



**San Bernardino County Homeless Partnership
Desert Regional Steering Committee**

**Tuesday, January 11, 2022 • 2:00 p.m. to 3:30 p.m.
Via Zoom Teleconference**

Pursuant to the provisions of Governor Newsom's executive order N-29-20 dated March 17, 2020, which suspends certain requirements of the Ralph M. Brown Act in response to the COVID-19 emergency

Teleconference Info: <https://victorvilleca-gov.zoom.us/j/81935951759>

Dial-in Info: (253) 215-8782. Meeting ID: 819 3595 1759

The Desert Regional Steering Committee (DRSC) holds its business meetings in public in accordance with the requirements of the Ralph M. Brown Act, its established policies and procedures, and its adopted parliamentary authority. The DRSC strives to carry out its meetings in an atmosphere of professionalism with full participation by members of the body and the public. As such, the Presiding Officer, is empowered to govern meetings to foster the efficient and fair administration of City business. Pursuant to Governor's Executive Order N-29-20 this meeting will be conducted utilizing teleconference and electronic means. Members of the public can observe the meeting using Zoom.

To provide public comment via Zoom, click "Raise Hand" to request to speak when Public Comment is being taken. When it is your turn, you will be removed from mute and allowed to make public comments for an allotted time.

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Recording Secretary at (760) 243-6334 no later than 72 hours prior to the meeting.

AGENDA

OPENING REMARKS	PRESENTER
A. Call to Order (3 minutes)	Sharon Green, Co-Chair
CONSENT ITEM	
B. Approve Meeting Minutes from the December 14, 2021 Regular Meeting.	Sharon Green, Co-Chair
PARTNER SPOTLIGHT	
C. Setting Regional Project Priorities for Homeless Housing, Assistance & Prevention (HHAP) Round 2 Funding, CoC Application Process ▪ HHAP Round 2 Funding Overview ▪ County of San Bernardino Homeless Strategic Plan 2022 ▪ CA Guide to Statistic Uses of New/Recent State/Federal Funds to Prevent and End Homelessness ▪ Public Input on HHAP Regional Project Priorities	Don Smith, Co-Chair West Valley Regional Steering Committee
D. Adopt Regional Project Priorities for Homeless Housing, Assistant & Prevention (HHAP) Round 2 Funding ▪ Rank Regional Project Priorities Based on Crisis Response/Permanent Housing Intervention Types ▪ Identify Regional Project Priorities based on Eligible Uses of HHAP Funds ▪ Identify Regional Target Populations and/or Projects (if any)	Regional Steering Committee Members

THE SAN BERNARDINO COUNTY HOMELESS PARTNERSHIP MEETING FACILITY IS ACCESSIBLE TO PERSONS WITH DISABILITIES. IF ASSISTIVE LISTENING DEVICES OR OTHER AUXILIARY AIDS OR SERVICES ARE NEEDED IN ORDER TO PARTICIPATE IN THE PUBLIC MEETING, REQUESTS SHOULD BE MADE THROUGH THE OFFICE OF HOMELESS SERVICES AT LEAST THREE (3) BUSINESS DAYS PRIOR TO THE PARTNERSHIP MEETING. THE OFFICE OF HOMELESS SERVICES TELEPHONE NUMBER IS (909) 386-8297 AND THE OFFICE IS LOCATED AT 303 E. VANDERBILT WAY SAN BERNARDINO, CA 92415. <http://www.sbcounty.gov/sbchp/>

AGENDA AND SUPPORTING DOCUMENTATION CAN BE OBTAINED AT 303 E VANDERBILT WAY, SAN BERNARDINO, CA 92415 OR BY EMAIL: HOMELESSRFP@HSS.SBCOUNTY.GOV.

UPDATES	
E. DRSC Member News, Updates & Announcements	DRSC Members & Cities
CLOSING	
F. Public Comment (3 mins) G. Adjournment	Sharon Green, Co-Chair
Next Meeting: Desert Regional Steering Committee will meet next on: February 8, 2022 via Zoom Conferencing https://victorvilleca-gov.zoom.us/j/81935951759	

Mission Statement

The Mission of the San Bernardino County Homeless Partnership is to provide a system of care that is inclusive, well planned, coordinated and evaluated and is accessible to all who are homeless and those at-risk of becoming homeless.

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AGENDA AND SUPPORTING DOCUMENTATION IS AVAILABLE ON THE INTERNET: N/A OR CAN BE OBTAINED AT 850 E. FOOTHILL BLVD. RIALTO, CA 92376.

Minutes for San Bernardino County Office of Homeless Services Desert Regional Steering Committee Meeting

December 14, 2021
2:00 P.M. – 3:30 P.M.
Victorville City Hall (Meeting held via Zoom)
14343 Civic Dr., Victorville, CA 92392

Minutes recorded and transcribed by Heather Barber, Executive Assistant to the Deputy City Manager, City of Victorville, City Manager Department.

OPENING REMARKS	PRESENTER	ACTION / OUTCOME
A. Call to Order	Sophie Smith, Co-Chair	Meeting was called to order at 2:21 p.m.
CONSENT ITEM		
B. Approval of Minutes	Sophie Smith, Co-Chair	Motion to approve meeting minutes from the November 9, 2021, Regular Meeting. Inger Roberston made a motion to approve the set of minutes. Dawn Quigg made the 2nd. Roll call vote was taken with Jimmy Waldron and Jobi Wood abstaining. Motion passed.
C. Adopt Resolution to Allow Participation in Public Meetings via Teleconference pursuant to Assembly Bill 361		Motion to approve adoption of resolution to Allow Participation in Public Meetings via Teleconference. Inger Robertson made a motion to approve. Jimmy Waldron made the 2nd. Roll call vote was taken. Motion passed unanimously.
DISCUSSION		
D. A Better Way	Inger Robertson, Director	Ms. Inger Robertson gave a presentation on A Better Way.
E. DRSC Member News, Updates & Announcements	DRSC Members	- Ms. Amanda Hernandez, City of Barstow, provided an update. - Ms. Cassandra Searcy, City of Victorville, provided an update. - Ms. Jobi Wood, Family Assistance Program, provided a comment. - Ms. Dawn Quigg, Victor Valley Rescue Mission, provided an update. - Ms. Inger Robertson, A Better Way, provided an update. - Ms. Sharon Green, Victor Valley Family Resource Center, provided an update. - Mr. Jimmy Waldron, High Desert Homeless, provided an update.

CLOSING		
F. Public Comment	Sophie Smith, Co-Chair	No public comments provided.
G. Adjournment	Sophie Smith, Co-Chair	Being no further business to discuss, the meeting was adjourned at 2:52 p.m.

