



**San Bernardino County Homeless Partnership  
Mountain Regional Steering Committee**

Monday, June 8, 2026, 1:30 p.m. to 3:00 p.m.

St. Richard Episcopal Church Hall 28708 CA Hwy-18, Sky Forest, CA 92385

**IN PERSON** for Board members, et al.

**IN PERSON** & Via Zoom Teleconference at *Alternate Meeting Satellite Sites*:

Big Bear City Hall, Training Room: 39707 Big Bear Blvd, Big Bear Lake, CA 92315

&:

Family Assistance: 1255 E. Highland Avenue, Suite #210, San Bernardino, CA 92401

**NEW ZOOM LINK for THIS Meeting!**

<https://us02web.zoom.us/j/87234447524?pwd=URxbnsWuN81bwh1RKcK6rLc1Cy376D.1>

Meeting ID: 872 3444 7524 Passcode: 744133

Public participation at the meeting via Zoom is being offered as a courtesy and may be unavailable if technology fails. In the event of a disruption that prevents the meeting from being broadcasted or receiving public comments, the in-person meeting of the Mountain Regional Steering Committee (Committee) will continue. Should you wish to participate remotely, please remember to MUTE on the virtual platform and/or your phone. DO NOT place this teleconference on hold should you get another call. Leave the meeting and then rejoin afterwards.

To address the Committee regarding an item on the agenda, or an item within its jurisdiction not on the agenda, complete and submit a Public Comment Request form. If you are joining virtually, indicate by typing "Public Comment" in the Chat Box. Requests must be submitted *before* the item is called for consideration. Speakers may address the Committee for up to three (3) minutes on Public Comment, up to three (3) minutes on the Consent agenda, and up to three (3) minutes on each item on the Presentation and Discussion agenda.

**MEETING AGENDA**

OPENING REMARKS	PRESENTER
A. Call to Order. B. Roll Call of Committee Members. C. Welcome and Introductions.	Wendell Wilson
PUBLIC COMMENT	
D. Any member of the public may address the Committee on any matter not on the agenda that is within the subject matter jurisdiction of the Committee.	
CONSENT CALENDAR	
E. Approval of Minutes of April 7, 2026.	Wendell Wilson
PRESENTATION	
F. Receive presentation on San Bernardino CoC Regional Action Plan on Homelessness	Will Early, Homebase
CLOSING	
G. Adjournment of the Committee meeting.	Wendell Wilson
Next Meeting: July 13, 2026 - (2nd Monday) 1:30 pm–3:00 pm. IN PERSON at St. Richard's / Big Bear / Highland & via Zoom Teleconference.	

*The Mission of the San Bernardino County Homeless Partnership is to provide a system of care that is inclusive, well-planned, coordinated, and evaluated and is accessible to all who are homeless and those at risk of becoming homeless.*

The San Bernardino County Homeless Partnership meeting facility is accessible to persons with disabilities. If you require a reasonable modification or accommodation for a disability in order to participate in the public meeting, requests should be made through the Office of Homeless Services (OHS) at least three (3) business days prior to the partnership meeting. The OHS telephone number is (909)501-0610 and the office is located at 560 E. Hospitality Lane suite 200. San Bernardino ca 92415. Agenda and documentation can be obtained there or by email. [OHS@HSS.SBCOUNTY.GOV](mailto:OHS@HSS.SBCOUNTY.GOV)



Minutes for Mountain Regional Steering Committee Meeting

April 7, 2026 — 1:30pm

28708 CA-Hwy 18 — Skyforest, CA 92385

Minutes were recorded by Zoom and transcribed by Peter Morris, Secretary (assisted by Gary Bradley)

