



**San Bernardino County Homeless Partnership**  
**Joint Meeting of Mountain Homeless Provider Network**  
**and Mountain Regional Steering Committee**  
**Monday, March 7, 2022 • 1:30 p.m. to 3:00 p.m.**  
**Via Zoom Teleconference**

This meeting will be conducted pursuant to California Government Code Section 54953(e).

**Teleconference info:** <https://us02web.zoom.us/j/82239728669?pwd=eGV2Q0tnUWhCSlJVd001WU9oZG54dz09>  
 Dial-in (669) 900 6833 • Meeting ID 822 3972 8669 • Passcode: 646500

**Please Use Our Digital Sign-in Sheet at:** <https://forms.gle/jDED2etfuAeTVHAZ7>

**AGENDA**

<b>OPENING REMARKS</b>		<b>PRESENTER</b>
A. Call to Order (3 minutes)		Wendell Wilson
B. Welcome and Introductions (5 minutes)		
<b>CONSENT</b>		<b>PRESENTER</b>
Approve the minutes from the February 14, 2022, joint meeting of Mountain Homeless Provider Network and Mountain Regional Steering Committee		Wendell Wilson
<b>PRESENTATION</b>		
C. Homelessness in the San Bernardino Mountain and Solutions		Wendell Wilson
<b>ACTION ITEMS</b>		
D. None		Wendell Wilson
<b>DISCUSSION ITEMS</b>		
E. 2022 San Bernardino County Strategic Plan		
F. Grant Possibilities for Mountain Providers		
G. Member roundtable		Committee members
<b>CLOSING</b>		
H. Public Comment (3 mins)		
I. Adjournment		
Next Meeting:	Mountain Regional Steering Committee will next meet on: Monday, April 4, 2022 - 1:30 pm – 3:00 pm <b>Via Zoom Teleconference (TBA)</b>	

***Mission Statement***

*The Mission of the San Bernardino County Homeless Partnership is to provide a system of care that is inclusive, well planned, coordinated and evaluated and is accessible to all who are homeless and those at-risk of becoming homeless.* THE SAN BERNARDINO COUNTY HOMELESS PARTNERSHIP MEETING FACILITY IS ACCESSIBLE TO PERSONS WITH DISABILITIES. IF ASSISTIVE LISTENING DEVICES OR OTHER AUXILIARY AIDS OR SERVICES ARE NEEDED IN ORDER TO PARTICIPATE IN THE PUBLIC MEETING, REQUESTS SHOULD BE MADE THROUGH THE OFFICE OF HOMELESS SERVICES AT LEAST THREE (3) BUSINESS DAYS PRIOR TO THE PARTNERSHIP MEETING. THE OFFICE OF HOMELESS SERVICES TELEPHONE NUMBER IS (909) 386-8297 AND THE OFFICE IS LOCATED AT 303 E. VANDERBILT WAY SAN BERNARDINO, CA 92415.

<http://www.sbcounty.gov/sbchp/>

AGENDA AND SUPPORTING DOCUMENTATION CAN BE OBTAINED AT 303 E VANDERBILT WAY, SAN BERNARDINO, CA 92415 OR BY EMAIL: [HOMELESSRFP@HSS.SBCOUNTY.GOV](mailto:HOMELESSRFP@HSS.SBCOUNTY.GOV).

**Minutes for San Bernardino County Office of Homeless Services  
Joint meeting of the Mountain Homeless Provider Network (HPN) and  
Mountain Regional Steering Committee (MRSC)**

Date February 14, 2022  
Time: 1:30pm-3:00pm  
Location: Zoom Meeting #: 869 1596 5889

