



**San Bernardino County Homeless Partnership
West Valley HPN/Regional Steering Committee**

Wednesday, November 13, 2024 • 9:00 a.m. to 11:00 a.m.

**Hosted by the City of Rancho Cucamonga - Please Join Us at
RC City Hall – **Tri-Communities Conference Room**
10500 Civic Center Drive, Rancho Cucamonga 91730**

**or
By Zoom Video Conference:**

<https://us02web.zoom.us/j/85194946723?pwd=TUh0cHZGM1JEZ0I3S1I3YXFEUnAvQT09>

Meeting ID: 851 9494 6723- Password: 183200

Dial in +1 669 900 6833 - One tap mobile +16699006833,,89595982006# US (San Jose)

MEETING AGENDA

OPENING REMARKS	PRESENTER
A. Call to Order B. Welcome and Introductions <i>Public comment and participation is available and welcomed during all agenda items</i>	Don Smith Erika Lewis-Huntley
REPORTS & UPDATES	
C. Interagency Council on Homelessness D. Homeless Provider Network E. Office of Homeless Services F. State and Federal Updates G. Regional City & Service Provider Partners	Erika Lewis-Huntley Don Smith OHS staff RSC Committee Members
PRESENTATIONS / DISCUSSION ITEMS	
H. Health Service Alliance: Meeting the Healthcare Needs of Underserved Populations in our Communities & On the Go in southwestern SB County I. Building A Connected Community of Care in the West Valley Region a. Developing an Effective Homelessness Response System b. System of Care Asset Mapping/Resource Inventory c. Case Conferencing/Care Coordination that Gets Results J. West Valley Regional CES Working Group	Robert Gipson, Associate Director HSA Social Service Dept. Don Smith Erika Lewis-Huntley Pastors Don & Ethel Rucker
CLOSING	
K. Additional Public Comment L. Adjournment	Don Smith Erika Lewis-Huntley
Next Regularly Scheduled Meeting: West Valley Regional Steering Committee Wednesday, December 11, 2024, 9:00am-11:00am Rancho Cucamonga City Hall – Tri-Communities Conference Room & by Zoom Video Conference?	

Mission Statement

The Mission of the San Bernardino County Homeless Partnership is to provide a system of care that is inclusive, well planned, coordinated and evaluated and is accessible to all who are homeless and those at-risk of becoming homeless.

THE SAN BERNARDINO COUNTY HOMELESS PARTNERSHIP MEETING FACILITY IS ACCESSIBLE TO PERSONS WITH DISABILITIES. IF ASSISTIVE LISTENING DEVICES OR OTHER AUXILIARY AIDS OR SERVICES ARE NEEDED IN ORDER TO PARTICIPATE IN THE PUBLIC MEETING, REQUESTS SHOULD BE MADE THROUGH THE OFFICE OF HOMELESS SERVICES AT LEAST THREE (3) BUSINESS DAYS PRIOR TO THE PARTNERSHIP MEETING. THE OFFICE OF HOMELESS SERVICES TELEPHONE NUMBER IS (909) 501-0610 AND THE OFFICE IS LOCATED AT 560 E. HOSPITALITY LANE SUITE 200 SAN BERNARDINO, CA 92408. <http://www.sbchp.sbcounty.gov/> AGENDA AND SUPPORTING DOCUMENTATION CAN BE OBTAINED AT 560 E. HOSPITALITY LANE SUITE 200 SAN BERNARDINO, CA 92408 OR BY EMAIL: HOMELESSRFP@HSS.SBCOUNTY.GOV.

The Solution to Homelessness is Straightforward: *HOUSING!*

Strengthening Housing, Health & Social Care Partnerships to Deliver Solutions for Ending Homelessness

West Valley HPN-RSC Regional Planning Summit
October 9th, 2024, 8:30am-12:30pm

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West Valley HPN-RSC Regional Planning Summit

*“Strengthening Housing, Health and Social Care Partnerships
to Deliver Solutions for Ending Homelessness”*

**Wednesday, October 9th, 2024
8:30 a.m. to 12:30 p.m.**

**Hosted by the City of Rancho Cucamonga/Healthy RC
w/support from Kaiser Permanente Southern California**

**James L. Brulte Senior Center
11200 Baseline Rd., Rancho Cucamonga 91701**

Special Guest Speaker

John T. Chapman

**President & CEO, San Antonio Regional Hospital
Inland Area Chair, Hospital Association of Southern California**

Plus Interactive & Small Group Discussions on:

***Building A Connected Community of Care with CalAIM
Facilitated by HC2 Strategies***

***Developing an Effective Regional Homelessness Response
System***

Lunch will be provided



San Bernardino County Homeless Partnership
West Valley HPN/Regional Steering Committee

**West Valley HPN-RSC Regional Planning Summit
Wednesday, October 9, 2024 • 8:30 a.m. to 12:30 p.m.**

Hosted by the City of Rancho Cucamonga/Healthy RC Committee
w/support from Kaiser Permanente Southern California
James L. Brulte Senior Center
11200 Baseline Rd., Rancho Cucamonga 91701

SPECIAL MEETING AGENDA

*“Strengthening Housing, Health & Social Care Partnerships
To Deliver Solutions for Ending Homelessness”*

OPENING REMARKS		PRESENTER
A. Call to Order		Don Smith
B. Welcome / Introductions / Ice-breaker		Erika Lewis-Huntley
Public comment and participation is available and welcomed during all agenda items		
PRESENTATIONS / DISCUSSION ITEMS		
<i>“Strengthening Housing, Health & Social Care Partnerships to Deliver Solutions for Ending Homelessness”</i>		
C. Special Guest Speaker – John T. Chapman President & CEO, San Antonio Regional Hospital Inland Region Chair, Hospital Association of Southern California		
D. “Building A Connected Community of Care w/CalAIM” Dora Barilla, DrPH, President & Co-Founder HC2 Strategies Lauran Hardin, MSN, Chief Integration Officer, HC2 Strategies		
E. Developing an Effective Regional Homelessness Response System Don Smith & Erika Lewis-Huntley, Co-Chairs, West Valley RSC		
CLOSING		
F. Additional Public Comment		Don Smith
G. Adjournment		Erika Lewis-Huntley
Box Lunch Will be Available for All Registered Participants		

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HASC & SARH CEO Report

2024 Strategic Priorities

John Chapman

CEO, HASC Southern California
President & CEO San Antonio Regional Hospital

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2024 Strategic Priorities



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Behavioral Health

2024 Strategic Priorities

Inland Empire:

- Explore options for alternate destinations and methods of transportation for patients experiencing psychiatric crises to avoid unnecessary/inappropriate involuntary holds and transfers to EDs.