Voting Members in Attendance:

City of Barstow, Amanda Hernandez

Family Assistance Program, Jobi Wood

City of Victorville, Sophie Smith

Victor Valley Rescue Mission, Dawn Quigg

A Better Way, Inger Robertson

Victor Valley Family Resource Center, Sharon Green

High Desert Homeless, Jimmy Waldron

San Bernardino City & County Continuum of Care - Regional Steering Committees		
Homeless Housing, Assistance and Prevention Program (HHAP) Round 2		
Regional Project Application Prioritization Worksheet		
Regional Application Scoring Priorities - Crisis Response & Housing Intervention categories		
	Rank 1-5	Application Scoring
		(baseline example)
Interim Housing / Temporary Shelter		Priority 1 - 10 points
Rental Assistance / Rapid Rehousing		Priority 2 - 8 points
Permanent Housing Plus Services		Priority 3 - 6 points
Diversion and Homeless Prevention		Priority 4 - 4 points
Outreach and Engagement		Priority 5 - 2 points
1. RSC Members rank crisis response/housing intervention types 1-5		
2. Tally rank order votes of the members		
3. Members vote to adopt or adjust final results.		
4. Members assign prioritization points to the intervention categories (see example)		
HHAP Eligible Uses - Regional Project Priorities		
	Pick Top 3 or 4	Priority rank?
1. Rapid Rehousing (including rental subsidies & landlord incentives)		
2. Operating Subsidies (affordable-supportive housing, shelter-interim housing,		
3. Street Outreach to access permanent housing & services		
4. Services Coordination to promote housing stability		
5. Systems Support to Create Regional Partnerships		
6. Delivery of Permanent Housing & Innovative Housing Solutions		
7. Prevention and Shelter Diversion to Permanent Housing		
8. New Navigation Centers and Emergency Shelters		
Specific Project Suggestion(s) _____		
Specific Target Population(s) _____		
1. RSC Members select top 3 or 4 eligible uses for priority consideration. Tally member votes		
2. Members vote to adopt final list of HHAP priority uses (no minimum or maximum)		
3. Member vote to rank priority uses (optional)		
4. Members may choose to identify specific project initiatives for priority consideration		
5. Members may choose to identify specific target populations for priority consideration		
Notes/Comments		

The Solution to Homelessness is Straightforward: **Housing**

***CA Homeless Housing, Assistance and Prevention
Grant Program (HHAP) Round 2***

Regional Project Application Prioritization Session

High Desert Regional Steering Committee Meeting January
11, 2022, 2:00pm

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**Setting Regional Project Priorities for HHAP Round 2 Funding
Regional Application Prioritization Work Session**

1. HHAP Round 2 Funding Overview
2. County of San Bernardino Homeless Strategic Plan 2022
3. CA Guide to Strategic Uses of New/Recent State/Federal Funds to Prevent & End Homelessness
4. Process for Setting HHAP Regional Project Priorities
5. Public Input on HHAP Regional Project Priorities
6. Regional Steering Committee Adopt HHAP Project Priorities

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CA Homeless Housing, Assistance, and Prevention (HHAP) Program – Round 2

BACKGROUND

On November 13, 2020, the State of California Homeless Coordinating and Financing Council (HCFC) released a Notice of Funding Availability for the Homeless Housing, Assistance and Prevention (HHAP) Grant Program, Round 2. HHAP Round 2 is a \$300 million block grant program authorized by AB 83 (Committee on Budget, Chapter 15, Statutes of 2020), which was signed into law by Governor Gavin Newsom on June 29, 2020.

HHAP Round 2 is designed to build on regional coordination developed through previous rounds of HCFC Homeless Emergency Aid Program (HEAP), HHAP, and COVID-19 funding. Round 2 funds should be used to continue to build regional coordination and a unified regional response to reduce and end homelessness focused on moving homeless individuals and families into permanent housing and supporting the efforts of those individuals and families to maintain their permanent housing.

HHAP Round 2 requires grantees to expend funds on evidence-based solutions informed by a best practice framework that prevent, reduce, and end homelessness. Grantees may not use HHAP grant funding to supplant existing local funds for homeless housing, assistance, or prevention, and funds must be expended in compliance with Housing First requirements per Health and Safety Code (HSC) Section 50220.5(g).

In addition, HSC Section 50218.5(f) requires that a program recipient use at least 8% of its allocation for services for homeless youth populations, which are defined as unaccompanied youth who are between 12 and 24 years old and experiencing homelessness. Furthermore, up to 5% may be expended on a strategic homelessness plan and/or infrastructure development to support coordinated entry systems and Homeless Management Information Systems and no more than 7% may be expended on administrative costs incurred by the city, county, or continuum of care to administer its program allocation.

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CA Homeless Housing, Assistance, and Prevention (HHAP) Program – Round 2

Eligible Uses

As stated in California Health and Safety Code Section 50220.5 (d), HHAP round 2 funds must be expended on one or more of the following eligible uses:

1. Rapid rehousing, including rental subsidies and incentives to landlords, such as security deposits and holding fees.
2. Operating subsidies in new and existing affordable or supportive housing units, emergency shelters, non-congregant shelters, interim or bridge housing, and navigation centers. Operating subsidies may include operating reserves.
3. Street outreach to assist persons experiencing homelessness to access permanent housing and services.
4. Services coordination, which may include access to workforce, education, and training programs, or other services needed to promote housing stability in supportive housing.
5. Systems support for activities necessary to create regional partnerships and maintain a homeless services and housing delivery system, particularly for vulnerable populations, including families and homeless youth.
6. Delivery of permanent housing and innovative housing solutions, such as hotel and motel conversions.
7. Prevention and shelter diversion including crisis resolution, mediation and conflict resolution, creative problem solving, connection to mainstream resources, and light-touch financial assistance that directly results in a housing solution.
8. New navigation centers and emergency shelters, with clients obtaining housing as the primary goal, based on demonstrated need

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CA Homeless Housing, Assistance, and Prevention (HHAP) Program – Round 2

In May 2021, the State awarded an allocation of **\$1,453,114 in HHAP 2 funding to the San Bernardino City & County CoC** and an additional \$1,300,625 to the County of San Bernardino.

On December 8, 2021, the SBCHP Interagency Council on Homelessness adopted a HHAP fund distribution plan committing a minimum of 5% of CoC HHAP 2 funds to each SBCHP Region with the remainder of available funding divided among the regions based on 2020 Point-in-Time Count data.