Minutes recorded and transcribed by: Natalie Schroeder, Secretary, CHI

OPENING REMARKS	PRESENTER	ACTION/OUTCOME
<p>Call to Order Welcome and Introductions</p>	<p>Wendell Wilson</p>	<ul style="list-style-type: none"> <li>▪ The meeting was called to order at 1:37 p.m. by Wendell Wilson.</li> <li>▪ This meeting was conducted via teleconference pursuant California Government Code Section 54953(e).</li> <li>▪ Attendees were welcomed and roll call of members was taken</li> </ul> <p>Attendance (QUORUM PRESENT) MRSC Voting Members Present:</p> <ul style="list-style-type: none"> <li>▪ Wendell Wilson – Mountain Homeless Coalition</li> <li>▪ Paul Fournier – Mountain Help</li> <li>▪ Sue O’Strander – City of Big Bear Lake</li> <li>▪ Aaron Scullin – Rim Family Services</li> <li>▪ Tristin Alfred – DBH HOST team</li> <li>▪ Quinton Page – DOVES</li> <li>▪ Carol Kinzel – Rim Communities Resource Network</li> <li>▪ Abby Savich – Mountains Community Hospital</li> </ul> <p>MRSC Voting Members Absent:</p> <ul style="list-style-type: none"> <li>▪ Richard Arnold – City Rep</li> <li>▪ Shonda Szabo – Bear Valley Unified School District</li> </ul>
<b>CONSENT ITEMS</b>		
<p>Minutes of January 10, 2022</p>		<p>Carol Kinzel moved to approve the minutes of the January 10, 2022 meeting with corrections made to the order of priorities. Seconded by Aaron Scullin. The motion unanimously carried.</p>
<b>PRESENTATION</b>		
<p>County of San Bernardino Homeless Strategic Plan</p>	<p>Paul Fournier</p>	<p>Mr. Fournier presented the County of San Bernardino Homeless Strategic Plan.</p> <ul style="list-style-type: none"> <li>▪ In June of 2021, the County requested an updated Homeless Strategic Plan.</li> <li>▪ The Plan was initially presented to the County on October 26, 2021 by CaSonya Thomas.</li> </ul>

**7**

## VISION

We envision a San Bernardino County where homelessness is rare, brief and non-recurring.

## MISSION

To create a County in which everyone has access to safe, affordable housing and essential services that support well-being.

**five**  
core values

- Collaboration
- Person-Centered
- Integrity
- Solution-Focused
- Equity and Inclusiveness

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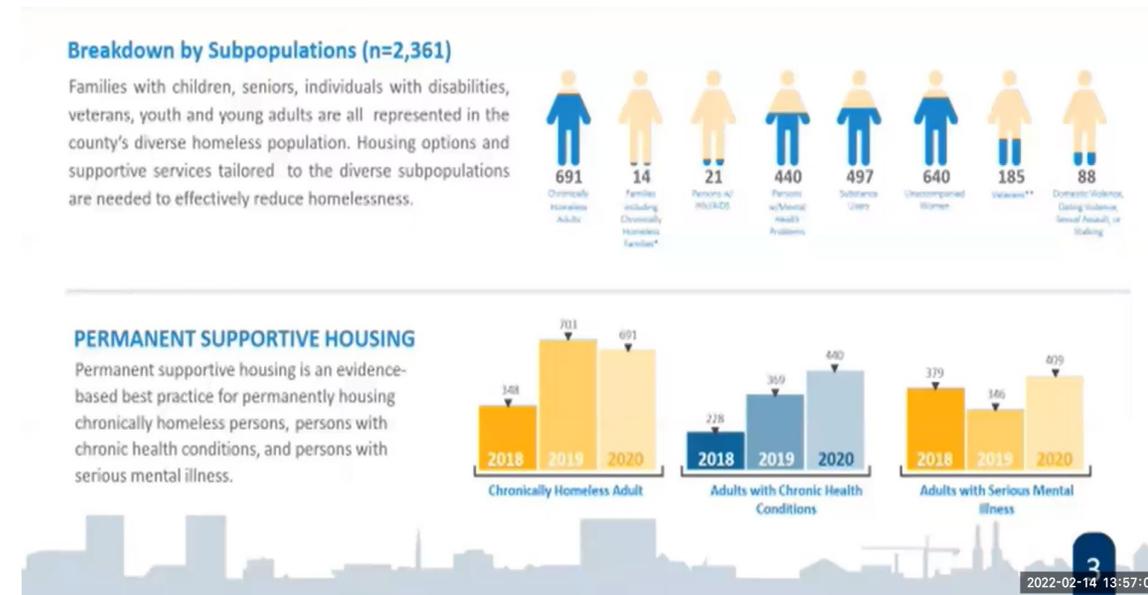
An annually updated Homeless Strategic Plan contributes to the creation and progression of County policies, provides a path for effectively addressing homelessness, and drives system improvement. The Plan is intended to give critical direction and clarity regarding needs, service gaps, and priorities in order to make effective and strategic funding decisions to benefit those currently experiencing homelessness and those who are at-risk of homelessness.

