm reduction services tailored to the needs of populations at higher risk for poor health outcomes: people experiencing homelessness, DV survivors, LGBTQ+, people living with/at risk for HIV and HCV, people exiting incarceration (reentry), and people who use drugs. SJCH's Homeless Services Program in LA County serves almost 5,000 individuals annually.

Brief Scope of Work

SJCH's will launch a multi-faceted Homeless Services Program that: 1) Engages the unhoused and people at risk for homelessness through outreach within and outside of its patient population; 2) Comprehensively assesses and addresses their social determinants of health to stabilize their bio-psycho-social functioning; 3) Assists them with obtaining safe, stable, permanent housing; 4) Participates actively in San Bernardino Homeless Services' CoC through the HMIS and CES. SJCH's strategies/activities will include: 1) Establishing a comprehensively trained program team of 1 Program Manager, 1 Outreach/Housing Navigator, and 1 Case Manager, prioritizing recruitment of people with relevant lived experience; 2) Assessing and modifying SJCH's current data collection practices to ensure they meet internal service tracking and evaluation objectives and comply with HMIS and CES data requirements; 3) Providing case management and housing navigation services to 50 managed care members experiencing, or at risk for, homelessness. SJCH's program is designed to prioritize housing-focused interventions for IEHP and other MCP members experiencing literal homelessness. By building and training its program team, SJCH will have the capacity to participate in the CoC data and coordination systems, engage unhoused members through outreach, and connect them to permanent housing options while addressing their underlying health and social determinants that contribute to their homeless status. The team will work with clients to develop individually-tailored housing and health care plans, ensuring a seamless transition into safe, stable housing. In collaboration with other housing service agencies, SJCH will enhance outreach efforts to locate and engage unhoused individuals. SJCH's mobile unit will provide immediate healthcare services, behavioral health support, and referrals, creating pathways to housing. SJCH's CalAIM contracts will also enable it to provide ECM and CS for those with complext health conditions, further stabilizing patients as they transition to housing.

Target Population

The target population are people who are unsheltered and people at risk for homelessness. Population members will be primarily Latino and/or Black, and include military veterans, reentry individuals, LGBTQ+, and people with mental health and/or substance use disorders.

Area of Service

City of San Bernardino

Applicant Agency

Children's Fund Incorporated

Funding Opportunity (select one)

#1 - CoC Support

Agency Description

At Children's Fund, we walk with our vulnerable children along the path from crisis to resilience, providing Support, Opportunity, and Hope along the way.

Children's Fund exists to be a catalyst of change, provide for the needs of children in crisis experiencing poverty, abuse, and/or neglect, and promote youth development with our mission of giving our vulnerable children Support, Opportunity, and Hope by breaking destructive cycles through community partnerships. Since our establishment in 1986, Children's Fund has been a reliable partner to over 50 youth-serving county agencies, community-based organizations, school districts, nonprofits, and faith-based organizations, meeting the needs of children throughout San Bernardino County. With programs that have been in place since the beginning and new programs developed over the years, Children's Fund has consistently expanded its programs to fill the gaps in services, meeting the evolving needs and implimenting best practices in serving the children and youth of this vast county.

Brief Scope of Work

Purchase a passenger van to provide transportation for housing and health purposes, and case manager to provide direct services to families.

Target Population

Families with minor children experiencing ot at risk of homelesness

Area of Service

Central Valley, West End, High Desert, some expansion into Mountains

Continuum of Care

Administrative Office 560 E. Hospitality Lane Suite 200, San Bernardino, CA 92408-0044 Office: (909) 501-0610



FROM: Scott Neeri, Administrative Analyst III

Annette Florez, Administrative Supervisor I

SUBJECT: Project Funding Recommendations for the Housing and Homelessness Incentive Program –

Continuum of Care: Funding Opportunity Area #2 - CoC Collaboration and Partnerships

DATE: August 27, 2025

RECOMMENDATION

Receive and approve the project funding recommendations, as detailed in the Background Information section, of the Continuum of Care's Housing and Homelessness Incentive Program funding for project applications submitted under Funding Opportunity Area #2 – CoC Collaboration and Partnerships, and authorize the Office of Homeless Services to initiate and administer HHIP CoC funded contract awards through San Bernardino County.

BACKGROUND INFORMATION

The Housing and Homelessness Incentive Program (HHIP) is a \$1.288 billion statewide initiative that allocates funds through Medi-Cal Managed Care Plans (MCPs) to address homelessness and housing insecurity as social drivers of health. The Inland Empire Health Plan (IEHP) allocated \$11.5 million in HHIP funds to support six investment areas in partnership with the Continuum of Care (CoC).

To implement this funding, the Office of Homeless Services (OHS) released Request for Applications (RFA) #OHS 24-05 in October 2024. The RFA included five areas if funding opportunities aligned with the IEHP Investment Area plan. A four-member evaluation panel reviewed and scored applications based on established criteria, followed by financial reviews. Five applications from three agencies were removed due to unfavorable financial assessments. One agency successfully appealed and was reinstated.

Initial funding recommendations were presented to the CoC Board on June 25, 2025. At that time, the Board requested additional information on the recommended projects and asked that representatives from each applying organization and the evaluation panel be present at a future meeting.

<u>Funding Opportunity Area #2 – CoC Collaboration and Partnerships</u>

Per RFA #OHS 24-05, the "CoC Collaboration and Partnerships" funding opportunity is intended to support the increase in the number of housing-related service providers in the County. Examples of these providers will include, but are not limited to, those who can provide vital services like interim housing, rental

Continuum of Care

Administrative Office

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assistance, supportive housing, outreach, and prevention/diversion. Emphasis is placed on providers who can share housing-related consumer data within the County HMIS and with health plans servicing the County. A total of \$2,000,000 is available in this funding opportunity.

OHS received 11 applications under this funding opportunity. The evaluation panel recommended moving forward seven of the 11 applications. A subsequent financial analysis resulted in the removal of two applications, leaving five applications as being recommended for funding. A summary of each of these five applications, provided by the applicant organization, is attached.

The following table displays the applicant agencies, evaluation scores (averaged between the four evaluators), and recommended award amounts:

#2 - CoC Collaboration & Partnerships	Amount Available = \$2,000,000		
Applicant	Evaluation Score	Financial Review	Recommended Award Amount
Water of Life CityLink	92.13	Passed	\$500,000.00
City of Victorville	91.69	Passed	\$500,000.00
Mountain Homeless Coalition	90.5	Passed	\$115,000.00
Step Up on Second Street	86.19	Passed	\$442,500.00
Symba Center	85.44	Passed	\$442,500.00
Lutheran Social Services of Southern California	92.84	Not Recommended	Not Recommended
Encompass Housing	88.63	Not Recommended	Not Recommended
St. John's Community Health	82.31	N/A	Not Recommended
Bigger Thank You LLC	70.75	N/A	Not Recommended
Benjamin E Jones Community Resource Center	66.44	N/A	Not Recommended
Molding Hearts	64.63	N/A	Not Recommended

Based on the evaluation scores and outcomes from the financial reviews, the HHIP CoC Evaluation Panel recommends awarding the amounts in the "Recommended Award Amount" column above to the respective agencies.