Regionwide:

- Further support hospitals with the implementation of AB 2275 by advocating for public funding of hearing officer representation for patients requiring due-process hearings.
- In collaboration with managed care plans, work to advance Community Health Workers (CHWs) workforce to support members, reduce disparities, and improve the health and well-being, which integrates physical and behavioral health care with services that address health related social needs.

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EMS

2024 Strategic Priorities

Inland Empire:

- Advocate for solutions to improve ambulance critical care transport response times to reduce patient wait times and hospital transfer delays.
- Support efforts to develop pre- and post-hospital patient connectivity to primary care to reduce inappropriate utilization of 9-1-1 resources.

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Workforce

2024 Strategic Priorities

Inland Empire:

- Work with Riverside and San Bernardino counties to engage hospitals, academic institutions, and workforce development boards to understand the challenges and opportunities to address workforce experienced by HASC members and to garner agreement on potential areas of impact.

Regionwide:

- Through the Diversity in Health Care Scholarship Program, HASC will continue its efforts to support employees in member hospitals who are students pursuing careers in health care.

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Public Health

2024 Strategic Priorities

Regionwide:

- Design and implement a comprehensive regional birth equity initiative with key strategies to support hospitals to reduce maternal disparities, promote equity, and help all mothers and babies thrive.
- Advance health equity and economic opportunity through regional collaboration and health care anchor strategies which include workforce development, impact purchasing and place-based investment. Key initiatives will involve the establishment of a hospital learning consortium, provision of technical support, and fostering connections between hospitals and a diverse range of suppliers.
- Convene and facilitate regional hospital, public health department and community-based collaboratives to address homelessness (LA County), behavioral health (Inland Empire) and access to equitable health care (Ventura County).

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Local Advocacy

2024 Strategic Priorities

Inland Empire:

- Continue to educate and cultivate relationships with local elected officials and utilize political action funds to support incumbents or candidates who are supportive of hospitals.

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Homelessness

2024 Strategic Priorities

Inland Empire:

- Assess the demand for recuperative care and support an increase of recuperative care resources in the community.
- Consider options for securing guaranteed shelter beds for unhoused patients discharged from emergency rooms.

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Homelessness

2024-2025 Strategies

Inland Empire Behavioral Health Collaborative:

Organization Name	Communities Lifting Communities
Contact Name	Susan Harrington, President, CLC
Contact E-mail Address	Sharrington@hasc.org
Project Duration	24 months (January 1, 2024, through December 31, 2025) with potential for extension
Primary Objectives	1. Improve care and management of persons needing urgent behavioral and mental health care. 2. Improve upstream prevention and treatment strategies and resources for behavioral and mental health care in the Inland Empire (IE). 3. Identify immediate opportunities for Inland Empire Behavioral Health Collaborative members to collaborate across organizations and to leverage current work for early/small wins to address behavioral and mental health needs.
Our Approach	- Apply learning from Community Health Needs Assessments (CHNAs) and other existing regional stakeholder meetings that have been addressing the severity of this issue for several years and facilitate implementation of a workplan and improvement strategies. - Convene a cross-sector collaborative of all stakeholder organizations (hospitals, public health and behavioral health departments, community-based organizations, health plans, etc.) to explore all the contributing factors and identify which ones the collaborative can reasonably impact. - Identify and engage community resident groups, community-based organizations and other stakeholders in the design and implementation of behavioral health strategies. - Using the Institute for Healthcare Improvement (IHI) Model for improvement, posit solutions for the identified factors, design strategies, and apply small test of change cycles at 3-4 hospitals, refining those strategies to yield positive results. - Monitor interventions in partnering organizations and share successful strategies with all IE hospitals and stakeholders.
Desired Outcomes	1. Improved cross-sector engagement and collaboration among hospitals, public health and behavioral health agencies, health plans and community-based partners to maximize collective impact of community health activities in Riverside and San Bernardino Counties. 2. Achieve the desired disposition for patients needing inpatient LPS admission within 24-72 hours of arrival in the ED, consistent with the intent of AB 2275.

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Homelessness

2024-2025 Strategies

Inland Empire Behavioral Health Collaborative:

Workgroups:

- Community Health Leader Workgroup**
 - Aligning school programs for educating students and families about mental health resources
 - Increasing outpatient services for addiction treatment and behavioral health needs
 - Improving access to services for individuals and families experiencing homelessness.
- Optimizing Throughput Protocols in the ED**
 - Reduce patient length of stay for individuals requiring a 5150 hold in Acute Care Emergency Departments
- Unifying the Behavioral Health Crisis Response Eco-System**
 - Strengthen existing services
 - Opportunities for new and expanded services

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Homelessness

2024-2025 Strategies

IE Hospitals: Identifying Patients in Need of Housing

- Social Determinants of Health Screening Tools
- Who is experiencing homelessness at any given time.
- Patient Care liaisons – dedicated to coordinate discharge care and navigation support
- Connect person with services and support the process of accessing safe housing / behavioral health needs/treatment centers.
- Continuum of Care Programs

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Homelessness

2024-2025 Strategies

Community Tables For Case Conferencing

Examples from other communities

Purpose and focus expands as more organizations join the discussion.