## Development of a Homeless Strategic Plan

**SAN BERNARDINO COUNTY**

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San Bernardino County  
**Homeless Strategic Plan 2022**

## COUNTY GOALS & OBJECTIVES

The Plan is consistent with the four pillars of the County's organizational culture, which include:

- Valuing the importance of investing in addressing homelessness
- Vision to plan for the future by instituting a Community Revitalization Group to enhance focus on housing and homeless services
- Innovation in determining new and better ways of providing services
- Embedding a person-centered and collaborative approach in the delivery of services that aligns County departments and community stakeholders to achieve a collective impact that will achieve the Countywide Vision



**Homeless Strategic Plan DEVELOPMENT**

**STAKEHOLDER ENGAGEMENT:**  
15 meetings held between May and August  
Over 500 participants

**STEERING COMMITTEE:**  
2 meetings held on Sept. 1 and 8  
20 representatives

**ATTENDEES/REPRESENTATIVES FROM VARIOUS:**

- Target Populations: Veterans, youth, seniors, individuals with lived-experience
- Government/Private/Public Sectors: County, city, law enforcement, housing developers faith and community-based organizations, homeless advocates
- Additional stakeholder engagement will continue as the Plan unfolds

**VISION**  
We envision a San Bernardino County where homelessness is rare, brief and non-recurring.

**MISSION**  
To create a County in which everyone has access to safe, affordable housing and essential services that support well-being.

**five core values**

- Collaboration
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Mtn Sunrise

## SYSTEM AND POLICY CHANGE TO ADDRESS THE ROOT CAUSES OF HOMELESSNESS

- Connect individuals eligible for services to the support they need to obtain and maintain housing
- Collaborate with institutions to improve discharge planning to reduce recidivism into homelessness
- Increase the supply of housing to reduce homelessness and risk of homelessness in our community
- Support residents with linkage to eviction prevention programs
- Ensure all residents who are able to work have access to job opportunities

San Bernardino County

HOMELESS STRATEGIC PLAN 2022

### RECOMMENDED ACTION:

Invest in public and private partners to develop diverse types of housing at lower costs to meet the socio-economic needs of San Bernardino County residents and develop affordable housing to house an additional 500 individuals in permanent housing in 2022

### FUNDING:

- HOME Investment Partnerships Program
- No Place Like Home
- Permanent Local Housing Allocation
- Homekey
- Homeless Housing, Assistance and Prevention

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**EXPAND HOMELESSNESS PREVENTION AND HOUSING PROGRAMS**

- Increase the capacity of supportive housing programs for individuals experiencing homelessness
- Expand a broad range of support to prevent or provide early intervention to homelessness
- Explore innovative housing solutions through leveraging private and public partnerships

**RECOMMENDED ACTION:**  
Serve 1,800 people per year with homeless prevention services (such as rental supports to pay arrears, first and last month's rent, and security deposits) through partnership and investments in the Continuum of Care (CoC) providers

**FUNDING:**

- Emergency Solutions Grant
- Homeless Assistance Grant
- Homeless Housing, Assistance and Prevention
- Social services programs

continued

11

## CREATE HEALTHY COMMUNITIES TO IMPROVE QUALITY OF LIFE FOR UNSHELTERED INDIVIDUALS

- Increase the number of year-round temporary housing beds and offer a variety of temporary housing options throughout the County
- Expand street outreach, hygiene services and transportation options to match the needs of unsheltered residents
- Collaborate with a variety of community partners to address the needs of unsheltered residents
- Increase capacity and access to primary care (including dental and optometry care), mental health and substance use services
- Work to create a welcoming environment and increase safety for housed and unhoused residents at community spaces