Applicant Agency
City of Victorville

Funding Opportunity (select one)

#2 - CoC Collaboration and Partnerships

Agency Description

The City of Victorville has a strong track record of serving vulnerable populations through innovative, results-oriented initiatives. Notable efforts include the acquisition and long-term preservation of affordable housing, expansion of shelter capacity during the pandemic, operation of a low-barrier 92-bed interim shelter with ESG support, and robust street outreach connecting unsheltered individuals to critical services.

The Victorville Wellness Center stands as a flagship project, offering 170 beds and integrated wraparound services, including medical and behavioral health care, nutrition, and wellness programming. To date, the Center has helped over 160 individuals transition to permanent housing.

These efforts reflect Victorville's deep commitment to housing equity, public health, and community resilience, demonstrating what can be achieved through vision, collaboration, and strategic investment.

Brief Scope of Work

Addressing homelessness among older adults requires a comprehensive approach focused on wellness, outreach, housing, and social determinants of health. The project will focus on offering low-barrier access to interim housing, supportive services, recuperative care, and supplemental services such as legal aid, life skills, healthy living, and SSI/SSDI Outreach, Access, and Recovery (SOAR), specifically supporting Medi-Cal and Medicare recipients.

Outreach teams will also be leveraged and use trauma-informed, culturally responsive methods to engage isolated seniors, while leveraged street medicine initiatives deliver critical care directly to unsheltered individuals, addressing chronic conditions and behavioral health needs.

These efforts underscore Victorville's commitment to a compassionate, health-centered response to senior homelessness, supporting both immediate needs and long-term stability.

Target Population

The target population for this project are seniors over the age of 55, who are literally homeless, and/or who are chronically homeless.

Area of Service

The City of Victorville continues to face one of the highest concentrations of individuals experiencing homelessness in San Bernardino County. Recognizing the magnitude of this challenge, the City's goal is to meaningfully reduce its local unhoused population, thereby contributing to a broader countywide reduction in homelessness.

Through targeted interventions, strategic partnerships, and investment in comprehensive services, Victorville is committed to lessening the burden on regional systems while improving outcomes for its most vulnerable residents.

Applicant Agency

Water of Life Community Church / CityLink

Funding Opportunity (select one)

#2 - CoC Collaboration and Partnerships

Agency Description

The staff at CITYLINK have successfully administered and delivered homeless services to the community under federal, state & local grants for over a decade. Our current grants include ESG-24/25, Family Homeless Challenge grant, HHAP-2, HOMEKEY 2, and the recently awarded HHAP-4 grant. Through these grants and other investments, Water of Life Community Church continues to serve the poor, the needy, and the most vulnerable in our community and continues to expand its Pathway to Housing program, which proivdes outreach, emergency shelter, transitional and permanent supportive housing.

Utilizing these grants, the Pathway to Housing model was developed to address a diverse spectrum of housing needs in the City of Fontana and surrounding communities. We strongly believe that our organization's expansion of programs and success is attributed to a commitment of serving people well and building a team that is passionate about having an impact and seeing lives changed. Our collective mission extends beyond merely meeting immediate needs; we are committed to seeing lives transformed for generations to come.

Water of Life Community Church / CityLink does not have any commitments or potential commitments that may impact our ability to perform the Contract, if awarded HHIP funding.

Brief Scope of Work

The focus of this application is the provision of Transitional Housing resource within the City of Fontana. Specifically, the HHIP application provides the following:

- -- Operating subsidies for twenty (20) Transitional Housing Units (trailers) that came online at the CityLink campus in January 2025. These operating subsidies are projected to support the day-to-day operations of the trailers through the end of 2026.
- -- Case management support to the residents of the trailers. The HHIP funding leverages HHAP-4 funding to expand support 0.5 FTE through the end of 2025 / mid-2026.
- -- Supplements HHAP-2 funding to expand Case Management support to 14 additional Transitional Housing units owned by the City of Fontana (Olive & Bennett) and supported by the CityLink Pathway to Housing program team.
- -- Provides resources to introduce and expand counseling and medical screening services for clients in the Transitional Housing units in Fontana

Target Population

Families w/ minors

Area of Service

Clients are identified and placed through CityLink's Street Outreach team. Additionally, the Street Outreach team works with the City of Fontana / The Path / HOST team and other outreach agencies in San Bernardino County.

Applicant Agency

Step Up on Second Street, Inc. (Step Up) Inland Empire Region (SUIE)

Funding Opportunity (select one)

#2 - CoC Collaboration and Partnerships

Agency Description

Step Up on Second Street, Inc. incorporated in 1986 to deliver compassionate support to people experiencing mental health conditions and homelessness to help them recover, stabilize, and integrate into the community.

Brief Scope of Work

SUIE has provided effective and cost-efficient community-based street outreach to San Bernardino County since 2016. This outreach program is currently ongoing in the County of San Bernardino where it has assisted hundreds of individuals experiencing homelessness. SUIE uses evidence-based programs/services for street outreach to assist persons experiencing homelessness to access Permanent Supportive Housing. In addition, SUIE will engage in services coordination, which may include access to workforce, education, and training programs, or other services needed to promote housing stability in supportive housing.

Target Population

Step Up on Second Street, Inc. Inland Empire Region (SUIE) will work with the target population of County of San Bernardino IEHP members and others who experience chronic homelessness.

Area of Service

The Service area for the project will be the County of San Bernardino Central Valley region, where the largest number of vulnerable individuals who experience homelessness reside.



Item # 6

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Phone: 909.501.0600

Diane Rundles
Assistant Executive Officer

Carrie Harmon
Director, Community
Development & Housing

Marcus Dillard Chief of Homeless Services

Office of Homeless Services

July 18, 2025

Tod Lipka, President & CEO Step Up on Second Street, Inc. 1328 Second Street Santa Monica, CA 90401

Subject: Request for Applications No. OHS 24-05

Housing and Homelessness Incentive Program Continuum of Care

Request for Disclosures

Dear Mr. Lipka,

At the Continuum of Care ("CoC") Board meeting on June 25, 2025, the CoC Board raised concerns regarding the application submitted by Step Up on Second Street, Inc. ("Applicant") in response to the Request for Applications ("RFA") No. OHS 24-05 – Housing and Homelessness Incentive Program ("HHIP") Continuum of Care and therefore further information is being requested. The Applicant is hereby instructed to submit a written response to this letter on or before July 23, 2025. The written response will be provided to the CoC Board as part of the application process.