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St. Louis, MO



PURPOSE

- Meet the needs of high utilizing community members with behavioral health and complex social needs
- Accelerate outcomes through collaboration
- Begin to integrate competing health systems and cross sector partners

Population Focus

- High-utilizing homeless & behavioral health

PARTNERS

- Community BH Integrator as lead
- Hospital ED CM leads
- ED Physician leads
- Homeless service agencies
- BH CM agencies

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Homelessness

2024-2025 Strategies

SARH Pilot: Medical Recuperative Care Program

- Lack of suitable settings with complex medical needs
- Plan to lease out 10-15 medical respite beds in West End IE for ER high utilizers and IP Discharges.
- Provides short-term residential care for patients experiencing homelessness who no longer require hospitalization but need supportive environment for recovery (2-6 weeks).
- Collaboration with Addiction Medicine and Psychiatric resources as well as Medical Providers
- Other wrap-around service providers
- Enroll in ECM Medi-Cal Plans
- Care for at SARH ECM Care 4 U Locations

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Homelessness

2024-2025 Strategies

SARH Pilot: Enhanced Care Management

- A Medi-Cal managed care benefit that addresses the clinical and non-clinical needs of high need and cost individuals through service coordination and comprehensive care management.
- Brings Care to Patient
- Community Health Workers
- Care Team
- Contracts with IEHP and Molina MCOs

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Homelessness

2024-2025 Strategies

SARH Pilot: Behavioral Health Urgent Care

- Due to the shortage of psychiatric mobile response teams, police and sheriff department have the difficult and time-consuming task of responding to mental health-related calls.
- Mental Health Therapists
- Adults Only
- Extended Hours
- Location: TBA

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Homelessness

2024-2025 Strategies



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Homelessness

2024-2025 Strategies

Meaningful Diversion Facility

- HASC with CEO Leaders from SARH & Arrowhead are completing a feasibility study for the West End of IE.
- Includes Marshall Moncrief – Former CEO of OC Be Well
- Dr. David Siegler –Medical Director of Vituity
- Sobering Center beds
- Detox unit
- Crisis stabilization Unit
- Psychiatric Residential Programs

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Questions?



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CalAIM Overview: Goals



California Advancing and Innovating Medi-Cal (CalAIM)
Our Journey to a Healthier California for All

CalAIM is a long-term commitment to transform and strengthen Medi-Cal, making the program more equitable, coordinated, and person-centered to help people maximize their health and life trajectory.

CalAIM Goals



Implement a whole-person care approach and address social drivers of health.



Improve quality outcomes, reduce health disparities, and drive delivery system transformation.



Create a consistent, efficient, and seamless Medi-Cal system.

Help Medi-Cal members thrive

3

CalAIM Overview: Care Connections

Enrollee is at the center of services:

1. Long-term services and supports
2. Physical health care
3. Behavioral health care
4. Developmental and intellectual disabilities services
5. Social drivers of health
6. Oral health care

CalAIM is a long-term commitment to transform and strengthen Medi-Cal, making the program more equitable, coordinated, and person-centered to help people maximize their health and life trajectory.

CalAIM Goals



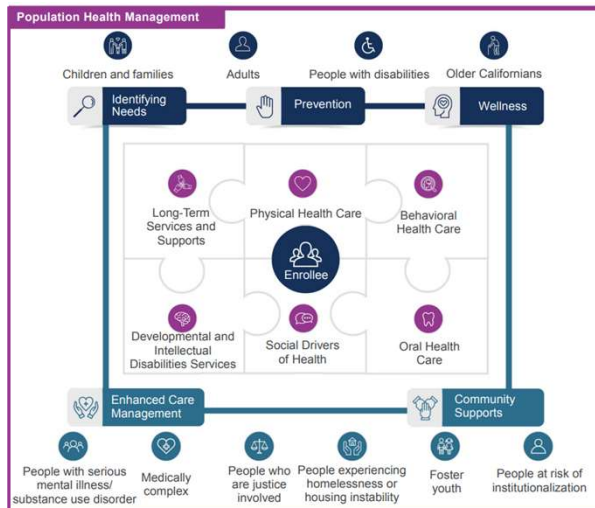
Implement a whole-person care approach and address social drivers of health.



Improve quality outcomes, reduce health disparities, and drive delivery system transformation.



Create a consistent, efficient, and seamless Medi-Cal system.



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What are Community Supports?

Community Supports (CS) are non-medical, wrap-around services provided as a substitute or support to avoid other Medi-Cal covered services such as emergency room visits, an avoidable hospital or skilled nursing facility admission, or a discharge delay.

Supports for Housing Insecurity 	Supports to Keep People at Home 	Supports to Improve a Chronic Condition 	Support to Recover from Acute Intoxication 
Primary Audience: Individuals experiencing homelessness	Primary Audience: Individuals at risk for institutionalization in a nursing home	Primary Audience: Individuals who have certain chronic conditions and require support	Primary Audience: Individuals found publicly intoxicated to divert from jail or the Emergency Department
1. Housing Transition Navigation Services 2. Housing Deposits 3. Housing Tenancy & Sustaining Services 4. Short-Term Post Hospitalization Housing 5. Recuperative Care (Medical Respite) 6. Day Habilitation	7. (Caregiver) Respite Services 8. Nursing Facility Transition/ Diversion to Assisted Living Facilities 9. Community Transition Services/ Nursing Facility Transition to a Home 10. Personal Care & Homemaker Services 11. Environmental Accessibility Adaptations (Home Modifications)	12. Meals/Medically Tailored Meals 13. Asthma Remediation	14. Sobering Centers <i>Note: majority of the referrals for this service are from law enforcement and stays must be less than 24 hours.</i>

More information: [Community Supports Policy Guide](#)

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New Revenue and Funding for Start-up and Expansion CA Medicaid 1115 Waiver	New Revenue Enhanced Care Management • High Utilizers • Homeless Adults, families and children • Behavioral Health/Substance use disorder • Justice Involved • Birth Equity • Older adult LTC transitions Community Supports • Housing support services • Recuperative care and respite • Medically tailored meals • Asthma remediation Community Health Worker Benefit Street Medicine Palliative Care	Funding for Start-up and Expansion 1 Incentive dollars available through MCPs: • HHIP – services impacting homeless populations – spring 2024 disbursement • IPP – provider capacity, infrastructure, quality – March to June of 2024 Funding through DHCS • 0 PATH CITED – grants for workforce, capacity building and infrastructure – every 4 – 6 months through 2026 • TA Marketplace – dollars for technical assistance purchased from the DHCS TA marketplace – through 2026 Funding Opportunities Explainer
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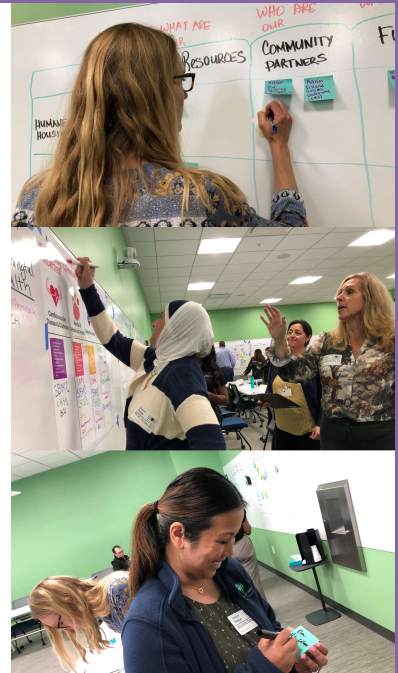
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The Inland Empire Behavioral Health Collaborative (IBEHC) strives to enhance the effectiveness of mental and behavioral health initiatives in Riverside and San Bernardino County.