### RECOMMENDED ACTION:

Increase temporary housing and shelter capacity by 100 year round beds to reduce the number of people living outside and enhance community safety through partnerships with cities, and community and faith-based organizations

### FUNDING:

- Emergency Solutions Grant
- HOME Investment Partnerships Program
- Homeless Housing, Assistance and Prevention
- Permanent Local Housing Allocation

San Bernardino County  
HOMELESS STRATEGIC PLAN 2022

# Strategy 4

**CONTINUE TO EXPAND COORDINATION BETWEEN SYSTEMS, INCREASE THE USE OF DATA TO IMPROVE PROGRAMS AND INCREASE TRAINING OPPORTUNITIES FOR ALL PARTNERS, INCLUDING:**

- Integrate community data to better predict and target households who are experiencing homelessness or are at risk of homelessness
- Better utilize integrated data to evaluate program effectiveness and identify inequities in the system
- Provide trauma-informed care and culturally-responsive training to staff working with people experiencing homelessness
- Improve assessment tools to better serve and reduce bias in the homelessness sector

**RECOMMENDED ACTION:**

Increase utilization rate of temporary and shelter beds from 88% to 95% by incorporating data informed decision making; providing trauma-informed and culturally-responsive training; developing an inventory of best practices in use by government and regulatory agencies throughout the county; maximizing outreach, referrals, and coordination efforts; and system improvements to the Coordinated Entry System and data systems.

**FUNDING:**  
U.S. Department of Housing and Urban Development Planning Grants

continued

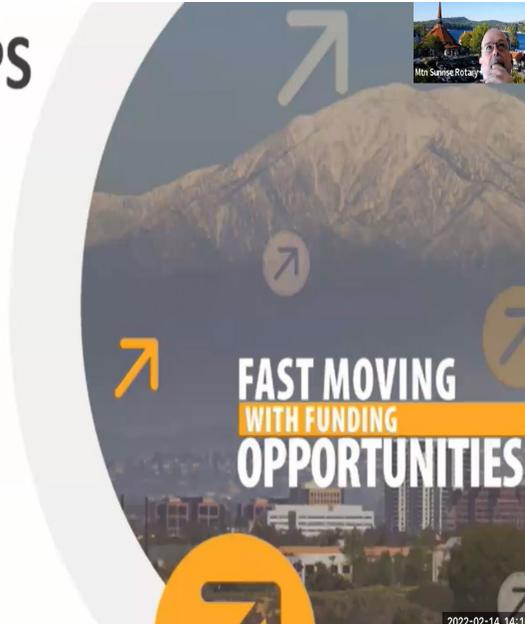
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## UPCOMING OPPORTUNITIES & NEXT STEPS

The year ahead promises to be fast moving and ripe with funding opportunities to address homelessness. Contained in the Appendix is an overview of potential funding aligned with the Plan strategies.

By building on existing strengths, bringing successful programs to scale, integrating services and programs and coordinating community efforts, the system will reduce both the number of individuals and families who experience homelessness and the length of time spent homeless.



## 16 HOMELESSNESS FUNDING BUDGET 2021-2022 SUMMARY

The following outlines sources of funding that the County can apply for competitively or receive by allocation.