Section IV.M - Disclosure of Criminal and Civil Proceedings of the RFA states in part:

"The County reserves the right to request the information described herein from the Applicant selected for Contract award. Failure to provide the information may result in a disqualification from the selection process and no award of Contract to the Applicant The selected Applicant may also be asked to provide information to clarify initial responses. Negative information provided or discovered may result in disqualification from the selection process and no award of Contract.

The selected Applicant may be asked whether the firm, or any of its partners, principals, members, associates or key employees (as that term is defined herein), within the last ten years, has been indicted on or had charges brought against it or them (if still pending) or convicted of any crime or offense arising

directly or indirectly from the conduct of the firm's business, or whether the firm, or any of it partners, principals, members, associates or key employees, has within the last ten years, been indicted on or had charges brought against it or them (if still pending) or convicted of any crime or offense involving financial misconduct or fraud. If the response is affirmative, the Applicant will be asked to describe any such indictments or charges (and the status thereof), convictions and the surrounding circumstances in detail.

In addition, the selected Applicant may also be asked to disclose whether the firm, or any of its partners, principals, members, associates or key employees, within the last ten years, has been the subject of legal proceedings as defined herein arising directly from the provision of services by the firm or those individuals. 'Legal proceedings' means any civil actions filed in a court of competent jurisdiction, or any matters filed by an administrative or regulatory body with jurisdiction over the firm or the individuals. If the response is affirmative, the Applicant will be asked to describe any such legal proceedings (and the status and disposition thereof) and the surrounding circumstances in detail."

The Applicant is hereby instructed to comply with the disclosure requirements in Section IV.M of the RFA.

In addition, **Section IV.O – Unsatisfactory Performance** of the RFA states:

"Applicant affirms that it has no record of unsatisfactory performance with the County in the twenty-four (24) month period immediately preceding the date of issuance of this RFA."

The Applicant is hereby instructed to disclose any unsatisfactory performance with the **County** including any contracts under review, audits, or failure to perform.

Please provide a written response in 7 working days by July 29, 2025. Thank you for your prompt attention to this matter.

Sincerely,

Marcus Dillard San Bernardino County, Chief of Homeless Services

CC: Eddie Estrada, Step Up on Second Street, Inc., VP of Inland Empire and Broader Southern California Program
Diane Rundles, San Bernardino County, Assistant Executive
Officer Scott Neeri, San Bernardino County, Administrative
Analyst III



Outlook

[Draft] COC Board Meeting Info

From

From: David Tavlin < DTavlin@stepup.org> Sent: Tuesday, July 29, 2025 3:39 PM

To: Dillard, Marcus < Marcus. Dillard@hss.sbcounty.gov >; Harmon, Carrie < Carrie. Harmon@cdh.sbcounty.gov >

Cc: Eddie Estrada < EEstrada@stepup.org>; Alan Darby <adarby@stepup.org>; Tod Lipka@stepup.org>; Aaron

Criswell < ACriswell@stepup.org> Subject: COC Board Meeting Info

You don't often get email from dtavlin@stepup.org. Learn why this is important

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you can confirm the sender and know the content is safe.

Hi Marcus and Carrie,

We appreciate the continued collaboration and communication. Below please find our response to Section IV.M, and IV.O as noted in the COC Board request for disclosure. Seperately, Step Up notes that the responses listed in Attachment D of the RFA are accurate.

Below please find updated information about our pending legal proceedings regarding Homekey as well as info regarding current audits. As you know we have brought on Price Waterhouse Cooper for the last year to serve as our accounts payable team and are in the finalization of a settlement with the California Department of Housing and Community Development. We hope this will provide some more context and that any concerns are alleviated by the settlement and by the adjustments to our accounting infrastructure and support. Please let me know if you have any additional questions. We are looking forward to attending the meeting in August to provide any additional clarification. Also, we anticipate that the Homekey case will be fully resolved by the time of that meeting. Additionally, we are available to continue discussing service needs at ASL.

Thanks!

-

-

Re: Homekey Lawsuits:

-

California Department of Housing and Community Development v. Shangri-La Industries, LLC et al.

The California Department of Housing and Community Development ("HCD") filed suit against multiple defendants, including Step Up, to recover Project Homekey funds which were intended to support the conversion of distressed properties into permanent supportive housing. The HCD alleges that Shangri-La Industries, LLC ("SLI") improperly encumbered seven Project Homekey properties without required approval, among other issues. Step Up, named due to its role as SLI's nonprofit partner, filed a cross-complaint against SLI for fraud and breach of contract. Step Up and the HCD have reached a tentative settlement resolving all claims, which is expected to be finalized in August 2025.

Step Up is also named as a cross-defendant in cross-complaints filed by the Cities of Salinas and Thousand Oaks, both arising from the same Project Homekey developments. Settlement discussions with the HCD and both municipalities are ongoing and Step Up is optimistic that these remaining claims will be resolved in the near future.

F. Roberts Construction, Inc. v. Shangri-La Industries, LLC et al.:

F. Roberts Construction ("F. Roberts") filed suit against Shangri-La Industries, LLC ("SLI"), its senior executives and various affiliated entities, the City of Thousand Oaks and Step Up, asserting several claims, including a breach of contract claim seeking nearly \$3 million for alleged construction work performed at a Project Homekey site in Thousand Oaks, California. Step Up maintains it was improperly named as a defendant as it was not involved in the construction of the subject property. To date, no party has served discovery on Step Up, nor have any substantive motions been filed. In November 2024, SLI and an affiliated entity filed for bankruptcy, which may delay the litigation. Given the bankruptcy filings, it is also possible F. Roberts may not continue to pursue the case.

Re: Pending/Recent Audits

During the normal course of contract review, the San Bernardino County Department of Behavioral Health (DBH) conducted a fiscal compliance audit of Step Up on Second's (SU) financials transactions covering contracts 21-439 FSP for the period of FY 2022-23 through 2024-25.

As a result of DBH's findings, SU was placed on 'probationary status' in accordance with Section XI. Probationary Status of Contract #21-439. SU has been working with DBH to resolve all outstanding issues and will continue to do so.

Step Up (SU) recognizes the importance of adhering to the terms of the contracts it enters into as well as with Uniform Grant Guidance (UGG).

In an effort to enhance its overall accounting and fiscal operations, SU partnered with PricewaterhouseCoopers (PwC) in 2024 to act as SU's day-to-day back office accounting support provider. SU and PwC have been focusing on improving cost allocation methodologies as well as implementing various internal control management procedures.