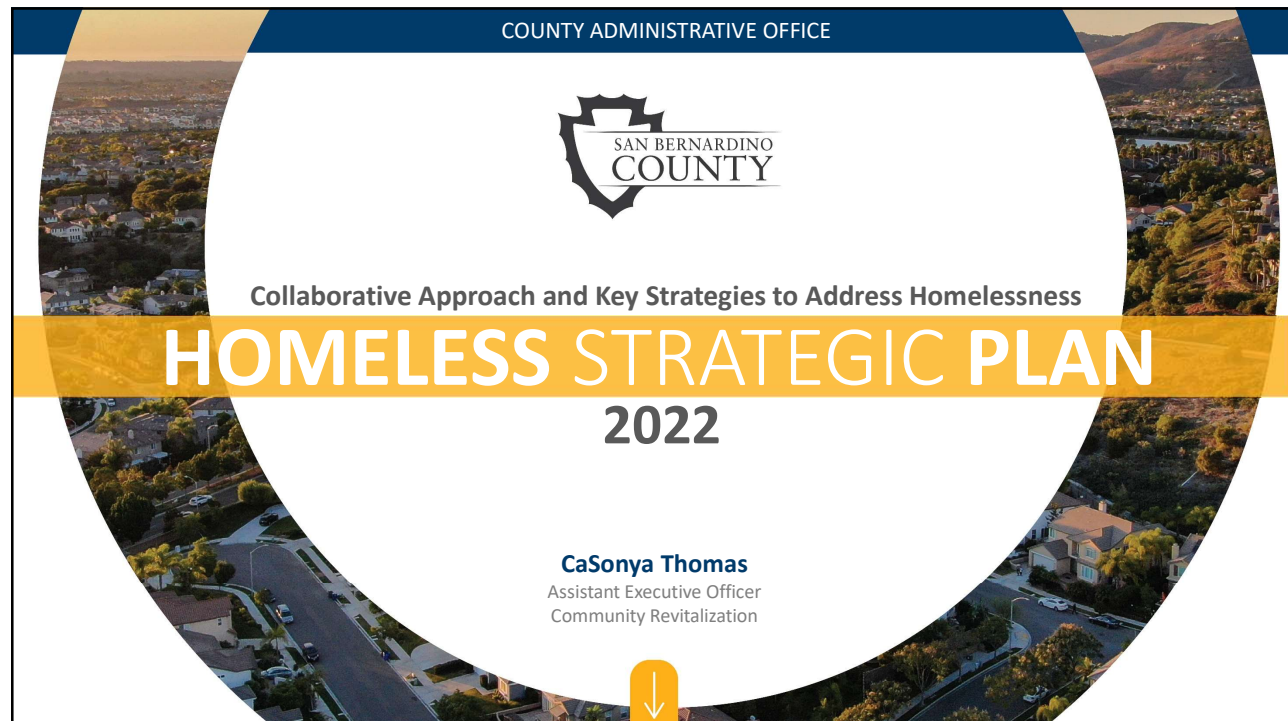
ICH also allocated 5% of the HHAP 2 funds to support regional engagement activities for our Coordinated Entry System along with 8% for services dedicated to homeless youth and 7% for administration.

Regional Steering Committees are now tasked with making HHAP project funding recommendations to be guided by the recommendations in the draft County of San Bernardino Homeless Strategic Plan and the “prioritized investments and uses of resources” to be outlined in the SBCHP Local Investment Plan to be presented to the ICH for consideration in January.

CoC HHAP-2 Funds	\$1,453,114.00
Youth 8%	\$116,249.12
Admin 7%	\$101,717.98
CES 5%	\$72,655.70
	\$290,622.80
balance	\$1,162,491.20
Minimum per region (5%)	\$72,655.70
2020 PITC + minimum	
Central Valley (59%)	\$544,191.19
Desert (22%)	\$248,482.49
East Valley (7%)	\$128,600.60
Mountain (2%)	\$88,639.95
West Valley (10%)	\$152,576.97
	\$1,162,491.20

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HOMELESSNESS in SAN BERNARDINO COUNTY

2020 Point in Time Count (PITC)



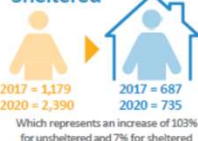
2016 and 2017 PITC



NATIONAL LOW INCOME HOUSING COALITION & THE FAIR MARKET RENT (FMR)

Two-bedroom apartment in San Bernardino County is \$1,390. Hourly wage necessary to afford a two-bedroom apartment is approximately \$55,600 per year (or \$26.73 per hour). The estimated hourly wage in San Bernardino County is \$15.75 per hour. Residents would need to work 99 hours per week at minimum wage to afford a 2-bedroom Rental Home. This challenge is exacerbated for individuals living on a fixed income, such as the aging population, whose sole source of support may be through entitlements, such as Social Security.

2017 & 2020 by Unsheltered and Sheltered



Nights in 2020



Vacancy Bed Rate of

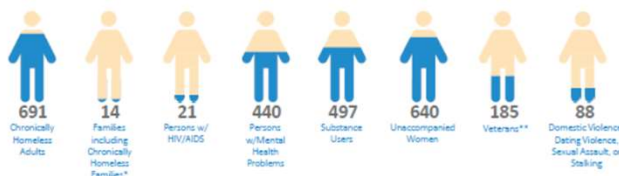


HOMELESSNESS in SAN BERNARDINO COUNTY

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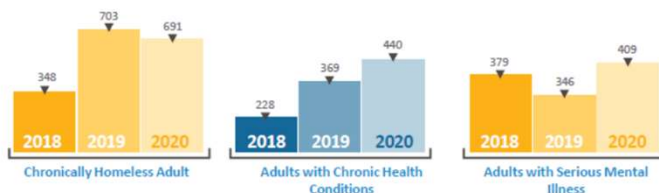
Breakdown by Subpopulations (n=2,361)

Families with children, seniors, individuals with disabilities, veterans, youth and young adults are all represented in the county's diverse homeless population. Housing options and supportive services tailored to the diverse subpopulations are needed to effectively reduce homelessness.



PERMANENT SUPPORTIVE HOUSING

Permanent supportive housing is an evidence-based best practice for permanently housing chronically homeless persons, persons with chronic health conditions, and persons with serious mental illness.



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VISION

We envision a San Bernardino County where homelessness is rare, brief and non-recurring.