TOPIC	PRESENTER	OPENING REMARKS
Call to Order	Wendell Wilson	The Chair (Wendell Wilson) called the meeting to order at 1:35pm
Roll Call	Wendell Wilson	The following Committee Members or their alternates were present at the meeting with the Roll taken by the Chair: Wendell Wilson, Paul Fournier, Annemieke Stalcup, Isaac Garcia, Shonda Szabo, Kelly Tinker, Joselyn Field, Ginger Bedolla. Members arriving late: <b>none</b> ; Members absent: <b>none</b>
		PUBLIC COMMENT
	Wendell Wilson	The Chair explained that this was a special meeting of the Mt.RSC, replacing the usual second Monday of the month meeting. He then opened the floor to general Public Comments: No Public comments were made.
		CONSENT ITEMS
1. Agenda 4/7.2026 2. Meeting Minutes for 3/10/2026 3. HHAP-5 priorities	Wendell Wilson	<ul style="list-style-type: none"> <li>The Chair opened the consent calendar portion of the agenda.</li> <li>The Chair opened Items #1 and #2 for comment by the Committee members. No comments ensued. Paul Fournier made a motion to approve Consent Calendar Items #1 &amp; #2, Motion seconded by Ginger Bedolla. Membership polled. Unanimous approval.</li> <li>The Chair opened Item #3 for public comments. NO Public comments were made.</li> <li>The Chair opened Item #3 for comment by Committee Members.</li> <li>The Chair discussed the process for approving applications, clarified that only MHC presented an application. The Chair discussed scoring info for funding.</li> <li>The Chair recused himself from further discussion of, and voting upon, the Item.</li> <li>Paul explained this item in more detail, including evaluation, scores, etc. Paul explained the voting process and recused himself from further discussion and vote on the Item.</li> <li>Without comment, Shonda recused herself from discussion and voting upon the Item.</li> <li>Assistant Secretary, Gary Bradley, was delegated to conduct further discussion and vote. No discussion ensued.</li> <li>Gary asks for a motion which is made by Kelly and seconded by Joselyn.</li> <li>Vote was taken as Gary polled the non-recused membership by name; All 5 (quorum) in favor: Annemieke Stalcup, Isaac Garcia, Kelly Tinker, Joselyn Field, Ginger Bedolla.</li> <li>0 members were opposed; Recused members: Wendell Wilson, Paul Fournier, Shonda Szabo; Absent: <b>none</b>; The motion was <b>approved</b>; Wendell Wilson returned as Chair</li> </ul>
	PRESENTER	PRESENTATIONS

None	None	The Chair explained that no Presentation would be made in light of the HHAP-5 vote process
<b>TOPIC</b>	<b>PRESENTER</b>	<b>DISCUSSION ITEM ACTION/OUTCOME</b>
Item #4: Mountain Area Homeless Services Update	Wendell Wilson	The Chair opened ITEM #4 for both public comment and comment by the Committee members. Discussion ensued: Becky Beavers provided an update of the work of Mountain Homeless Coalition, explaining a fundraiser in process: Clothing/small items for an agency down the mountain paying by the pound, effort concluding May 15 <sup>th</sup> . Gary explained a second fundraiser: concert at St. Richard's - May 30 <sup>th</sup> - 2p.m. Both fundraisers being efforts to replace government funding lost. Gary explained new shower program for homeless at St Richard's. No vote was needed.

<b>TOPIC</b>	<b>PRESENTER</b>	<b>ADJOURNMENT</b>
Adjournment	Wendell Wilson	Motion was made and approved to end the meeting at 2:18pm The next meeting for the MOUNTAIN Regional Steering Committee. May 11, 2026 at: 28708 CA-Hwy 18, Skyforest, CA 92385 (St. Richard's Hall)

**VOTING MEMBERS -- Quorum will be 5 of 8**

First Name	Last Name	Organization	Email Address	Best Phone
Shonda	Szabo	Bear Valley USD	<a href="mailto:shonda_szabo@bearvalleyusd.org">shonda_szabo@bearvalleyusd.org</a>	951-532-0830 or 866-4631x 6231
Kelly	Tinker	<u>Comm.Dev.-City of Big Bear Lake</u>	<a href="mailto:ktinker@citybigbearlake.com">ktinker@citybigbearlake.com</a> ;	909-866-5831 ext. 160
Joscelyn	Field	Rim Family Services	<a href="mailto:jfield@rimfamilyservices.org">jfield@rimfamilyservices.org</a>	909-283-0221
Paul	Fournier	( <u>CoChair</u> )	<a href="mailto:paulfour@gmail.com">paulfour@gmail.com</a>	909-307-4467
<u>Annamieke</u>	Stalcup	Bear Valley Community Health Services	<a href="mailto:annemieke.stalcup@bvchd.com">annemieke.stalcup@bvchd.com</a> 909/878-2316 (desk)	909-866-6501, ext. 8316
Wendell	Wilson	MHC ( <u>CoChair</u> )	<a href="mailto:wendellw@mtnhomeless.com">wendellw@mtnhomeless.com</a>	360-350-8692
Isaac	García	Dept. of Rehabilitation	<a href="mailto:Isaac.garcia@dor.ca.gov">Isaac.garcia@dor.ca.gov</a> ;	951-201-6379
Ginger	Bedolla	Family Assistance Prog.	<a href="mailto:ginger@familyassist.org">ginger@familyassist.org</a> ;	760/843-701
Secretary	Peter Morris	MHC intern (non-voting)	<a href="mailto:PeterM@mtnhomeless.com">PeterM@mtnhomeless.com</a>	909-744-7999