It aims to achieve this through a multi-solving approach by promoting the adoption of best practices, alignment, and prevention-oriented implementation strategies among hospitals, behavioral health agencies, and community partners. Enhance the care and management of individuals needing urgent mental/behavioral health care.

- **Community Health Leaders Group**
- **Unifying Behavioral Health Crisis Response eco-system**



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Community Solutions and IHI Healthcare & Homeless Integration Pilot



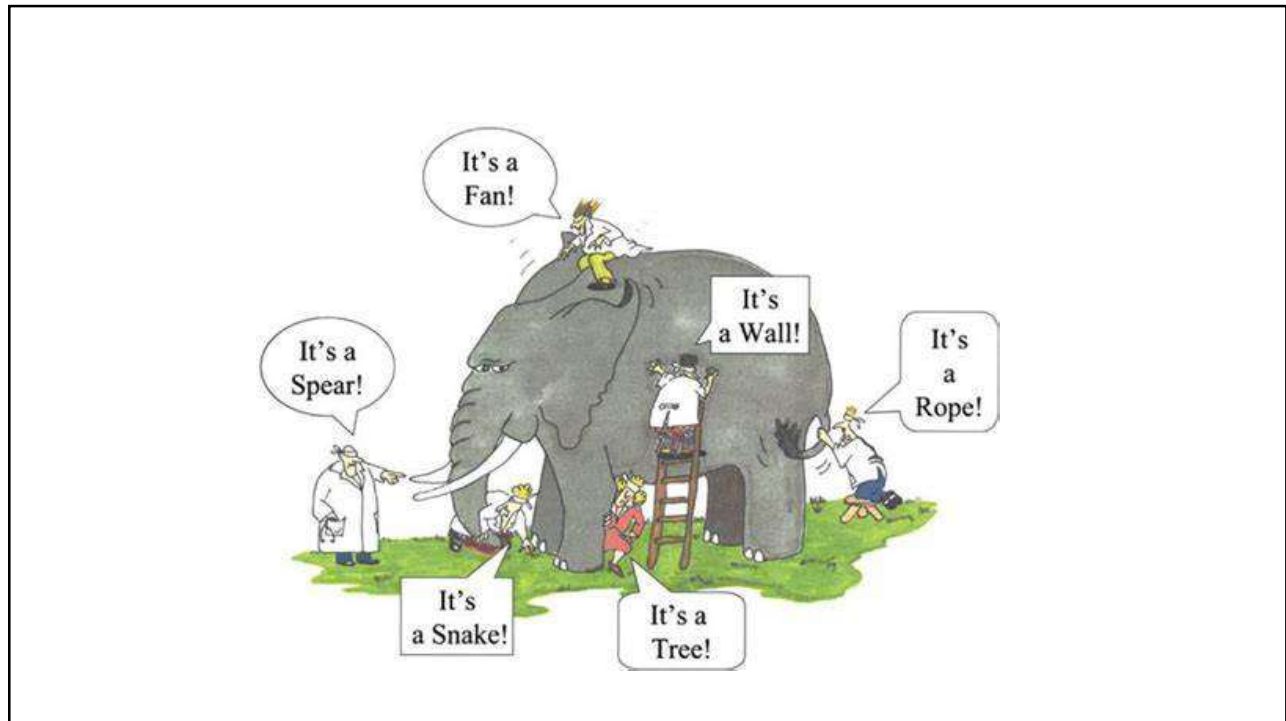
Purpose:

- ID role h/c can play in ending homelessness
- Test interventions to integrate systems
- Understand the impact of housing on health
- Establish sustainable collaborative response systems