Additionally, SU has integrated its financial systems which include Sage Intacct, Bill.com, RAMP, and ADP so that all information is updated simultaneously. This system synchronization has greatly reduced recording errors, allowed SU to better manage its billing functions, and has improved overall financial reporting.

Sincerely,

David Tavlin, L.M.F.T. He/him/his

Licensed Marriage and Family Therapist LMFT49146

Chief Program Officer | Step Up on Second | Santa Monica t. (310) 985-5250 | f. (310) 451-4629 | e. <u>DTavlin@stepup.org</u>

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Behavioral Health Administration

JUL 11 2025

Dr. Georgina Yoshioka, DSW, MBA, LCSW Director

Jennifer Alsina, MBA Assistant Director

Marina Espinosa, MPA
Assistant Director

July 7, 2025

Step Up on Second, Inc. Attn: Tod Lipka, Chief Executive Officer 1328 2nd Street Santa Monica, CA 90401

RE: Probationary Status Effective July 14, 2025 – Full Service Partnership Contract #21-439

Dear Mr. Lipka,

The San Bernardino County (County) Department of Behavioral Health (DBH) is issuing this letter to Step Up on Second, Inc. as formal notification of placement on "probationary status" effective five business days from the date of this notification (July 14, 2025), in accordance with Section XII. Probationary Status of Contract #21-439 (Contract).

Per Sections III. Performance and VIII. Fiscal Award Monitoring of the Contract, DBH has exercised its right to audit records and has been actively engaging with Step Up on Second, Inc. since October 2024, regarding financial records. In review of Step Up on Second Inc.'s June 30, 2024 bank statement, there was a reported \$2,576,431 in outstanding checks and transactions, some dating back over four years. While stale transactions were subsequently written off, Step Up on Second, Inc. has not confirmed whether any of these payments had previously been claimed/paid by DBH for services and/or expenses that were ultimately not fulfilled. DBH is therefore unable to verify whether any portion of the aforementioned expired transactions were associated with prior payments made by DBH. Most recently, commencing April 2025, a new-expansive financial audit has resulted in the discovery of multiple questionable expenses, which raise further concerns and deem it appropriate to place Step Up on Second, Inc. on probationary status until all audit findings are deemed resolved and/or potential termination of the Contract. DBH Administration – Fiscal Audits is continuing to work with Step Up on Second, Inc. during the current audit period.

In accordance with Section XII Probationary Status, Subsection D, Step Up on Second, Inc. must develop and implement a corrective action plan for submittal to DBH within ten business days, however at this juncture DBH has been working with Step Up on Second, Inc. on an ongoing basis for several months to resolve outstanding issues and will continue to do so with the required continued cooperation of Step Up on Second, Inc., without the requisite corrective action plan being submitted to DBH within the ten day timeframe. Also, please be advised that pursuant to Subsection F of the referenced Section, Step It Up on Second, Inc. must disclose its probationary status on any Request for Proposal responses to the County.

If there are any questions pertaining to the ongoing financial audit, please contact Tan Suphavarodom at 909-388-0826 or tan.suphavarodom@dbh.sbcounty.gov.

Probationary Status - Step Up on Second #210439

July 7,2025 PAGE **2** of **2**

Sincerely,

Dr. Georgina Yoshioka, Director

Dr. Georgina Yoshioka, DSW, MBA, LCSW Director

EO: gy

c: Alan Darby, Step Up on Second, Inc., Chief Financial Officer Eddie Estrada, Step Up on Second, Inc., Vice President IE Housing First Programs Josie Dill, Step Up on Second, Inc., Revenue Manager Jennifer Alsina, Assistant Director, Department of Behavioral Health Marina Espinosa, Assistant Director, Department of Behavioral Health Tan Suphavarodom, Chief Financial Officer, Department of Behavioral Health Dr. Alyce Belford-Saldana, Deputy Director, Department of Behavioral Health Erica Ochoa, Chief Compliance Officer/Privacy Officer, Department of Behavioral Health Edith Lockerman, Senior Program Manager, Department of Behavioral Health Melinda Nickleberry, Senior Program Manager, Department of Behavioral Health Natalie Kessee, Senior Program Manager, Department of Behavioral Health Michelle Liu, Administrative Manager, Department of Behavioral Health Eduardo Ponce, Supervising Auditor, Department of Behavioral Health Dawn Martin, Deputy County Counsel. County of San Bernardino

Applicant Agency: Symba Center

Funding Opportunity: CoC Collaboration & Partnerships

Agency Description: Symba Center delivers innovative health and wellness solutions for uninsured, underinsured, and homeless populations across the High Desert Region of San Bernardino County. We serve as the wraparound provider for California's first 170-bed, low-barrier, non-congregate care site in Victorville, while also supporting participants at the City of Fontana's PATH Homeless and Resource Center.

In 2024, we served over 500 clients, helped transition 150 into permanent housing, and contributed to a 57% reduction in unsheltered homelessness in Victorville. We also operate a Mobile Health Clinic, reaching unhoused students at Victor Valley College and beyond.

Guided by Housing First principles, our interdisciplinary team—case managers, peer support specialists, medical and behavioral health professionals—provides trauma-informed counseling, recuperative care, psychoeducation, and housing navigation using evidence-based modalities such as Motivational Interviewing and Seeking Safety. Lastly, we have been selected to bring our holistic, client-driven model to the Ontario Wellness Center, opening its interim site in Fall 2025.

Brief Scope of Work: Symba Center proposes an expansion of its Housing Sustainability Program in alignment with the Housing First principle, which recognizes that stable housing is foundational to recovery, wellness, and social integration. This initiative will support IEHP and other MCP members transitioning from the PATH in Fontana and aims to reduce housing instability across the Central Valley region with the proposed objectives for the use of funding through a two-year period:

Housing placement: - Conduct comprehensive intake assessments and match eligible members with appropriate units and assist with lease-up and transition into permanent housing.

Rental Assistance Support- Deliver 3–24 months of rental and utility assistance to households and administer subsidies

Landlord Engagement -Establish working relationships with landlords or property managers.

Outreach - Engage individuals experiencing homelessness across encampments and shelters and connect participants to appropriate medical, mental health, and housing services.

Housing Retention & Wellness - Review retention rates monthly by continuously using evidenced-based preventative tools, i.e., Seeking Safety & WRAP to ensure success amongst participants.