### CalWORKs Housing Support Program (HSP) (Allocation)

2021-22: \$190M   2022-23: \$190M	
2021-22 County Allocation: \$10.7M	
<b>Connection to Homeless Strategic Plan:</b>	<p><b>STRATEGY I: System and Policy Change to Address the Root Causes of Homelessness</b></p> <ul style="list-style-type: none"> <li>•Connect individuals eligible for services to the support they need to obtain and maintain housing</li> </ul> <p><b>STRATEGY II: Expand Homelessness Prevention and Housing Programs</b></p> <ul style="list-style-type: none"> <li>•Expand a broad range of support to prevent or provide early intervention to homelessness</li> <li>•Increase the capacity of supportive housing programs for individuals experiencing homelessness</li> </ul>

### Project Roomkey

2021-22: \$150M   2022-23: \$ —	
2021-22 County Allocation: \$11.3M	
<b>Connection to Homeless Strategic Plan:</b>	<p><b>STRATEGY I: System and Policy Change to Address the Root Causes of Homelessness</b></p> <ul style="list-style-type: none"> <li>•Connect individuals eligible for services to the support they need to obtain and maintain housing</li> </ul> <p><b>STRATEGY III: Create Healthy Communities to Improve Quality of Life for Unsheltered Individuals</b></p> <ul style="list-style-type: none"> <li>•Increase the number of year-round temporary housing beds and offer a variety of temporary housing options throughout the County</li> </ul>

### Encampment Resolution Efforts (Competitive)

2021-22: \$50M   2022-23: \$ —	
2021-22 County Allocation: To Be Determined	
<b>Connection to Homeless Strategic Plan:</b>	<p><b>STRATEGY I: System and Policy Change to Address the Root Causes of Homelessness</b></p> <ul style="list-style-type: none"> <li>•Connect individuals eligible for services to the support they need to obtain and maintain housing</li> </ul> <p><b>STRATEGY III: Create Healthy Communities to Improve Quality of Life for Unsheltered Individuals</b></p> <ul style="list-style-type: none"> <li>•Expand street outreach, hygiene services and transportation options to match the needs of unsheltered residents</li> <li>•Collaborate with a variety of community partners to address the needs of unsheltered residents leveraging private and public partnerships</li> </ul> <p><b>STRATEGY IV: Continue to expand coordination between systems, increase the use of data to improve programs and increase training opportunities for all partners</b></p> <ul style="list-style-type: none"> <li>•Align and coordinate with other public and private sector efforts to address homelessness</li> </ul>

### Community Care Expansion (CCE) Program (Competitive)

2021-22: \$805M   2022-23: \$ —	
2021-22 County Allocation: To Be Determined	
<b>Connection to Homeless Strategic Plan:</b>	<p><b>STRATEGY I: System and Policy Change to Address the Root Causes of Homelessness</b></p> <ul style="list-style-type: none"> <li>•Continue to increase supply of housing opportunities</li> </ul> <p><b>STRATEGY II: Expand Homelessness Prevention and Housing Programs</b></p> <ul style="list-style-type: none"> <li>•Explore innovative housing solutions through leveraging private and public partnerships</li> </ul>

1. Create 500 units of permanent supportive and service-enriched affordable housing units
2. Provide rental assistance/rapid rehousing services to 1,000 individuals/households
3. Create 100 units of new shelter/interim housing beds
4. Provide homeless diversion and prevention services to 1,800 individuals/households

Funding source	2021/22 Available funding	housing	Assistance/RRH	Services	Prevention	Enga
HHAP-2 CoC	\$1,453,114	\$465,623	\$366,911	\$123,515	\$123,514	
HHAP-2 County	\$1,300,625			\$1,300,625		
HHAP-3 CoC	\$3,901,874					
HHAP-3 County	\$3,641,749					
PRK-RRH 11/20	\$1,887,000					\$1,887,000
PRK-RRH 21/22	\$11,400,000	\$6,000,000	\$5,000,000			
FEMA reimbursement?						
HUD CoC FY 21	\$11,247,893		\$983,812	\$9,208,758		\$403,136
County ESG FY20	\$585,790	\$100,000	\$255,790		\$60,000	\$75,000
County ESG CV2	\$5,761,683	\$400,000	\$4,068,683		\$740,000	\$53,000
County ESG FY21	\$588,060	\$52,459	\$231,141		\$120,000	\$52,460
CA CoC ESG FY20	\$1,973,000	\$1,198,790	\$205,000		\$150,000	\$200,000
CA CoC ESG CV	\$291,022	\$51,022	\$225,000		\$15,000	
CA CoC ESG FY21	\$4,084,200	\$3,941,466	\$142,734			
County CDBG	\$315,555	\$32,442	\$130,000			\$153,113
County HOME ARP	\$12,717,363			\$12,717,363		
County HOME FY21	\$3,508,906			\$3,508,906		
CalWORKS HSP	\$10,700,000		\$10,700,000			
CalWORKS FSP						
Home Safe	\$1,000,000		\$500,000		\$500,000	
HDAP	\$1,000,000	\$1,000,000				
HUD VASH	\$891,336			\$891,336		
VA SSVF	\$2,000,000		\$2,000,000			
Emergency Housing Vouchers	\$500,000		\$500,000			