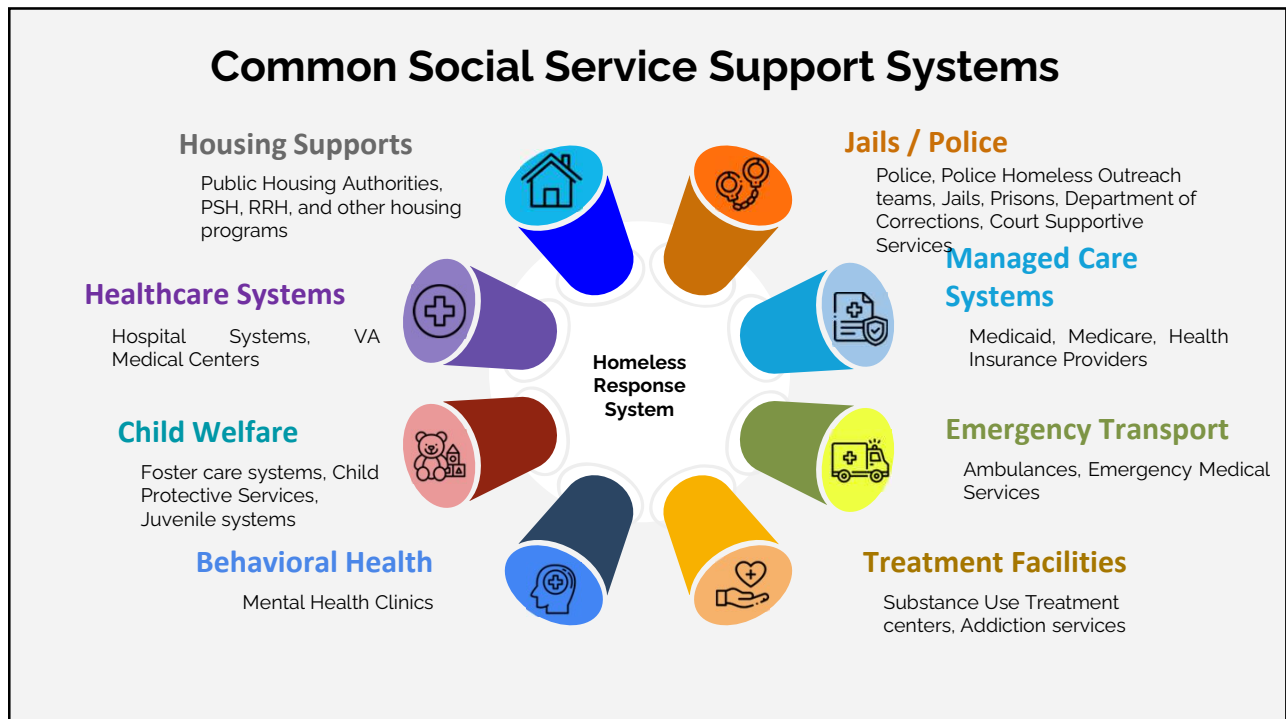
HC² STRATEGIES
HOW WE WORK TOGETHER

08

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Innovations in Delivery

Understanding the Population

System of Care
Asset Mapping and
Data Sharing

Collaborative Structures

Cross Sector Case
Conferencing

Bridging Practices

Liaison Roles
Discharge Planning
Pathways

New Resources

Complex Care
Shelters
Enriched Housing
Fundors
Collaborative

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Cross-Sector Case Conferencing



Joint Office of
Homeless Services



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A National View: 3 Communities



Memphis, TN
Uninsured Population
[Health Affairs](#)



Lake County, CA
Cross Sector All County
High Utilizing Populations
[Project Restoration](#)



St. Louis, MO
City Wide
All Hospitals, Homeless Response
Systems & CBOs
[BEACN.pdf \(bhnstl.org\)](#)

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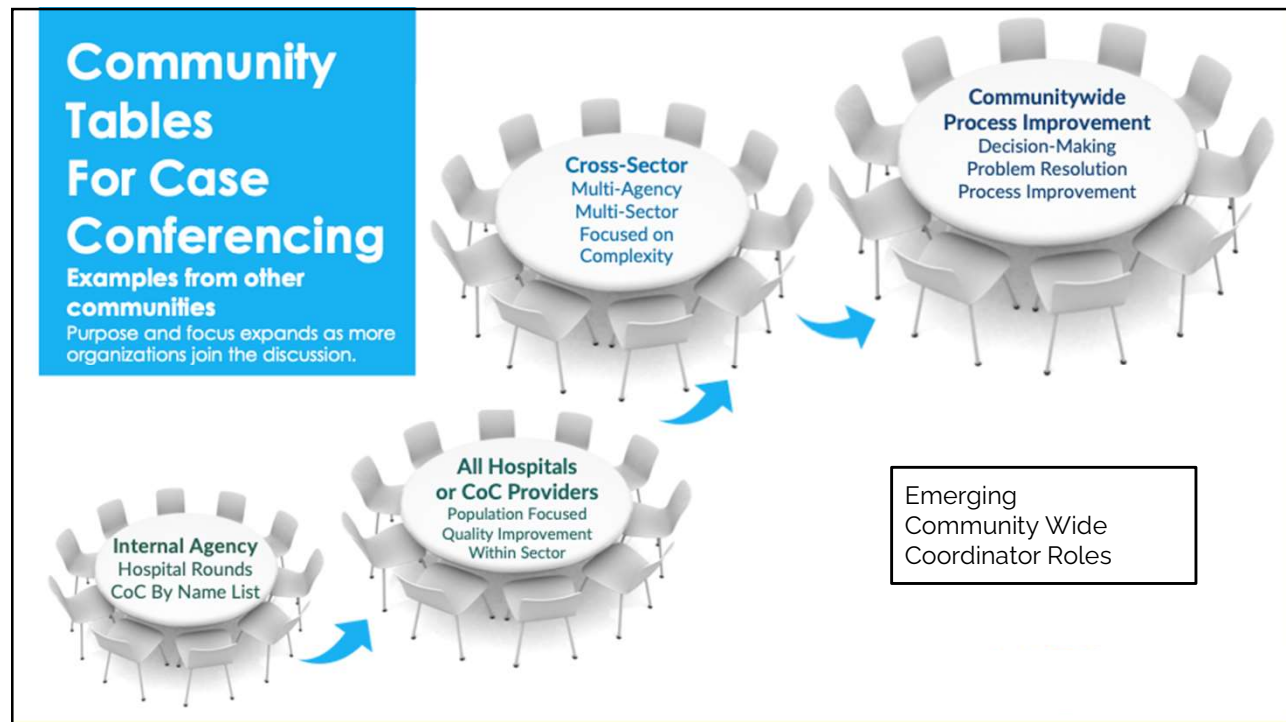
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Project Restoration: Renewing Hope, Changing Lives



[\(83\) Project Restoration: Renewing Hope, Changing Lives - YouTube](#)

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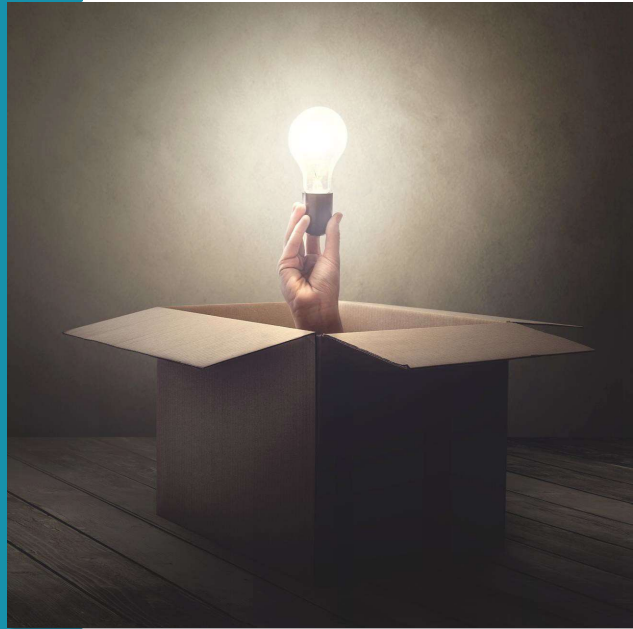
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Our Vision Discussion