Target Population – Unsheltered individuals in the City of Fontana and participants of the PATH in the City of Fontana

Area of Service: Fontana

Applicant Agency

Mountain Homeless Coalition

Funding Opportunity (select one)

#2 - CoC Collaboration and Partnerships

Agency Description

The Mountain Homeless Coalition (MHC), established in 2017, has effectively managed over \$1 million in public funds to provide comprehensive housing and support services to the mountain homeless and at-risk community. Key staff members include a seasoned Housing Navigator and long-term Operations Director and President. In 2023, MHC responded to 1,349 assistance requests, housing 89 participants permanently and providing rental assistance to 60 households. Our mission is: to prevent homelessness for those at risk; to inform, serve and house our neighbors who are experiencing homelessness; and to engage our mountain community as we serve this vulnerable population.

Brief Scope of Work

The Mountain Scattered Site Sheltering to Permanent Housing System is a targeted initiative addressing housing instability in a geographically dispersed mountain region lacking emergency shelters. It leverages local motels and short-term rentals to provide interim shelter and transition individuals to permanent housing, integrating healthcare and social services to enhance well-being and housing retention.

- Program addresses housing scarcity: The program targets a mountain area with no general homeless shelters, limited public transport, and strained local housing due to resorts and short-term rentals, focusing on scattered sites to meet regional needs.
- Utilizes local motels and short-term rentals for interim and permanent housing units, building on a successful pilot at Hillcrest Lodge, thus expanding housing stock while addressing immediate shelter needs.
- Comprehensive support services: Participants receive housing navigation, healthcare coordination via Care Coordinators and ECM teams, social supports, transportation assistance through MOUs with taxi services, and shallow subsidies for low-income and senior residents.
- Community collaboration: The program works closely with local schools, hospitals, law enforcement, motel managers, and social service nonprofits to identify and support those experiencing homelessness.
- Measurable objectives: Goals include a 75% transition rate to permanent housing within 12 months, 80% housing retention for subsidy recipients after one year, 50% participant healthcare engagement, transportation assistance for half the participants, and securing 30+ housing units from local landlords.
- Impact on IEHP members and homeless services: It will serve approximately 100-150 IEHP/Medicaid members annually, providing a pathway to stable housing and healthcare, improving quality of life, and strengthening regional homeless services by expanding local capacity and equity.

Target Population

Since 2017 we have served the homeless and at-risk population, with no restrictions, in the San Bernardino mountain area. Looking at the last 12 months of program enrollments, 55% of our clients are women, 67% are Caucasian, 18% are Hispanic, 25% are chronically homeless, and 53% are disabled.

Area of Service

We serve the San Bernardino mountains. This covers the Rim of the World School District Area and the Bear Valley School District Area. Primary communities include Big Bear, Crestline and Lake Arrowhead.

Continuum of Care

Administrative Office 560 E. Hospitality Lane Suite 200, San Bernardino, CA 92408-0044 Office: (909) 501-0610



FROM: Scott Neeri, Administrative Analyst III

Annette Florez, Administrative Supervisor I

SUBJECT: Project Funding Recommendations for the Housing and Homelessness Incentive Program –

Continuum of Care: Funding Opportunity Area #3 - Disparities & Equity Services Support

DATE: August 27, 2025

RECOMMENDATION

Receive and approve the project funding recommendations, as detailed in the Background Information section, of the Continuum of Care's Housing and Homelessness Incentive Program funding for project applications submitted under Funding Opportunity Area #3 - Disparities & Equity Services Support, and authorize the Office of Homeless Services to initiate and administer HHIP CoC funded contract awards through San Bernardino County.

BACKGROUND INFORMATION

The Housing and Homelessness Incentive Program (HHIP) is a \$1.288 billion statewide initiative that allocates funds through Medi-Cal Managed Care Plans (MCPs) to address homelessness and housing insecurity as social drivers of health. The Inland Empire Health Plan (IEHP) allocated \$11.5 million in HHIP funds to support six investment areas in partnership with the Continuum of Care (CoC).

To implement this funding, the Office of Homeless Services (OHS) released Request for Applications (RFA) #OHS 24-05 in October 2024. The RFA included five areas if funding opportunities aligned with the IEHP Investment Area plan. A four-member evaluation panel reviewed and scored applications based on established criteria, followed by financial reviews. Five applications from three agencies were removed due to unfavorable financial assessments. One agency successfully appealed and was reinstated.

Initial funding recommendations were presented to the CoC Board on June 25, 2025. At that time, the Board requested additional information on the recommended projects and asked that representatives from each applying organization and the evaluation panel be present at a future meeting.

Funding Opportunity Area #3 - Disparities & Equity Services Support

Per RFA #OHS 24-05, the "Disparities & Equity Services Support" funding opportunity a is intended to enhance support for addressing disparities and equity in housing related services, including but not limited to outreach, coordination, and permanent supportive housing solutions. Examples of these providers would

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be those who provide direct housing services to vulnerable and/or marginalized populations who are experiencing or at risk of experiencing homelessness (i.e., underserved racial and ethnic groups, LGBTQ+, HIV, AIDS, etc.). A total of **\$1,000,000** is available in this funding opportunity.

OHS received three applications under this funding opportunity. A summary of each application, provided by the applicant organization, is attached.

The following table displays the applicant agencies, evaluation scores (averaged between the four evaluators), and recommended award amounts:

#3 - Disparities & Equity Services Support	Amount Av	ailable = \$1,000,000	
Applicant	Evaluation Score	Financial Review	Recommended Award Amount
Community Action Partnership of SBC	82.56	Passed	\$400,000.00
GoGo Barstow	81.38	Passed	\$350,000.00
TruEvolution	68.75	Passed	\$250,000.00

Based on the evaluation scores and outcomes from the financial reviews, the HHIP CoC Evaluation Panel recommends awarding the amounts in the "Recommended Award Amount" column above to the respective agencies.

Applicant Agency

Community Action Partnership of San Bernardino County

Funding Opportunity (select one)

#3 - Disparities and Equity Services Support

Agency Description

For 60 years, the Community Action Partnership of San Bernardino County (CAPSBC) has been a driving force in the fight against poverty, serving as the county's official Community Action Agency. Founded in 1965 during the national "War on Poverty," CAPSBC has evolved from the Dependency Prevention Commission to a dynamic nonprofit organization, committed to empowering low-income individuals and families. Its transformation into a private nonprofit in 2003 marked a renewed focus on innovation and flexibility in service delivery. CAPSBC operates a range of impactful programs, including the Family Development Program, which provides emergency housing, food, transportation, and tax assistance; the Energy, Education, and Environmental Services Program, which promotes energy conservation and home safety; and a robust Food Bank network that distributes nutritious food and essential items through hundreds of partner sites. These initiatives, including mobile outreach and pandemic-era expansions, reflect CAPSBC's unwavering mission to eliminate poverty and foster long-term economic stability and self-reliance across San Bernardino County.