MISSION

To create a County in which everyone has access to safe, affordable housing and essential services that support well-being.

five
core values

- Collaboration
- Person Centered
- Integrity
- Solution Focused
- Equity and Inclusiveness

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San Bernardino County
HOMELESS STRATEGIC PLAN 2022

Strategy 1

SYSTEM AND POLICY CHANGE TO ADDRESS THE ROOT CAUSES OF HOMELESSNESS

- Connect individuals eligible for services to the support they need to obtain and maintain housing
- Collaborate with institutions to improve discharge planning to reduce recidivism into homelessness
- **Increase the supply of housing to reduce homelessness and risk of homelessness in our community**
- Support residents with linkage to eviction prevention programs
- Ensure all residents who are able to work have access to job opportunities

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San Bernardino County
HOMELESS STRATEGIC PLAN 2022

Strategy 1

RECOMMENDED ACTION:

Invest in public and private partners to develop diverse types of housing at lower costs to meet the socio-economic needs of San Bernardino County residents and develop affordable housing to house an additional 500 individuals in permanent housing in 2022

continued

FUNDING:

- HOME Investment Partnerships Program
- No Place Like Home
- Permanent Local Housing Allocation
- Homekey
- Homeless Housing, Assistance and Prevention

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San Bernardino County
HOMELESS STRATEGIC PLAN 2022

Strategy 2

EXPAND HOMELESSNESS PREVENTION AND HOUSING PROGRAMS

- Increase the capacity of supportive housing programs for individuals experiencing homelessness
- Expand a broad range of support to prevent or provide early intervention to homelessness
- Explore innovative housing solutions through leveraging private and public partnerships

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San Bernardino County
HOMELESS STRATEGIC PLAN 2022

Strategy 2

RECOMMENDED ACTION:

Serve 1,800 people per year with homeless prevention services (such as rental supports to pay arrears, first and last month's rent, and security deposits) through partnership and investments in the Continuum of Care (CoC) providers

continued

FUNDING:

- Emergency Solutions Grant
- Homeless Assistance Grant
- Homeless Housing, Assistance and Prevention
- Social services programs

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San Bernardino County
HOMELESS STRATEGIC PLAN 2022

Strategy 3

CREATE HEALTHY COMMUNITIES TO IMPROVE QUALITY OF LIFE FOR UNSHELTERED INDIVIDUALS

- Increase the number of year-round temporary housing beds and offer a variety of temporary housing options throughout the County
- Expand street outreach, hygiene services and transportation options to match the needs of unsheltered residents
- Collaborate with a variety of community partners to address the needs of unsheltered residents
- Increase capacity and access to primary care (including dental and optometry care), mental health and substance use services
- Work to create a welcoming environment and increase safety for housed and unhoused residents at community spaces

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San Bernardino County
HOMELESS STRATEGIC PLAN 2022

Strategy 3

RECOMMENDED ACTION:
Increase temporary housing and shelter capacity by 100 year round beds to reduce the number of people living outside and enhance community safety through partnerships with cities, and community and faith-based organizations

FUNDING:

- Emergency Solutions Grant
- HOME Investment Partnerships Program
- Homeless Housing, Assistance and Prevention
- Permanent Local Housing Allocation

continued

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San Bernardino County
HOMELESS STRATEGIC PLAN 2022

Strategy 4

CONTINUE TO EXPAND COORDINATION BETWEEN SYSTEMS, INCREASE THE USE OF DATA TO IMPROVE PROGRAMS AND INCREASE TRAINING OPPORTUNITIES FOR ALL PARTNERS, INCLUDING:

- Integrate community data to better predict and target households who are experiencing homelessness or are at risk of homelessness
- Better utilize integrated data to evaluate program effectiveness and identify inequities in the system
- Provide trauma-informed care and culturally responsive training to staff working with people experiencing homelessness
- Improve assessment tools to better serve and reduce bias in the homelessness sector

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San Bernardino County
HOMELESS STRATEGIC PLAN 2022

Strategy 4

RECOMMENDED ACTION:

Increase utilization rate of temporary and shelter beds from 88% to 95% by incorporating data informed decision making; providing trauma informed and culturally responsive training; developing an inventory of best practices in use by government and regulatory agencies throughout the county; maximizing outreach, referrals, and coordination efforts; and system improvements to the Coordinated Entry System and data systems.

continued

FUNDING:
U.S. Department of Housing and Urban Development Planning Grants

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HOMELESSNESS FUNDING BUDGET 2021-2022 SUMMARY	
The following outlines sources of funding that the County can apply for competitively or receive by allocation.	
Homeless Housing, Assistance and Prevention (HHAP) (Competitive)	
2021-22: \$1B 2022-23: \$1B	
2021-22 County Allocation: \$3.6M 2021-22 County CoC Allocation: \$3.9M	
Connection to Homeless Strategic Plan:	STRATEGY I: System and Policy Change to Address the Root Causes of Homelessness •Continue to increase supply of housing opportunities STRATEGY II: Expand Homelessness Prevention and Housing Programs •Increase the capacity of supportive housing programs for individuals experiencing homelessness •Expand a broad range of support to prevent or provide early intervention to homelessness •Explore innovative housing solutions through leveraging private and public partnerships STRATEGY III: Create Healthy Communities to Improve Quality of Life for Unsheltered Individuals •Collaborate with a variety of community partners to address the needs of unsheltered residents STRATEGY IV: Continue to expand coordination between systems, increase the use of data to improve programs and increase training opportunities for all partners •Align and coordinate with other public and private sector efforts to address homelessness

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Putting the Funding Pieces Together

Guide to Strategic Uses of New and Recent State and Federal Funds to Prevent and End Homelessness

Updated: November 2021



This Guide replaces the earlier
Guide to Strategic Uses of Key State and Federal Funds to Reduce Homelessness
During the COVID-19 Pandemic issued in 2020

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PART I: Crosswalk of Eligible and Prioritized Uses of Major State and Federal Homelessness Funding Programs

The Tables in this section provide guidance regarding eligible and prioritized uses of each funding source to support essential crisis response and permanent housing interventions, but should not be read to indicate that all of the funding sources can be used together for the same activities or projects.

See Key at top of each table for explanation of the color-coding used.