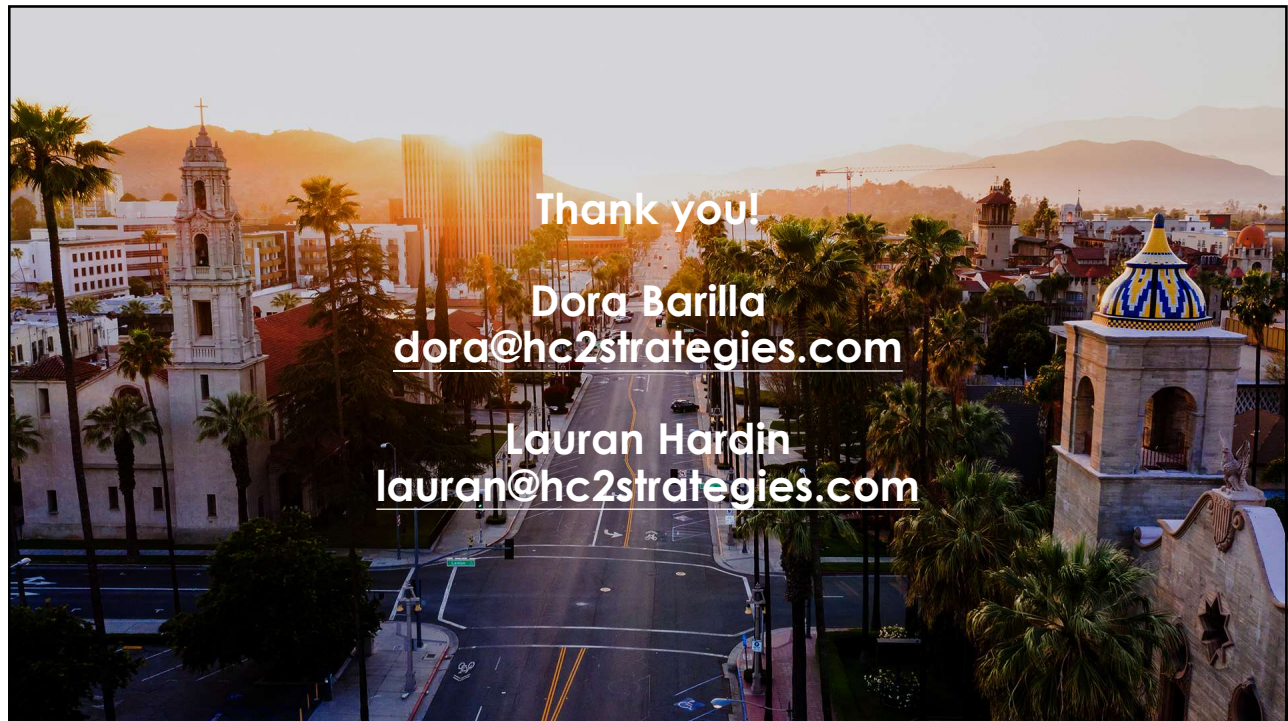
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Choose a reporter

Looking to 2025....

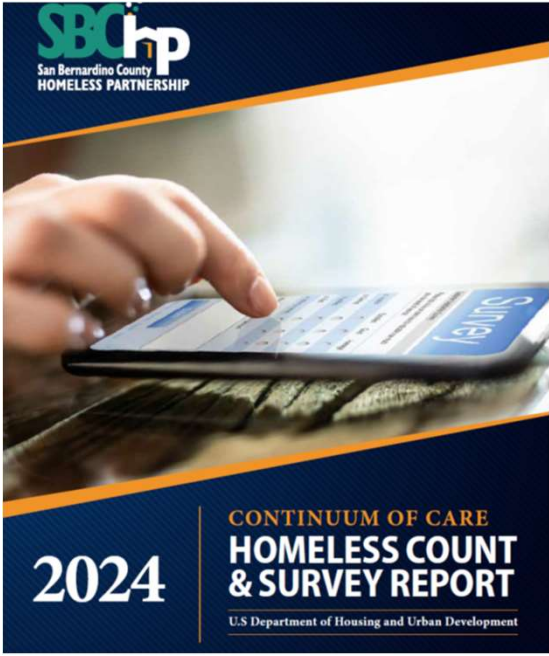
- What are the existing cross sector collaborative approaches to meet the needs of the homeless population?
- What cross sector collaborative approaches do you think might be a priority to pursue for the community?



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West Valley Regional Data from:

- 2024 Point-in-Time Count
- Sheriff's H.O.P.E. Team
- Inland SoCal 211+ Contact Center
- City Housing Element Goals & Objectives

Plus

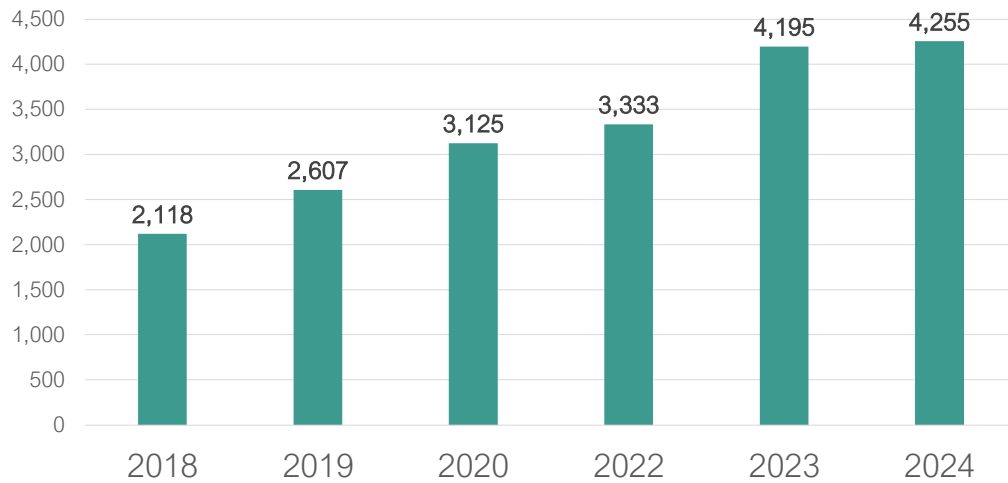
- SB CoC Data - CA Homeless Data Integration System
- SB County Homeless Student Count FY22/23
- The Gap 2024: A Shortage of Affordable Homes
- SB County 2024 Affordable Housing Needs Report

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SBC&C CoC 2024 Point-in-Time Homeless Count & Survey			
Point in Time Count	Sheltered	Unsheltered	Total
2023 Homeless Count	1,219	2,976	4,195
2024 Homeless Count	1,200	3,055	4,255
	28%	72%	
Difference:	-19 (-1.6%)	+79 (+2.6%)	+60 (+1.4%)

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The following chart shows that the number of persons counted as unsheltered and sheltered in 2018 was 2,118 and 4,255 in 2024, which represents an increase of 2,137 persons or 100%.