Mountain Joint HPN & Regional Steering Committee Minutes – February 14, 2022

	2021/22	Shelter/Interim housing	Rental Assistance/RRH	Permanent Housing + Services	Diversion/Prevention
<b>Funding source</b>	<b>Available funding</b>				
Fontana ESG FY 21	\$179,056				
Fontana ESG CV 21					
Ontario ESG FY 21	\$159,018				
Ontario ESG CV 21					
SB City ESG FY 21	\$290,457				
SB City ESG CV 21					
Apple Valley/Victorville HOME ARP	\$2,913,966				
Fontana HOME ARP	\$2,633,658				
Ontario HOME ARP	\$2,713,297				
SB City HOME ARP	\$5,058,437				
Apple Valley HOME FY21	\$265,320				
Fontana HOME FY21	\$726,670				
Ontario HOME FY21	\$748,625				
SB City HOME FY21	\$1,395,707				
Victorville HOME FY21	\$538,967				
Homekey project-Victorville	\$28,000,000	\$28,000,000			
Homekey project-Redlands	TBD				
Homekey project-Fontana					

	2021/22	Shelter/Interim housing	Rental Assistance/RRH	Permanent Housing + Services	Diversion/Prevention
<b>Funding source</b>	<b>Available funding</b>				
Encampment Grant	\$1,700,000				
Family Challenge	TBD				
Community Care Exp	TBD				
SBCounty Perm Local Housing Allocation 2022	\$5,376,577	\$5,376,577			
PLHA Other cities					
Mental Health Services Act					
IEHP PSH?					
HOPWA	\$133,448,925	\$46,618,379	\$25,309,071	\$27,750,503	\$1,708,514
				\$2,692,305	\$972,001



		<ul style="list-style-type: none"> <li>▪ The 2020 Point in Time Count revealed a 67.5% increase from 2017. One of the biggest increases was among accompanied women.</li> <li>▪ CaSonya Thomas retired from her position as the head of the Community Revitalization Group. Her replacement is Supria Barrows.</li> <li>▪ It was suggested by the Board of Supervisors that the mission to provide everyone with access to safe, affordable housing should be changed to something more attainable for the County. No updates on these changes have been provided at this time.</li> <li>▪ Four Strategies:             <ol style="list-style-type: none"> <li>1. Implement system and policy changes to address the root causes of homelessness                 <ul style="list-style-type: none"> <li>▪ Increase permanent housing in San Bernardino County by 500 units in 2022</li> </ul> </li> <li>2. Expand homelessness prevention and housing programs                 <ul style="list-style-type: none"> <li>▪ Expand the range of support to prevent or provide early intervention to homelessness; provide services to 1,800 individuals/households</li> </ul> </li> <li>3. Create healthy communities to improve quality of life for unsheltered individuals                 <ul style="list-style-type: none"> <li>▪ Increase the number of year-round temporary housing beds; create 100 new units of shelter beds in 2022</li> </ul> </li> <li>4. Continue to expand cooperation between systems to increase the use of data to improve programs                 <ul style="list-style-type: none"> <li>▪ Improve data integration and usability</li> </ul> </li> </ol> </li> <li>▪ There are multiple funding sources available.             <ul style="list-style-type: none"> <li>▪ All goals have to be matched up with funding.</li> <li>▪ Committee formed to manage funding sources – Paul Fournier, Dawn Smith, Sharon Green, Dena Fuentes</li> </ul> </li> <li>▪ Interagency Council on Homelessness Next Steps             <ul style="list-style-type: none"> <li>▪ Approve priorities from the five regions</li> <li>▪ The County will issue a request for proposals for each region based on those priorities</li> <li>▪ Vote on proposals</li> </ul> </li> </ul>
<p><b>ACTION ITEMS</b></p>		