TABLE 1: MAJOR STATE INVESTMENTS, NEW AND CONTINUING

KEY:	highly prioritized use	prioritized use	not a prioritized use	not an eligible use
Funding Source or Program	Non-Congregate Shelter / Interim Housing (Capital / Operations / Services)	Rental Assistance (Short-Term to Permanent)	Permanent Supportive and Service-Enriched Housing (Capital / Operations / Services)	Diversion and Homelessness Prevention
Homekey [HCD INFO]	Capital Uses Eligible; Operations Eligible with Limitations	Not Eligible	Capital Uses Eligible; Operations Eligible with Limitations	Not Eligible
California Housing Accelerator Program [HCD INFO]	Not Eligible	Not Eligible	Eligible Use	Not Eligible
California COVID-19 Rent Relief Program [BCSH INFO]	Not Eligible	Eligible Use	Not Eligible	Eligible Use
HOME-ARP [HUD INFO] [HCD INFO]	Eligible Use	Eligible Use (TBRA up to 24 months)	Capital Uses Eligible; HUD to Define Limited Eligible Services Uses	Limited, But Not Prioritized, Uses
Emergency Solutions Grant – CV (ESG-CV) [HUD INFO] [HCD INFO]	Eligible Use	Eligible Use	Not Eligible	Eligible, But Not Prioritized, Use
Community Development Block Grant – CV (CDBG-CV) [HCD INFO]	Eligible Use	Eligible Use (Up to 6 months)	Eligible Use	Eligible Use
Homeless Housing, Assistance and Prevention Program (HHAP) [HCFE INFO]	Eligible Use	Eligible Use	Eligible Use	Eligible, But Not Prioritized, Use
Encampment Resolution Funding Program [HCFE INFO]	Eligible Use	Eligible Use	Eligible Use	Not Eligible
Family Homelessness Challenge Grants [HCFE INFO]	Eligible Use	Eligible Use	Eligible Use	Eligible Use
Project Roomkey and Rehousing [CDSS INFO]	Services and Operations Uses Eligible	Eligible Use	Services Uses Eligible	Not Eligible
Community Care Expansion [CDSS INFO]	Not Eligible	Not Eligible	Capital Use and Operating Reserves Eligible	Not Eligible
CalWORKs Housing Support Program (HSP) [CDSS INFO]	Services Uses Eligible; Capital and Operations with Limitations	Eligible Use with Some Limitations	Services Uses Eligible; Capital and Operations with Limitations	Eligible Use with Limitations
CalWORKs Homeless Assistance [DSS INFO]	Services Uses Eligible (Limited to Hotel/Motel Reimbursement)	Eligible Use with Limitations	Not Eligible	Eligible Use
Housing and Disability Advocacy Program (HDAP) [CDSS INFO]	Services Uses Eligible; Capital and Operations with Limitations	Eligible Use	Services Uses Eligible; Capital and Operations with Limitations	Eligible Use with Limitations
Home Safe [CDSS INFO]	Services Uses Eligible; Capital and Operations with Limitations	Eligible Use	Services Uses Eligible	Eligible Use
Bringing Families Home [CDSS INFO]	Services Use Eligible; Capital and Operations with Limitations	Eligible Use	Services Uses Eligible; Capital and Operations with Limitations	Eligible Use with Limitations
Veterans Support to Self-Reliance (VSSR) Pilot [CALVET INFO]	Not Eligible	Not Eligible	Services Eligible	Not Eligible

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TABLE 2: MAJOR FEDERAL INVESTMENTS, NEW AND CONTINUING				
KEY: highly prioritized use prioritized use not a prioritized use not an eligible use				
Funding Source or Program	Non-Congregate Shelter / Interim Housing (Capital / Operations / Services)	Rental Assistance (Short-Term to Permanent)	Permanent Supportive and Service-Enriched Housing (Capital / Operations / Services)	Diversion and Homelessness Prevention
American Rescue Plan Resources				
Emergency Rental Assistance (ERA)* [TREASURY INFO]	Not Eligible	Eligible Use (Up to 18 months)	Not Eligible	Eligible Use
Emergency Housing Vouchers (EHVs) [HUD INFO]	Not Eligible	Eligible Use (Permanent)	Tenant-Based Subsidies; Not Capital or Services	Can Prioritize At-Risk Households
HOME-ARP [HUD INFO]	Eligible Use	Eligible Use (TBRA up to 24 months)	Capital Uses Eligible; HUD to Define Limited Eligible Services Uses	Limited, But Not Prioritized, Uses
Coronavirus Fiscal Recovery Funds [US TREASURY INFO]	Eligible Use	Eligible Use	Eligible Use	Eligible, But Not Prioritized, Use
CARES Act Resources				
Emergency Solutions Grant – CV (ESG-CV) [HUD INFO] [HCD INFO]	Eligible Use	Eligible Use	Not Eligible	Eligible, But Not Prioritized, Use
Community Development Block Grant – CV (CDBG-CV) [HUD INFO] [HCD INFO]	Eligible Use	Eligible Use (Up to 6 months)	Eligible Use	Eligible, But Not Prioritized, Use
Coronavirus Relief Fund (CRF) [US TREASURY INFO]	Eligible Use (Only through 12/31/21)	Eligible Use (Only through 12/31/21)	Eligible Use (Only through 12/31/21)	Eligible, But Not Prioritized, Use
Other Frequently Used Federal Funding Sources				
FEMA – Public Assistance Program Category B [FEMA INFO] [DSS INFO]	Eligible Use (Subject to FEMA approvals)	Not Eligible	Not Eligible	Not Eligible
Continuum of Care Program (CoC) [HUD INFO]	Not Eligible	Eligible Use	Eligible Use	Diversion Uses Eligible
Emergency Solutions Grants (ESG) [HUD INFO] [HCD INFO]	Eligible Use	Eligible Use (Up to 24 months)	Not Eligible	Eligible, But Not Prioritized, Use
Community Development Block Grant (CDBG) [HUD INFO] [HCD INFO]	Eligible Use	Eligible Use (Up to 3 months)	Eligible Use	Eligible, But Not Prioritized, Use
HOME Investment Partnerships Program (HOME) [HUD INFO]	Not Eligible	Eligible Use (TBRA up to 24 months, renewable)	Capital; Not Operations or Services	Not Eligible
Housing Choice Vouchers [HUD INFO]	Not Eligible	Eligible Use (Permanent)	Operating Subsidies; Not Capital or Services	Can Prioritize At-Risk Households
HUD-VA Supportive Housing Program (HUD-VASH) [HUD INFO] [VA INFO]	Not Eligible	Eligible Use (Permanent)	Operating Subsidies & VA Services; Not Capital	Can Serve At-Risk Veterans
Family Unification Program Vouchers (FUP) [HUD INFO]	Not Eligible	Up to 36 months for youth; permanent for families	Operating Subsidies; Not Capital or Services	Can Serve At-Risk Families & Youth
Supportive Services for Veteran Families Program (SSVF) [VA INFO]	Eligible Use (Emergency Housing Assistance)	Eligible Use, including 2-Year Shallow Subsidies	Not Eligible	Eligible Use

* ERA 1 funded through Consolidated Appropriations Act; ERA 2 funded through American Rescue Plan.