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San Bernardino CoC 2024 Point-in-Time Homeless Count & Survey report

People Identified as Experiencing Homelessness Counted by Region

	Sheltered	Unsheltered	Total	+/- 2023
Countywide	1,200	3,055	4,255	+60 (1.4%)
Central Valley Region	707	1,847	2,554 (60%)	+12 (.5%)
Desert Region	329	532	861 (20%)	-38 (-4%)
East Valley Region	32	221	253 (6%)	+18 (8%)
Mountain Region	39	45	84 (2%)	+11 (15%)
West Valley Region	93	407	500 (12%)	+60 (14%)
Unidentified	0	3	3	-3

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San Bernardino CoC 2024 Point-in-Time Homeless Count & Survey report

500 (12% of the total) People Identified as Homeless in the West Valley Region

	Sheltered	Unsheltered	Total	+/- 2023
Countywide	1,200 (-19)	3,055 (+79)	4,255	+60 (1.4%)
West Valley Region	93 (-35)	407 (+95)	500	+60 (14%)
Chino	0	43	43	+15
Chino Hills	0	7	7	+3
Montclair	0	74	74	+3
Ontario	34	163	197	+10
Rancho Cucamonga	0	83	83	+13
Upland	59	37	96	+16

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San Bernardino CoC 2024 Point-in-Time Count & Survey report

Unsheltered Persons by Subpopulation – West Valley Region Cities

Jurisdiction	Unsheltered Adults	Unsheltered Females	Older Adults (55+)	Transitional Aged Youth 18-24	People of Color	Previously in Foster Care	Incarcerated last 12 mos.	Income <\$1000	1 st Time Homeless last 12 mos.	Persons in Households w/children
County	3,012	922 (31%)	845 (28%)	93 (3%)	1,734 (58%)	190 (12%**)	353 (21%**)	1,440 (87%**)	592 (36%**)	???
Chino	41 (29*)	8 (28%)	11 (38%)	0	17 (59%)	2 (7%)	6 (21%)	26 (90%)	14 (48%)	???
Chino Hills	7 (5*)	1 (20%)	1 (20%)	0	4 (80%)	1 (20%)	2 (40%)	4 (80%)	0	???
Montclair	74 (53*)	15 (28%)	15 (28%)	0	34 (64%)	5 (9%)	14 (26%)	43 (81%)	13 (25%)	???
Ontario	163 (78*)	19 (24%)	20 (26%)	5 (6%)	54 (69%)	9 (12%)	20 (26%)	65 (83%)	27 (35%)	???
Rancho Cucamonga	83 (44*)	9 (21%)	12 (27%)	2 (5%)	28 (64%)	2 (5%)	15 (34%)	36 (82%)	17 (39%)	???
Upland	37 (23*)	5 (22%)	10 (44%)	0	14 (61%)	1 (4%)	11 (48%)	20 (87%)	7 (30%)	???

*Survey sample

**Survey sample size 1,648

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San Bernardino CoC 2024 Point-in-Time Count & Survey report

Unsheltered Persons by Subpopulation – West Valley Region Cities

Jurisdiction	Unsheltered Adults	Chronically Homeless	Chronic Health Condition	Devlpmental Disability	Living w- HIV/AIDS	Mental Health Disability	Physical Disability	Substance Use Disability	Veterans	Survivor of Domestic Violence+
County	3,012	1,678 (56%)	435 (14%)	181 (6%)	33 (1%)	631 (21%)	625 (21%)	866 (29%)	211 (7%)	205 (7%)
Chino	41 (29*)	9 (31%)	3 (10%)	3 (10%)	0	5 (17%)	5 (17%)	5 (17%)	0	5 (17%)
Chino Hills	7 (5*)	0	0	0	0	0	0	0	2 (40%)	0
Montclair	74 (53*)	34 (64%)	12 (23%)	4 (8%)	1 (2%)	9 (17%)	17 (32%)	22 (42%)	3 (6%)	2 (4%)
Ontario	163 (78*)	36 (46%)	9 (12%)	5 (6%)	1 (1%)	19 (24%)	21 (27%)	20 (26%)	8 (10%)	6 (8%)
Rancho Cucamonga	83 (44*)	12 (27%)	3 (7%)	0	0	6 (14%)	5 (11%)	7 (16%)	2 (5%)	0
Upland	37 (23*)	11 (48%)	5 (22%)	0	0	6 (26%)	6 (26%)	8 (35%)	1 (4%)	1 (4%)

*Survey sample

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HOMELESSNESS IN SAN BERNARDINO COUNTY

298 (21%) of Total # of Household Requests for Assistance in West End Cities

Pathways Network	Households	# of persons	All Adults	Household w- Children	Literally Homeless	At-Risk of Homelessness
West Valley Region	298	784	127	171	121	177
Chino	24	63	5	19	8	16
Chino Hills	2	7	1	1	1	1
Montclair	19	50	6	13	9	10
Ontario	117	309	52	65	50	67
Rancho Cucamonga	74	192	34	40	27	47
Upland	62	163	29	33	26	36

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H.O.P.E. Team West Valley Regional Stats

Operation Shelter Me (to date)

- 109 contacts
 - 70% open to services
 - 65 referred to services
 - 23 assisted with service connections
 - 3 connected to interim shelter/permanent housing
 - 2 Laura's Law referral

Vulnerabilities

- 32 mental health
- 34 substance abuse
- 21 physical
- 81 chronically homeless



H.O.P.E. Team 2023

- 302 contacts
 - 206 referred to services
 - 67 assisted with service connections
 - 35 connected to interim shelter/permanent housing