Mountain Joint HPN & Regional Steering Committee Minutes – February 14, 2022

New Regional Steering Committee Members / Secretary	Wendell Wilson	Mr. Wilson introduced the candidate for Paul Fournier’s replacement as RSC Secretary, Natalie Schroeder. Paul Fournier moved to nominate Natalie Schroeder as the new RSC Secretary. The motion was seconded by Wendell Wilson. The motion unanimously carried.  Mr. Fournier expressed the need to fill out the Committee as we are approaching the two-year mark.
<b>DISCUSSION ITEMS</b>		
Homeless Point in Time Count, February 24	Wendell Wilson	The Point in Time Count was rescheduled for February 24, 2022, from 8 a.m. to 12 p.m.
Update on Emergency Housing Vouchers, ESG and Other Initiatives		NONE
Member Roundtable		<ul style="list-style-type: none"> <li>• Carol Kinzel expressed a need for volunteers at the Arboretum on Tuesdays at 9 a.m. to help with removing debris from the recent storm.</li> <li>• Sue O’Strander announced that the annual progress report on the housing element is set to be on the City Council Consent Agenda in March, and that the kick-off of the Community Visioning Effort is planned for March as well.</li> <li>• Abby Savich announced that the Rural Health Clinic still giving out COVID vaccinees and booster shots and that Mountains community Hospital will be announcing their new CEO this week.</li> <li>• Paul Fournier announced that he is running for the 34<sup>th</sup> Assembly District.</li> </ul>
<b>CLOSING</b>		
Public Comment		NONE
Adjournment	Wendell Wilson	Meeting adjourned at 3:307 p.m.
Next Meeting:		The next <i>joint meeting</i> of the Mountain Homeless Provider Network (HPN) and Mountain Regional Steering Committee (MRSC) will be on: <b>Monday, March 7, 2022 from 1:30 to 3:00pm,</b> Via Zoom Teleconference

Mountain Joint HPN & Regional Steering Committee Minutes – February 14, 2022

**ATTENDEES:**

First Name	Last Name	Organization	Email Address	Best Phone
Tristin	Alfred	DBH	talfred@dbh.sbcounty.gov	(909) 665-4150
Tera	Escalera	DOVES of Big Bear Valley Inc.	tescalera@doves4help.org	(909) 554-3586
Paul	Fournier	Mountain Help	<a href="mailto:pwf.homeless@gmail.com">pwf.homeless@gmail.com</a>	(909) 307-4467
Laurence	Gonzaga	IEHP		
Carol	Kinzel	Nature Center	kinzel1812@aol.com	
Desiree	Lelless	DBH-InnROADs HD/MB	Desiree.Lelless@dbh.sbcounty.gov	(909) 677-3619
Kimberly	Moore	Molina Healthcare	kimberly.moore@molinahealthcare.com	(909) 697-7520
Susan	O'Strander	City of Big Bear Lake	sostrander@citybigbearlake.com	(909) 866-5831
Quinton	Page	DOVES of Big Bear Valley, Inc.	qpage@doves4help.org	(919) 866-1546
Abby	Savich	Mountains Community Hospital	abby.savich@mchcares.com	(909) 436-3210
Aaron	Scullin	Rim Family Services, Inc.	ascullin@rimfamilyservices.org	(909) 336-1800
Wendell	Wilson	Mountain Homeless Coalition	wendellw@mntnhomeless.com	(360) 350-8692
Natalie	Schroeder	Center for Homeless Inquiries	natalie@homelessinquiries.org	(951) 809-5171