Brief Scope of Work

CAPSBC, serving over 600,000 low-income residents across 78 communities, proposes a comprehensive program to address housing disparities and promote equity for marginalized populations, including people of color, LGBTQ+ individuals, and those living with HIV/AIDS. By integrating outreach, service coordination, and permanent supportive housing, the initiative targets systemic barriers contributing to housing instability. CAPSBC will hire three culturally competent case managers to provide individualized, client-centered support—assisting with housing applications, connecting clients to wraparound services, and fostering long-term housing retention through landlord engagement and conflict resolution. The program will utilize the Coordinated Entry System (CES) to prioritize high-need individuals and ensure timely interventions. With added administrative support and a focus on trauma-informed care, CAPSBC aims to reduce homelessness, strengthen the regional Continuum of Care, and empower vulnerable residents to achieve lasting stability and self-sufficiency.

Target Population

CAPSBC has 60-years of history of serving low-income residents, with a focus on families with children, individuals experiencing homelessness, seniors, persons with disabilities, and the unemployed or underemployed. CAPSBC administers a diverse array of human services programs that effectively address the vital needs of disadvantaged individuals and families living in San Bernardino County.

Area of Service

The CAPSBC CoC Support Project will support the entirety of San Bernardino County. CAPSBC serves the entire county of San Bernardino.

Applicant Agency Growing Outreach Growing Opportunities

Funding Opportunity Disparities and Equity Services Support

Agency Description: Growing Outreach Growing Opportunities (G.O.G.O.) is a mission-driven nonprofit organization dedicated to breaking the cycle of generational poverty and homelessness. G.O.G.O. offers a holistic and culturally responsive approach that includes case management, life skills training, job development, transitional and permanent housing, and other wraparound supportive services. Our goal is to remove systemic barriers, promote self-sufficiency, and improve overall quality of life for individuals and families in underserved communities.

Brief Scope of Work: **Transitional Housing Services:** Offering temporary, supportive housing units for individuals and families experiencing homelessness or housing insecurity. Each household receives safe shelter and stability while engaging in services that support long-term housing placement.

- Eviction Prevention & Housing Stability: Providing financial assistance, landlord mediation, legal referrals, and case management to help individuals and families maintain their current housing and avoid displacement.
- Case Management & Individualized Service Plans (ISPs): Conducting thorough intake assessments and collaboratively developing ISPs that address each client's unique goals, needs, and barriers.

 Ongoing case management ensures service coordination and progress monitoring.
- Workforce Development & Job Readiness: Delivering employment services including job search assistance, resume building, interview coaching, vocational training referrals, and soft skills development. We also support clients pursuing higher education or credential-based programs.
- Life Skills & Financial Literacy Workshops: Offering group and one-on-one workshops focused on budgeting, time management, parenting, conflict resolution, and other core competencies to promote independence.
- Mental Health and Behavioral Support Services: Partnering with mental health providers to ensure access to therapy, psychiatric care, substance use support, and trauma-informed services tailored to individual needs.
- Street Outreach & Street Medicine: Conducting proactive engagement with unsheltered individuals in Barstow and remote areas such as Hinkley, Newberry Springs, and Ft. Irwin. Our outreach teams provide hygiene kits, food, survival gear, basic medical care, and referrals to shelter and treatment.
- Integrated Referral Network: Collaborating with healthcare providers, academic institutions, public agencies, and other nonprofits to ensure seamless access to health, social, and legal services.
- Target Population: IEHP members, Homeless, Housing insecure, minorities, transitional aged youth and individuals or families living at or below poverty levels. We will provide services to any populations whose needs align with our program.

Area of Service: Our service area is Barstow, Ca, surrounding areas beyond Barstow including, Hinkley, Newberry Springs, Ft. Irwin and other underserved and unserved remote areas.

Applicant Agency

Young Scholars for Academic Empowerment dba TruEvolution, Inc.

Funding Opportunity (select one)

Disparities and Equity Services Support

Agency Description

Young Scholars for Academic Empowerment dba TruEvolution, Inc. ("TruEvolution") is a 501(c)(3) non-profit organization with a proven track record of addressing the needs of underserved populations in Riverside and San Bernardino Counties. TruEvolution currently operates and serves San Bernardino County with a comprehensive range of services including housing services, HIV testing, linkage and retention to care services, community outreach, health and wellness activities, and behavioral health services. Our programs, particularly Project Legacy, have demonstrated success in transitioning individuals from homelessness into stable housing. This proposal will allow us to deepen our existing work in San Bernardino County, reaching more residents with expanded capacity and comprehensive support.

Brief Scope of Work

Proposal Title: Project Legacy: Expanding Housing Services to San Bernardino County

Project Legacy aims to strengthen and expand our established housing services in San Bernardino County. Our proposal includes strategic outreach, increased staff capacity, and comprehensive support services for people facing homelessness. We focus on integrating direct housing assistance with mental health, case management, and life skills training to facilitate long-term stability and independence.

By building upon our current San Bernardino operations, this funding will enable us to significantly scale our impact in the region. Our program proposal will be critical to expanding our Project Legacy campus into San Bernardino, further extending our reach and impact within the Inland Empire. This initiative lays the groundwork for replicating our successful Project Legacy campus model, with plans for execution within the next two years.

Our program proposal includes the following approach:

- Identify office space in San Bernardino.
- Conduct client intake process for housing services in San Bernardino County.
- Deliver comprehensive support services, including 1) mental health support, 2) case management, and 3) resource linkages.
- Recruit and train additional staff members to support expanded operations.
- Launch community outreach campaigns to increase awareness of services.
- Conduct ongoing evaluation and planning for future expansion and adjustments.

Target Population

Our priority populations include people experiencing homelessness, people living with HIV, seniors, transitional age youth, and veterans.

Area of Service

San Bernardino County

Continuum of Care

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FROM: Scott Neeri, Administrative Analyst III

Annette Florez, Administrative Supervisor I

SUBJECT: Project Funding Recommendations for the Housing and Homelessness Incentive Program –

Continuum of Care: Funding Opportunity Area #4 – Street Medicine

DATE: August 27, 2025

RECOMMENDATION

Receive and approve the project funding recommendations, as detailed in the Background Information section, of the Continuum of Care's Housing and Homelessness Incentive Program funding for the project application submitted under Funding Opportunity Area #4 – Street Medicine, and authorize the Office of Homeless Services (OHS) to initiate and administer HHIP CoC funded contract award through San Bernardino County.

BACKGROUND INFORMATION

The Housing and Homelessness Incentive Program (HHIP) is a \$1.288 billion statewide initiative that allocates funds through Medi-Cal Managed Care Plans (MCPs) to address homelessness and housing insecurity as social drivers of health. The Inland Empire Health Plan (IEHP) allocated \$11.5 million in HHIP funds to support six investment areas in partnership with the Continuum of Care (CoC).