**Homebase**

ADVANCING SOLUTIONS TO HOMELESSNESS

## **The San Bernardino CoC Regional Action Plan on Homelessness**

### **Mountain Region Implementation**

# Our Presenters



**Lindsey Barranco**



**Esther Wilch**

# Today's presentation

We'll cover highlights of the strategic plan and specific action steps for your RSC!

**ON OUR WAY HOME:**  
The San Bernardino CoC Regional Action Plan on Homelessness  
2026 - 2030

### Mountain RSC Regional Implementation Plan

The Mountain Region is comprised of the San Bernardino Mountains and its communities, such as Big Bear Lake, Lake Arrowhead, and Running Springs. It is a popular year-round tourist destination where many of the properties are either vacation homes or, increasingly, short-term rentals. The area has a relatively small population of people experiencing homelessness who are dispersed throughout the geography. Transportation to and from the area is extremely limited, making access difficult, especially during winter storms or wildfire threats.

According to the U.S. Census Bureau, the Mountain region makes up 2% of the county's total population. The region has a median rent of \$1,543 and median income is \$79,747. Approximately 25.3% of the region's population is severely cost burdened (spending more than 50% of income on housing) despite only 12% of the population living below the poverty line. The Mountain region has the highest vacancy rate of all regions in San Bernardino, at 56.8%, however the low vacancy is largely driven by the high number of short-term rentals.

**Homelessness in the Mountain Region**

52 UNSHELTERED	16 SHELTERED
####	##

2% of the CoC's total PITC

#### The Mountain Region's Homeless Service System

The Mountain region offers very little interim housing and no permanent housing for people experiencing homelessness, with 1% of the total beds in the CoC located in the region in 2025.

The Mountain region's homeless service system is characterized by a strong commitment from local providers, strong partnerships with faith-based organizations and local schools, as well as local champions and political buy-in from leaders. In addition, there are a number of unique land opportunities in the region. At the same time, the Mountain Regional Steering Committee faces challenges in the system, which include a general lack of resources, climate and transportation barriers, and an absence of provider participation in the CoC's Coordinated Entry System. There are also challenges with extreme community stigma, as focus group participants with lived experience shared that "Big Bear Lake and Town Council do not want any of the homeless in their city period." Additionally, as a small region, the Mountain RSC lacks visibility in County planning and a general lack of coordinated messaging. Staff from RSC member organizations also noted that some critical services are being sustained by volunteers or single individuals doing multiple jobs, which is not sustainable.

#### Breakdown of beds in the Mountain Region (2025 HIC)

Category	Count
Emergency Shelter	13
Transitional Housing	11
Rapid Re-Housing	2
Permanent Housing	21

# Sources of Information that Inform this Plan

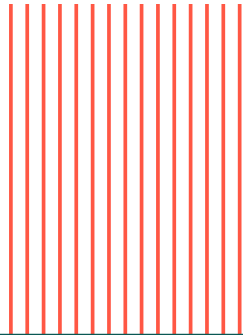
Homebase, the San Bernardino CoC, local cities and community members, and San Bernardino County have worked closely for the past year developing the plan.

- Review of Existing Data
- Gathered input at two RSC meetings
- Focus groups with people who have lived experience
- Community Survey
- Continual input from RSC Co-Chairs

# Data Sources Reviewed

- Point in Time Count
- Housing Inventory Count
- Homeless Data Exchange (HMIS Data)
- American Community Survey (Census)
- Homelessness Data Integration System
- Housing Pipeline City Survey

# Vision Statement



All individuals and families across San Bernardino County, regardless of their economic conditions, will have access to safe, secure, stable, affordable, permanent housing and needed supportive services.

# Mission Statement



To collaborate across all regions and sectors in the county, using a person-centered approach, to connect individuals and families to a diverse range of supportive services and long-term sustainable housing that fits their unique needs.

## Guiding Principles



### Housing is a Human Right

Every individual deserves to be treated with respect, dignity and empathy, regardless of their circumstances. Solutions need to be designed around the person, not program rules. Prioritizing the physical and emotional well-being of every person in the county can empower people to build independence and self-sufficiency.