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PART III: Putting the Pieces Together within Local Investment Plans	
Exhibit 1 below shows an example of how a community can prioritize and order the use of funds and resources within an effective Local Investment Plan, to drive progress on key performance measures.	
EXHIBIT 1: SAMPLE LOCAL INVESTMENT PLAN	
Summary of Investments and Targets	Performance Measures to Be Impacted (Check All that Apply) *
1. Purchase hotels or other buildings (X buildings / XXX units) for use as permanent or interim housing, and renovate or otherwise improve them as needed.	☒ 1. Reducing the number of persons experiencing homelessness. ☐ 2. Reducing the number of persons who become homeless for the first time. ☒ 3. Increasing the number of people exiting homelessness into permanent housing. ☒ 4. Reducing the length of time persons remain homeless. ☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. ☒ 6. Increasing successful placements from street outreach.
2. Create at least (XXX) new units of non-congregate interim housing to permanently supplement existing congregate shelter programs.	☒ 1. Reducing the number of persons experiencing homelessness. ☐ 2. Reducing the number of persons who become homeless for the first time. ☒ 3. Increasing the number of people exiting homelessness into permanent housing. ☒ 4. Reducing the length of time persons remain homeless. ☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. ☒ 6. Increasing successful placements from street outreach.
3. Provide short-term to permanent rental assistance to at least (XXX) individuals and families currently staying in shelters or who are unsheltered.	☒ 1. Reducing the number of persons experiencing homelessness. ☐ 2. Reducing the number of persons who become homeless for the first time. ☒ 3. Increasing the number of people exiting homelessness into permanent housing. ☒ 4. Reducing the length of time persons remain homeless. ☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. ☒ 6. Increasing successful placements from street outreach.
4. Provide well-targeted homelessness prevention assistance to at least (XXX) people/households who are most likely to become homeless.	☒ 1. Reducing the number of persons experiencing homelessness. ☒ 2. Reducing the number of persons who become homeless for the first time. ☐ 3. Increasing the number of people exiting homelessness into permanent housing. ☐ 4. Reducing the length of time persons remain homeless. ☒ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. ☐ 6. Increasing successful placements from street outreach.

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Prioritized and Planned Investments and Uses of Resources				
Non-Congregate Shelter / Interim Housing (Capital / Operations / Services)	Rental Assistance (Short-Term to Permanent)	Permanent Supportive and Service-Enriched Housing (Capital / Operations / Services)	Diversion and Homelessness Prevention	Outreach and Engagement
Maximize FEMA reimbursement to cover as many costs of NCS hotels and trailer operations costs as possible, then use new PRK and Rehousing Strategy funding from State to sustain operations, and cover non-eligible costs related to NCS (such as case management) as needed. Use Coronavirus Fiscal Recovery Funds or any remaining Coronavirus Relief Funds to support and sustain expansion of non-congregate interim housing. Use HHAP and/or CDBG funds for operations of non-congregate interim housing that will be sustained or created new in community. Use Homekey to purchase hotels or other buildings to continue to provide Interim Housing with a coordinated exit strategy for all residents and/or plans to convert to permanent housing in near future. Use HDAP funds to provide interim housing and/or non-congregate shelter to people experiencing homelessness, or at risk of homelessness, who are likely eligible for disability benefits while providing case management and disability advocacy.	Use Emergency Housing Vouchers for households experiencing homelessness who need permanent supportive housing or a permanent subsidy. Use ESG-CV and ESG funds to rapidly rehouse individuals and families who are currently sheltered or unsheltered, including households staying in Homekey sites being developed as interim housing. Use HSP to cover eligible families. Use HDAP to support persons who are likely to qualify for SSI/disability at a later date. Use PRK and Rehousing Strategy funds to provide assistance to program participants exiting the program with rental assistance, and assistance for moving into temporary or permanent housing. Use HDAP funds to help people who are likely eligible for disability benefits to apply for those benefits while also providing interim housing. Once the client has received disability benefits, HDAP can cover rental assistance and other forms of financial assistance. Use HHAP for additional Rapid Rehousing if ESG is insufficient, or for after ESG-CV funds will expire. Use HHAP for long-term shallow subsidies (up to five years) and tenant-based Housing Choice Vouchers to provide permanent assistance to very low-income individuals and families experiencing homelessness that do not need Permanent Supportive Housing.	Use Homekey and HOME-ARP to purchase hotels/motels and other buildings for conversion to permanent affordable and Permanent Supportive Housing. Use Coronavirus Fiscal Recovery Funds to support purchase of hotels if Homekey is insufficient, and to purchase other housing properties if available. Use CDBG-CV and HHAP to support acquisition if needed and to cover any needed rehab or improvements to make useable as permanent housing. Project-base as many Housing Choice Vouchers as possible to cover operating costs for Permanent Supportive Housing. Use HHAP for additional supportive services if unable to cover from Housing Choice Vouchers and supportive service resources such as Medi-Cal and MSHA. Use PRK and Rehousing Strategy funds for additional supportive services like case management if unable to cover from Permanent Supportive Housing programs.	Use any locally-administered ERA-1 and ERA-2 funds as primary source for homelessness prevention activities, and ensure program design is equitably reaching households with greatest risks of homelessness. Implement local efforts to ensure that households at greatest risk of homelessness are accessing State-administered ERA-1 and ERA-2 funding. Use Coronavirus Fiscal Recovery Funds or any remaining Coronavirus Relief Funds for homelessness prevention needs that can't be addressed by ERA-1 and ERA-2, and then use CDBG-CV after such funds are exhausted. Use HHAP to expand diversion and problem solving services, especially for flexible costs that Federal funds can't cover. Target non-emergency tenant-based Housing Choice Vouchers to prevent homelessness for high-risk households. Use remaining ESG-CV and ESG funds for prevention only if all other ESG-eligible needs have been fully addressed.	Align funding, such as HHAP, spent on outreach and engagement activities with investments into interim and permanent housing options, so that outreach can provide meaningful opportunities for people to exit unsheltered homelessness and access permanent housing. Implement encampment-focused outreach and engagement strategies using HHAP funding and other sources, and apply for an Encampment Resolution Funding Program Grant to expand and enhance those activities and connect people to services and housing. Use time-limited, flexible resources, such as Coronavirus Fiscal Recovery Funds, to support increased outreach activities to ensure increased permanent housing options are truly accessible to people who are unsheltered.