To implement this funding, the Office of Homeless Services (OHS) released Request for Applications (RFA) #OHS 24-05 in October 2024. The RFA included five areas if funding opportunities aligned with the IEHP Investment Area plan. A four-member evaluation panel reviewed and scored applications based on established criteria, followed by financial reviews. Five applications from three agencies were removed due to unfavorable financial assessments. One agency successfully appealed and was reinstated.

Initial funding recommendations were presented to the CoC Board on June 25, 2025. At that time, the Board requested additional information on the recommended projects and asked that representatives from each applying organization and the evaluation panel be present at a future meeting.

<u>Funding Opportunity Area #4 – Street Medicine</u>

Per RFA #OHS 24-05, the "Street Medicine" funding opportunity is to support infrastructure to coordinate and meet Member health and housing needs in connection with street medicine teams providing healthcare for unsheltered homeless individuals. Alternative street medicine services may include outreach to

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individuals who are homeless, transportation to appointments, telehealth in the field, and/or health services provided at crisis and interim housing sites. A total of **\$1,000,000** is available in this funding opportunity.

OHS received one application under this funding opportunity. A summary of the application, provided by the applicant organization, is attached.

The following table displays the applicant agency, evaluation score (averaged between the four evaluators), and recommended award amount:

#4 – Street Medicine	Amount Available = \$1,000,000		
Applicant	Evaluation Score	Financial Review	Recommended Award Amount
Healthcare in Action	94.06	Passed	\$1,000,000.00

Based on the evaluation score and outcome from the financial reviews, the HHIP CoC Evaluation Panel recommends awarding the \$1,000,000 in available HHIP Street Medicine funding to Healthcare in Action.

Applicant Agency

Community Action Partnership of San Bernardino County

Funding Opportunity (select one)

#5 - Permanent Supportive Housing

Agency Description

For 60 years, the Community Action Partnership of San Bernardino County (CAPSBC) has been a driving force in the fight against poverty, serving as the county's official Community Action Agency. Founded in 1965 during the national "War on Poverty," CAPSBC has evolved from the Dependency Prevention Commission to a dynamic nonprofit organization, committed to empowering low-income individuals and families. Its transformation into a private nonprofit in 2003 marked a renewed focus on innovation and flexibility in service delivery. CAPSBC operates a range of impactful programs, including the Family Development Program, which provides emergency housing, food, transportation, and tax assistance; the Energy, Education, and Environmental Services Program, which promotes energy conservation and home safety; and a robust Food Bank network that distributes nutritious food and essential items through hundreds of partner sites. These initiatives, including mobile outreach and pandemic-era expansions, reflect CAPSBC's unwavering mission to eliminate poverty and foster long-term economic stability and self-reliance across San Bernardino County.

Brief Scope of Work

CAPSBC is leading a transformative project to renovate and expand the Obershaw House into a Permanent Supportive Housing (PSH) facility, providing stable, long-term housing for at least 24 individuals across eight family units. Located in San Bernardino, the upgraded facility will feature energy-efficient systems and modern infrastructure to ensure sustainability and compliance with safety standards. Transitioning from its former role as a transitional housing site, the Obershaw House will now offer integrated on-site services—including case management, mental health referrals, employment support, and family-centered resources—to help residents overcome barriers to stability and achieve self-sufficiency. This initiative aligns with countywide efforts to expand housing capacity and serves as a replicable model for addressing homelessness through holistic, equity-driven solutions. By investing in both infrastructure and human potential, CAPSBC is fostering long-term community resilience and setting a precedent for sustainable housing development across the region.

Target Population

CAPSBC has 60-years of history of serving low-income residents, with a focus on families with children, individuals experiencing homelessness, seniors, persons with disabilities, and the unemployed or underemployed. CAPSBC administers a diverse array of human services programs that effectively address the vital needs of disadvantaged individuals and families living in San Bernardino County.

Area of Service

The CAPSBC CoC Support Project will support the entirety of San Bernardino County. CAPSBC serves the entire county of San Bernardino.

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FROM: Scott Neeri, Administrative Analyst III

Annette Florez, Administrative Supervisor I

SUBJECT: Project Funding Recommendations for the Housing and Homelessness Incentive Program –

Continuum of Care: Funding Opportunity Area #5 – Permanent Supportive Housing

DATE: August 27, 2025

RECOMMENDATION

Receive and approve the project funding recommendations, as detailed in the Background Information section, of the Continuum of Care's Housing and Homelessness Incentive Program funding for the project applications submitted under Funding Opportunity Area #5 – Permanent Supportive Housing, and authorize the Office of Homeless Services (OHS) to initiate and administer HHIP CoC funded contract awards through San Bernardino County.

BACKGROUND INFORMATION

The Housing and Homelessness Incentive Program (HHIP) is a \$1.288 billion statewide initiative that allocates funds through Medi-Cal Managed Care Plans (MCPs) to address homelessness and housing insecurity as social drivers of health. The Inland Empire Health Plan (IEHP) allocated \$11.5 million in HHIP funds to support six investment areas in partnership with the Continuum of Care (CoC).

To implement this funding, the Office of Homeless Services (OHS) released Request for Applications (RFA) #OHS 24-05 in October 2024. The RFA included five areas if funding opportunities aligned with the IEHP Investment Area plan. A four-member evaluation panel reviewed and scored applications based on established criteria, followed by financial reviews. Five applications from three agencies were removed due to unfavorable financial assessments. One agency successfully appealed and was reinstated.

Initial funding recommendations were presented to the CoC Board on June 25, 2025. At that time, the Board requested additional information on the recommended projects and asked that representatives from each applying organization and the evaluation panel be present at a future meeting.

<u>Funding Opportunity Area #5 – Permanent Supportive Housing</u>

Per RFA #OHS 24-05, the "Permanent Supportive Housing" funding opportunity is intended to support the development and infrastructure of capital projects that are either in progress or nearing completion to support and expand housing capacity throughout all districts in San Bernardino County. Emphasis is placed

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on capital improvement projects that have established strategies for sustainable housing for populations who are homeless and/or at risk of experiencing homelessness. A total of **\$5,000,000** is available in this funding opportunity.

OHS received three applications under this funding opportunity. A summary of each application, provided by the applicant organization, is attached.

The following table displays the applicant agencies, evaluation scores (averaged between the four evaluators), and recommended award amounts:

#5 – Permanent Supportive Housing Amount Available = \$5,0			ailable = \$5,000,000
	Evaluation Score	Financial Review	Recommended Award Amount
Community Action Partnership of SBC	87.94	Passed	\$300,000.00
Volunteers of America of Los Angeles	86.19	Passed	\$3,000,000.00
City of Fontana	83.63	Passed	\$1,700,000.00

RECOMMENDATION

Based on the evaluation scores and outcome from the financial reviews, the HHIP CoC Evaluation Panel recommends awarding the amounts in the "Recommended Award Amount" column above to the respective agencies.