### Housing is a Social Determinant of Health

Housing is needed to ensure health, safety, and stability for all individuals and families in the region. However, stability depends on income and opportunity, not just housing placement.



### Strong Decision-Making is guided by Data and Evidence

Data-driven solutions rely on evidence, not assumptions. Continuous learning and evaluation should be core to the approach to reduce and end homelessness.



### Creative and Innovative Solutions will Benefit the Entire Community

Housing and service providers need to embrace creative, evidence-based approaches that will prevent and end homelessness. They can rely on flexibility and creativity in addressing barriers to housing, employment, and stability. The work should inspire belief and hope in the possibility of change.



### It is Essential to Value the Voices of People with Lived Experience

People who have lived experience of homelessness have unique voices and roles in the design of solutions to prevent and end homelessness. The community needs to create a variety of opportunities to understand their point of view and respond to their concerns.



### There is Shared Ownership and Responsibility for the Homelessness Crisis

No one can sit by without acting. As a region, we must partner collaboratively – with County departments, community-based organizations, Cities, businesses, neighbors, and individuals – to be responsible and accountable together for responding to homelessness. We can no longer work in siloes and should avoid duplication of effort.



### The Disparities that Exist Across the Homeless System of Care Can't Be Ignored

Racial, gender, sexual orientation, and other inequities persist and need to be addressed so that all county residents can equitably access fair housing, resources, and opportunities. Systems must identify and serve everyone in need, even when they are not visible in traditional data sources.

# Goals and Strategies

Over the next five years, the CoC will unite around bold, targeted strategies to dramatically reduce homelessness in the county, guided by key goals to drive measurable change and transform lives:



## **GOAL 1** Permanent and Affordable Housing

Increase permanent and affordable housing capacity and provide the resources needed to ensure people can maintain stable housing.



## **GOAL 2** Coordination

Improve information, coordination, and collaboration between County Departments, Cities, the CoC, and RSCs.



## **GOAL 3** Shelter and Services

Improve and expand shelter, interim housing, and low-barrier services.



## **GOAL 4** Prevention and Diversion

Develop and invest in a CoC-wide prevention and diversion program, including an improved education and resource effort, to lower barriers to housing and services for people at risk of or experiencing homelessness.



## **GOAL 5** Data and Performance

Strengthen the homeless response system so that it is data-driven, fair, and results-oriented

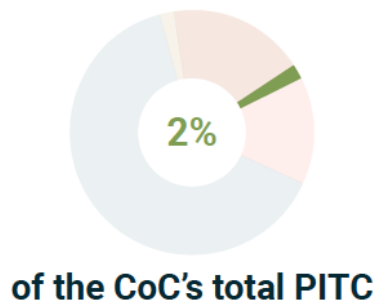


# Mountain RSC Regional Implementation Plan

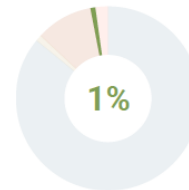
## Homelessness in the Mountain Region

52 UNSHELTERED  
👤👤👤👤👤👤👤👤

16 SHELTERED  
👤👤

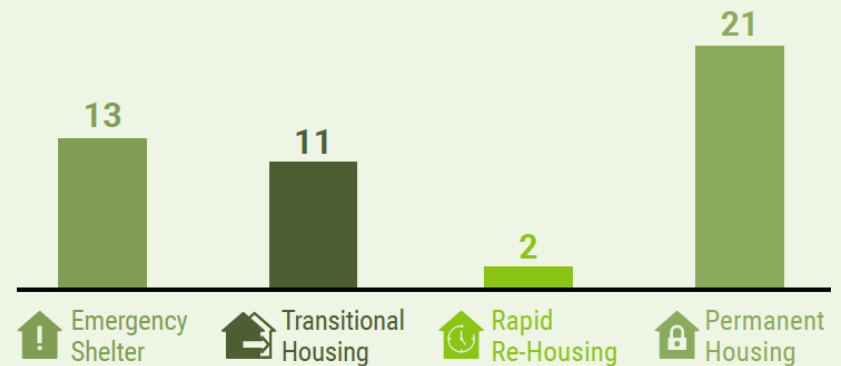


## The Mountain Region's Homeless Service System



The Mountain region offers very little interim housing and no permanent housing for people experiencing homelessness, with **1% of the total beds** in the CoC located in the region in 2025.