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PART IV: Defining Crisis Response and Permanent Housing Interventions

This Guide describes how the available resources can be used, separately and together, to support five (5) different categories of crisis and housing interventions that are critical for preventing and ending homelessness:

1. **Interim Housing:** Describes any program whose primary purpose is to provide temporary shelter for people experiencing homelessness, in general or for specific populations, and which does not require occupants to sign leases or occupancy agreements.
 - a. **Non-congregate shelter (NCS)** is a type of interim housing which provides individual rooms or spaces, such as motel rooms or trailers, where guests have private baths. During the COVID-19 pandemic, these sites have included Isolation and Quarantine (I/Q) spaces for those infected with or exposed to COVID-19, as well as non-congregate spaces for persons at risk of severe health impacts should they become infected with the virus to shelter safely shelter in place. The benefits of NCS options are not limited to during a public health crisis, however, and adding NCS options within communities' crisis response systems offers significant potential for strengthening local systems and reaching people who are not effectively engaged into other shelter options.
 - b. **Other interim housing programs** can include congregate shelter, bridge housing, temporary scattered-site arrangements, and transitional housing programs, among others. During the COVID-19 public health crisis such programs and settings should follow public health guidance for appropriate distancing.
2. **Rental Assistance:** Rental assistance programs provide subsidies that help people experiencing homelessness rent housing in the marketplace. Rental assistance typically pays a portion of the total rent and can be temporary or permanent and offered in a variety of program types.
 - a. **Short-term and Rapid Rehousing:** Time-limited rental assistance which can last anywhere from three to 24 months, can be structured to decline or vary over that time, and is usually coupled with housing search, case management, tenancy supports, and connections to other services including employment support. Programs' financial, tenancy, and service supports are geared toward supporting a household's successful transition to paying full rent.
 - b. **Longer-term and Permanent Rental Subsidies:** Longer-term rental assistance can last for more than two years, and in some cases indefinitely. These programs are intended for households who need ongoing financial assistance to afford rent, and are sometimes partnered with ongoing supportive services. These programs include "deep" subsidies such as Housing Choice Vouchers, as well as newer models such as "shallow" subsidies which provide more limited monthly amounts but over longer periods of time than Rapid Rehousing.

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3. **Permanent Housing Plus Services:** Rental housing, whether scattered in the community or in a designated building, that has no limit on the length of stay, in which residents have the rights and responsibilities of tenancy and are able to access supportive services, and which is typically subsidized to be affordable to people based on their incomes.

- Supportive Housing:** Supportive housing (often abbreviated as PSH, with the P indicating "permanent") is permanent housing for a specific target population—generally people with disabilities/special needs and long histories of homelessness—that is linked to onsite or offsite services that assist the resident to retain the housing, improve their health status, and maximize their ability to live and, when possible, work in the community.
- Service-Enriched Affordable Housing:** Housing that is affordable to low-income households, not necessarily targeted to those who are at risk or with special needs, but nevertheless able to monitor and support the needs of its more vulnerable residents. The services in service-enriched housing are typically less intensive than those offered in Supportive Housing and vary depending on the population. For example, service-enriched housing for seniors may provide a variety of services that support health, independent living, and socializing, while service-enriched housing for families may include childcare and other children's services and a focus on employment-related services and supports.

4. **Diversion and Homelessness Prevention:** Programs that seek to prevent people from losing current housing or to prevent the need for services from the homelessness response system through a rapid return to housing, usually without expectation of ongoing support.

- Diversion / Problem Solving:** Programs that work with people at the time they are seeking shelter or help from the homelessness response system by helping them identify immediate, safe alternate housing arrangements and, if needed, providing them with case management, financial assistance, and connections to mainstream benefits and services. Diversion / problem solving approaches support a wide range of potential resolutions, including remaining or going to live with family and friends temporarily or permanently, or other shared arrangements.
- Homelessness Prevention:** Programs that provide services and short-term assistance to households at imminent risk of becoming homeless to help them regain stability in current housing or move and achieve stability in a new housing location. Homelessness prevention may include providing support to prevent evictions, but eviction prevention and homelessness prevention strategies are not exactly the same, and efforts that are focused on both preventing evictions and preventing homelessness must target assistance very carefully to ensure assistance is reaching the people who are most likely to experience homelessness if they do not receive assistance.

Research shows that homelessness prevention is more effective the closer it is offered to actual homelessness and the more deeply it is targeted to the people who are at immediate risk. Most people who do become homeless, for example, live in more informal situations, such as doubled up with others. For more information on implementing equitable homelessness prevention activities, see [Homeless System Response: Prevention to Promote Equity](#) prepared by the U.S. Department of Housing and Urban Development (HUD) technical assistance providers.

5. **Outreach and Engagement:** Programs that identify and engage people living in unsheltered locations, such as in cars, parks, abandoned buildings, encampments, and on the streets, reaching people who might not otherwise seek assistance or come to the attention of the homelessness service system. Outreach and engagement programs help to ensure that people's basic needs are met while also supporting people to access and navigate pathways toward housing stability.