Applicant Agency

Volunteers of America of Los Angeles (VOALA)

Funding Opportunity (select one)

#5 - Permanent Supportive Housing

Agency Description

VOALA has been providing supportive services for individuals and families who are homeless or at-risk of homelessness throughout our 125-year history, and has been managing affordable housing serving that same population since 1962, currently managing 1,943 units of permanent housing. VOALA provides a wide range of services for individuals and families who are homeless and at-risk of homelessness across Los Angeles County and Orange County, including street outreach, intake and case management, benefits assistance, employment services, drop-in centers for transition-aged youth, and linkages to a wide range of supportive services (mental health care, health care, substance abuse treatment, legal aid, etc.). VOALA's programs for those who are homeless serve diverse subpopulations, including individuals, families, LGBTQ, Veterans, individuals with physical disabilities, individuals with healthcare needs, individuals with behavioral health challenges, individuals with SUD challenges, chronically homeless individuals, and TAY.

Brief Scope of Work

VOALA, in partnership with Temple Missionary Baptist Church, was conditionally awarded \$3M for the development and build of a residential community of pre-manufactured homes. With our orginal proposal not being fully funded, the partnership is revisiting how many units would be feasible. These housing products will be marketed as the Temple Village Housing Community, and will serve those who are homeless or qualify throughout the County of San Bernardino. Each home is 399 square feet and consists of two bedrooms, one bath and a kitchen. The homes are built to HUD standards and designed for three to four people. Ready-built homes provide a cost-effective housing construction model that results in less time and cost than a regular stick-built home. Our homes would additionally meet HUD building codes for long-term housing. In short, the overall goal of our project is to help grow the housing inventory for San Bernardino County, as well as serve those who need it most!

Target Population

The Park Model Homes proposes to serve people who are homeless or at-risk of homelessness throughout the County of San Bernardino. Currently, VOALA is not contracted with IEHP. However, VOALA holds MCP contracts with CalOptima, LA Care, Health Net, Anthem, and the AIDS Healthcare Foundation for Community Supports, ECM, and Recuperative Care and would enter into a contract to serve IEHP members if awarded.

Area of Service

Temple Missionary Baptist Church is located in West San Bernardino at 1583 W. Union Street. VOALA is committed to serving all those who qualify, however, within the County.

Applicant Agency

City of Fontana

Funding Opportunity (select one)

#5 - Permanent Supportive Housing

Agency Description

The City of Fontana Housing Department is a municipal entity and registered as a local government agency with the California Secretary of State.

Brief Scope of Work

The City's scope will provide for the expansion of the current permanent supportive housing (PSH) portfolio. The PSH units were acquired from a recent lease of a 78-unit apartment complex, with subsidized rent to eliminate financial barriers and reduce housing insecurity. These units are expected to be purchased by the City within the next 24 months.

A pivotal program element is its case management team, which engages unsheltered individuals directly in the field and through their transition to housing placement. Their proactive approach ensures that vulnerable populations—particularly those who are chronically homeless, medically fragile, or experiencing behavioral health challenges—are not left behind. These professionals build trust with participants, assess their unique needs, and connect them to practical life-skills training, including budgeting and household management, equips participants with the tools to thrive independently. Case managers in the City's current program have identified barriers and established individualized action plans to move households successfully through the Pathway to Housing Program. The creation of individualized plans provides crucial support to participants by helping them to navigate the housing market and connecting them to necessary services that will ensure the individual has all the available tools to a successful transition. This funding will continue the work to develop wellness plans to overcome barriers and challenges with the goal of sustainability and program graduation. This team's focus would be on all of the units and households within the City's PSH portfolio, current and future.

Lastly, the funding will provide for staff costs to administer HHIP and strengthen the expansion of the housing-related infrastructure. Staff's duties will include financial oversight, reporting, compliance, and program monitoring.

Target Population

The target population and experience with this population includes individuals and families experiencing or at risk of homelessness, with an emphasis on marginalized groups, such as those with disabilities, mental health challenges, and substance use disorders.

Area of Service

The service area encompasses the City of Fontana within San Bernardino County.

Applicant Agency

Community Action Partnership of San Bernardino County

Funding Opportunity (select one)

#5 - Permanent Supportive Housing

Agency Description

For 60 years, the Community Action Partnership of San Bernardino County (CAPSBC) has been a driving force in the fight against poverty, serving as the county's official Community Action Agency. Founded in 1965 during the national "War on Poverty," CAPSBC has evolved from the Dependency Prevention Commission to a dynamic nonprofit organization, committed to empowering low-income individuals and families. Its transformation into a private nonprofit in 2003 marked a renewed focus on innovation and flexibility in service delivery. CAPSBC operates a range of impactful programs, including the Family Development Program, which provides emergency housing, food, transportation, and tax assistance; the Energy, Education, and Environmental Services Program, which promotes energy conservation and home safety; and a robust Food Bank network that distributes nutritious food and essential items through hundreds of partner sites. These initiatives, including mobile outreach and pandemic-era expansions, reflect CAPSBC's unwavering mission to eliminate poverty and foster long-term economic stability and self-reliance across San Bernardino County.

Brief Scope of Work

CAPSBC is leading a transformative project to renovate and expand the Obershaw House into a Permanent Supportive Housing (PSH) facility, providing stable, long-term housing for at least 24 individuals across eight family units. Located in San Bernardino, the upgraded facility will feature energy-efficient systems and modern infrastructure to ensure sustainability and compliance with safety standards. Transitioning from its former role as a transitional housing site, the Obershaw House will now offer integrated on-site services—including case management, mental health referrals, employment support, and family-centered resources—to help residents overcome barriers to stability and achieve self-sufficiency. This initiative aligns with countywide efforts to expand housing capacity and serves as a replicable model for addressing homelessness through holistic, equity-driven solutions. By investing in both infrastructure and human potential, CAPSBC is fostering long-term community resilience and setting a precedent for sustainable housing development across the region.

Target Population

CAPSBC has 60-years of history of serving low-income residents, with a focus on families with children, individuals experiencing homelessness, seniors, persons with disabilities, and the unemployed or underemployed. CAPSBC administers a diverse array of human services programs that effectively address the vital needs of disadvantaged individuals and families living in San Bernardino County.

Area of Service

The CAPSBC CoC Support Project will support the entirety of San Bernardino County. CAPSBC serves the entire county of San Bernardino.