### Breakdown of beds in the Mountain Region (2025 HIC)





# GOAL 1 : Permanent and Affordable Housing

*Strategy 1.2: Expand access to affordable housing in underserved regions*

Identify and pursue innovative senior housing models, like co-living units, ADUs and cohousing communities, with funding and development partners to expand affordable housing options.



## GOAL 2 : Coordination

*Strategy 2.1: Formalize communication and collaboration between the County, CoC and RSCs.*

Establish a formal Mountain RSC liaison structure to strengthen communication, elevate Mountain voices, and ensure local needs are addressed by mapping all countywide and cross-jurisdictional homelessness response and planning meetings and assigning a Mountain representative to each.



## GOAL 3 : Shelter and Services

*Strategy 3.3: Strengthen coordinated street outreach capacity.*

Strengthen regional outreach by identifying funds to hire and train locally based peer navigators to coordinate outreach efforts across providers and implement consistent engagement strategies to connect with clients before crises occur.



## **GOAL 4 : Prevention and Diversion**

*Strategy 4.1: Establish a clear and accessible low-barrier diversion pathway at all access points.*

**Build system reliance by creating a regional network of shared resources and cross-trained staff, ensuring continuity of services and establishing backup support protocols to maintain access for all community members.**



## GOAL 5 : Data and Performance

*Strategy 5.1: Enhance the functionality, integrity, and equity of the coordinated entry system (CES).*

Increase regional CES trust and impact by standardizing referral and follow-up procedures across providers, providing clear, consistent communication about housing options and next steps, and training staff to ensure continuity.

# Implementing the Action Steps

- Who will be responsible for leading the implementation on the action steps?
- How will the RSC keep progress moving over time?
- Are there new partners needed to accomplish these action steps?
- What are potential roadblocks? What can the RSC do to overcome these challenges?
- How will you engage people with lived experience?

# Measuring Progress



## Choosing the Right Milestones

*How will you know you have accomplished the action step?*



## Collecting the Right Data

*What data or information do you have access to?*



## Using the Data

*How will you review data regularly?*

# Questions and Discussion



# Contact us

Email the whole team:  
[SBPlanning@HomebaseCCC.org](mailto:SBPlanning@HomebaseCCC.org)



**Jose Lucio**



**Will Earley**



**Lindsey Barranco**



**Julie Silas**



**Esther Wilch**

## Mountain RSC Implementation Plan

Goal 1: Permanent and Affordable Housing			
Strategy	Mountain RSC Action Step	Timeline and Key Partners	Performance Metrics
<i>Strategy 1.2: Expand access to affordable housing in underserved regions.</i>	Identify and pursue innovative senior housing models, like co-living units, ADUs and cohousing communities, with funding and development partners to expand affordable housing options.		
Goal 2: Coordination			
Strategy	Mountain RSC Action Step	Timeline and Key Partners	Performance Metrics
<i>Strategy 2.1: Formalize communication and collaboration between the County, CoC and RSCs.</i>	Establish a formal Mountain RSC liaison structure to strengthen communication, elevate Mountain voices, and ensure local needs are addressed by mapping all countywide and cross-jurisdictional homelessness response and planning meetings and assigning a Mountain representative to each.		
Goal 3: Shelter and Services			
Strategy	Mountain RSC Action Step	Timeline and Key Partners	Performance Metrics
<i>Strategy 3.3: Strengthen coordinated street outreach capacity.</i>	Strengthen regional outreach by identifying funds to hire and train locally based peer navigators to coordinate outreach efforts across providers and implement consistent engagement strategies to connect with clients before crises occur.		
Goal 4: Prevention and Diversion			
Strategy	Mountain RSC Action Step	Timeline and Key Partners	Performance Metrics
<i>Strategy 4.1: Establish a clear and accessible low-barrier diversion</i>	Build system reliance by creating a regional network of shared resources and cross-trained staff, ensuring continuity of services		

<i>pathway at all access points.</i>	and establishing backup support protocols to maintain access for all community members.		
<b>Goal 5: Data and Performance</b>			
Strategy	Mountain RSC Action Step	Timeline and Key Partners	Performance Metrics
<i>Strategy 5.1: Enhance the functionality, integrity, and equity of the coordinated entry system (CES).</i>	Increase regional CES trust and impact by standardizing referral and follow-up procedures across providers, providing clear, consistent communication about housing options and next steps, and training staff to ensure continuity.		