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Local Investment Plan for California Communities' Homelessness Response Systems									
For detailed information regarding different funding sources, prioritized uses, and a sample Local Investment Plan, please refer to the Putting the Funding Pieces Together: Guide to Strategic Uses of New and Recent State and Federal Funds to https://www.bsh.ca.gov/hcfc/resources.html									
Use the Tables below to develop an effective Local Investment Plan, documenting the prioritized uses of new and recent State and Federal funding, alongside local funding, to drive progress on key performance measures. Please refer to the Sample Local Investment Plan in the Guide referenced above as an example or for an alternate format for a Local Investment Plan.									
Community	CoC for Community	Person / Organization Preparing Plan	Interagency Council on Homelessness						
San Bernardino County	San Bernardino County Homeless Partnership		Summary of Investments and Targets						
			Performance Measures to be Impacted (Select All that Apply) *						
1. Create at least 500 new units of permanent affordable and permanent supportive housing through a combination of new construction, rehab/renovation, shared living environments, and other housing unit production strategies. A) (xxx) units of permanent supportive housing for chronically homeless individuals; B) (xxx) units of permanent affordable housing for low-income seniors and disabled individuals/households experiencing or at-imminent risk of homelessness.			Reducing the number of persons experiencing homelessness.	Increasing the number of people exiting homelessness into permanent housing.	Increasing successful placements from street outreach.	Reducing the length of time persons remain homeless.			
2. Provide short-term to permanent rental assistance to at least 1000 individuals/households currently experiencing homelessness or at-imminent risk of becoming homeless. A) (xxx) households with children under 18; B) (xxx) low-income seniors and disabled individuals/households; C) (xxx) transitional aged youth; D) (xxx) people/households experiencing domestic violence, etc.			Reducing the number of persons experiencing homelessness.	Increasing the number of people exiting homelessness into permanent housing.	Reducing the length of time persons remain homeless.	Increasing successful placements from street outreach.			
3. Create at least 100 new temporary/interim housing beds for literally homeless individuals/households to help facilitate rapid transitions to permanent or other stable housing accommodations. A) (xxx) beds for households with children under 18; B) (xxx) beds for individuals/households without children; C) (xxx) for transitional aged youth; D) (xxx) for people/households experiencing domestic violence, etc.			Reducing the number of persons experiencing homelessness.	Increasing successful placements from street outreach.	Reducing the length of time persons remain homeless.	Increasing the number of people exiting homelessness into permanent housing.			
4. Provide homeless diversion and targeted homelessness prevention assistance for at least 1800 individuals/households at-imminent risk of becoming homeless to help facilitate rapid transitions to permanent or other stable housing accommodations.			Reducing the number of persons experiencing homelessness.	Reducing the number of persons who become homeless for the first time.	Reducing the number of persons who return to homelessness after				
Prioritized Investments and Uses of Resources									
Non-Congregate Shelter/Interim Housing (Capital / Operations / Services)		Rental Assistance (Short-Term to Permanent)		Permanent Supportive and Service Enriched Housing (Capital / Operations / Services)		Diversion and Homelessness Prevention		Outreach and Engagement	
1. Activity to be Funded		1. Activity to be Funded		1. Activity to be Funded		1. Activity to be Funded		1. Activity to be Funded	
Narrative Description of Activity:		Narrative Description of Activity:		Narrative Description of Activity:		Narrative Description of Activity:		Narrative Description of Activity:	
Funding Source: Homeless Housing, Assistance and Prevention Program (HHAP) - via HCFC		Funding Source: Homeless Housing, Assistance and Prevention Program (HHAP) - via HCFC		Funding Source: Homeless Housing, Assistance and Prevention Program (HHAP) - via HCFC		Funding Source: Homeless Housing, Assistance and Prevention Program (HHAP) - via HCFC		Funding Source: Homeless Housing, Assistance and Prevention Program (HHAP) - via HCFC	
If Other, List:		If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funded Activity: Operations		Funded Activity: Other		Funded Activity: Services		Funded Activity: Prevention		Funded Activity: Outreach Staffing	
If Other, List:		If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount: \$465,623.50		Funding Amount: \$366,911.50		Funding Amount: \$123,515.00		Funding Amount: \$123,515.00		Funding Amount: \$271,732.00	
Unit of Measure: Individual		Unit of Measure: Individual		Unit of Measure: Individual		Unit of Measure: Individual		Unit of Measure: Individual	
If Other, List:		If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted: 230.00		Number Assisted: 225.00		Number Assisted: 15.00		Number Assisted: 250.00		Number Assisted: 1174.00	
Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	

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Setting Regional Project Priorities for HHAP Round 2 Funding - CoC Project Application Process

Regional Application Scoring Prioritization

RSC Members to set regional application scoring prioritization based on the five (5) crisis response and permanent housing intervention categories.

Crisis Response & Housing Intervention categories (RSC Members rank categories 1 – 5)

- Interim Housing / Temporary Shelter
- Rental Assistance / Rapid Rehousing
- Permanent Housing Plus Services
- Diversion and Homeless Prevention
- Outreach and Engagement

Regional Prioritization Score

RSC Members assign “prioritization points” to be received by regional project applicants. For example –

- Priority 1 – 10 points
- Priority 2 – 8 points
- Priority 3 – 6 points
- Priority 4 – 4 points
- Priority 5 – 2 points

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Setting Regional Project Priorities for HHAP Round 2 Funding - CoC Project Application Process

Regional Project Priorities based on HHAP Eligible Uses (priority rank order optional)

RSC members select HHAP eligible uses for priority consideration (may select as few or as many as applicable)

1. **Rapid Rehousing** (including rental subsidies and landlord incentives)
2. **Operating Subsidies** (affordable/supportive housing, shelter/interim housing, navigation center)
3. **Street Outreach** (assist persons experiencing homelessness to access permanent housing & services)
4. **Services Coordination** (access workforce, education, training, other services to promote housing stability)
5. **Systems Support** (create regional partnerships to maintain homeless services-housing delivery system)
6. **Delivery of Permanent Housing & Innovative Housing Solutions** (such as hotel/motel conversion)
7. **Prevention and Shelter Diversion** to permanent housing (including rental subsidies)
8. **New Navigation Centers & Emergency Shelters** (with clients obtaining housing as the primary goal) based on demonstrated need in consideration of the following:
 - Number of available shelter beds in the region/CoC
 - Number of people experiencing unsheltered homelessness
 - Shelter vacancy rates in the summer and winter months
 - Percentage of exits from emergency shelter to permanent housing solutions; and
 - A plan to connect residents to permanent housing

Are there any specific regional projects (new or existing) that the RSC members would like to prioritize?

Are there any specific “sub-populations” that the RSC members would like to prioritize?

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San Bernardino City & County Continuum of Care - Regional Steering Committees		
Homeless Housing, Assistance and Prevention Program (HHAP) Round 2		
Regional Project Application Prioritization Work Session Template (January 2022)		
Sample Agenda		
1. HHAP 2 funding overview		
2. Review of draft County Homeless Strategic Plan 2022		
3. Review of CA Guide to Strategic Use of Funds to Prevent/End Homelessness		
4. Review of Regional Specific data (if available)		
5. RSC Members rank application scoring priorities based on 5 crisis/housing intervention types		
6. RSC Members identify project application priorities based on eligible uses of HHAP funding		
Regional Application Scoring Priorities - Crisis Response & Housing Intervention Activities		
	Rank 1-5	Application Scoring
Temporary Shelter / Interim Housing		Priority 1 - 10 points
Rental Assistance / Rapid Rehousing		Priority 2 - 8 points
Permanent Housing Plus Services		Priority 3 - 6 points
Diversion and Homeless Prevention		Priority 4 - 4 points
Outreach and Engagement		Priority 5 - 2 points
RSC Members rank crisis/housing intervention types 1-5. Tally results		
Members vote to adopt or adjust final results.		
Regional project applicants receive prioritization score based on regional ranking (see column C above)		
HHAP Eligible Uses - Regional Project Priorities		
	Pick Top 3?	Notes
1. Rental Assistance and Rapid Rehousing		
2. Operating Subsidies and Reserves		
3. Street Outreach to access permanent housing & services		
4. Services Coordination to promote housing stability		
5. Systems Support to Create Regional Partnerships		
6. Delivery of Permanent Housing & Innovative Housing Solutions		
7. Prevention and Shelter Diversion to Permanent Housing		
8. New Navigation Centers and Emergency Shelters		
Specific Project Suggestion_____		
Specific Target Population(s)_____		
RSC Members select 3 or more HHAP eligible uses for priority consideration. Tally results		
Members vote on final list of HHAP priority uses. No minimum or maximum number		
Members may choose to identify target populations and/or specific project initiatives for priority consideration		
Members may also choose to attach funding %ages to intervention types and/or eligible uses		