Vulnerabilities

- 84 mental health
- 62 substance abuse
- 45 physical
- 103 chronic

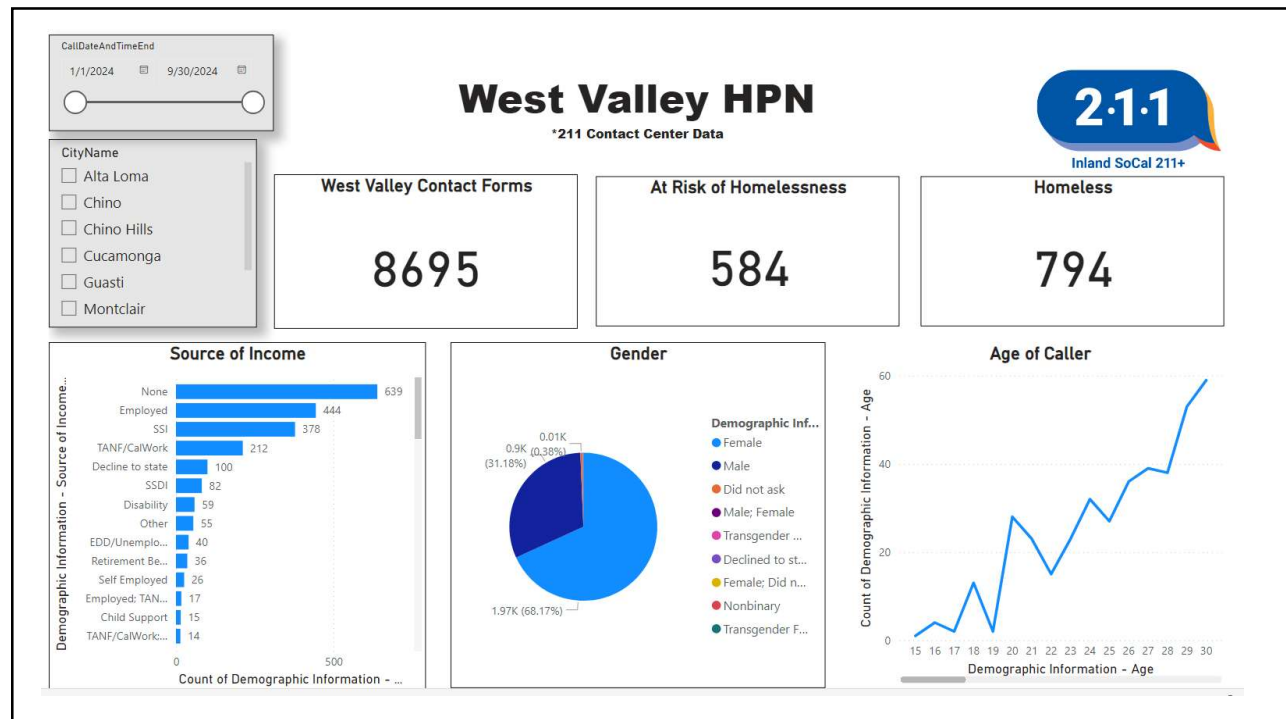
InnROADS 2023

- 760 total contacts
 - 156 referred to services
 - 234 assisted with service connections
 - 7 connected to interim shelter/permanent housing

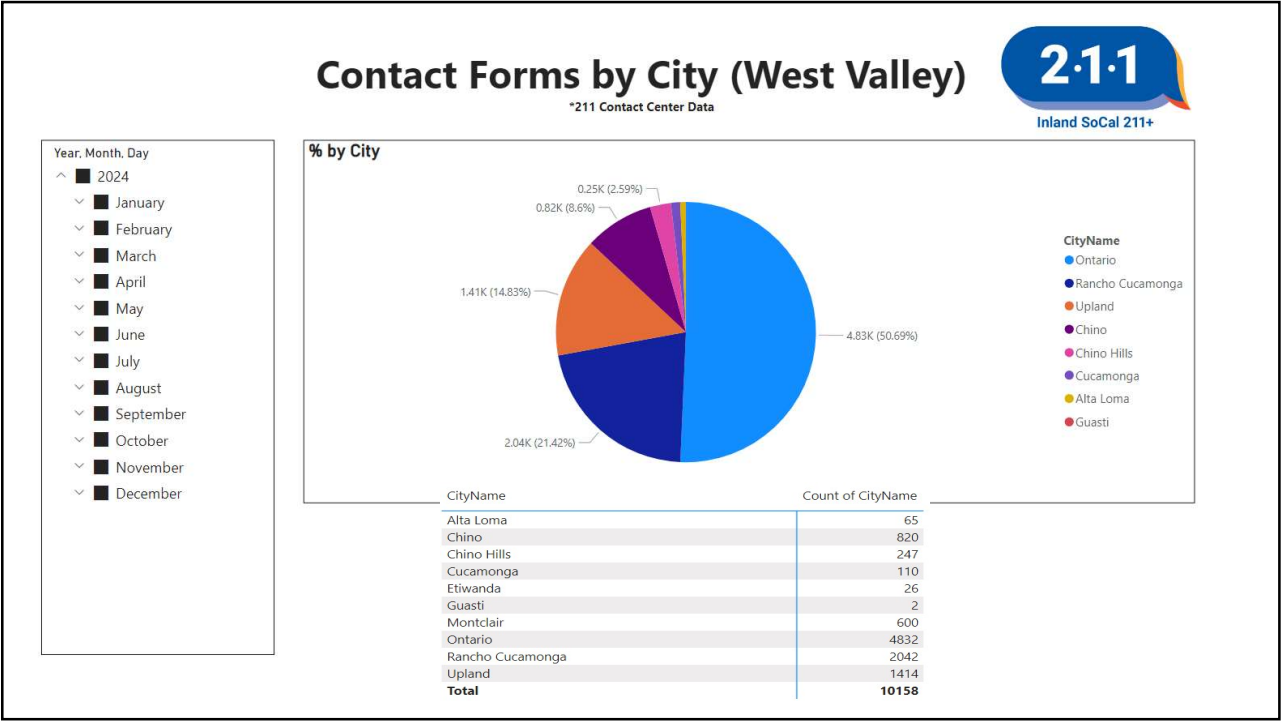
Vulnerabilities

- 40 mental health
- 32 substance abuse
- 53 physical
- 704 chronic

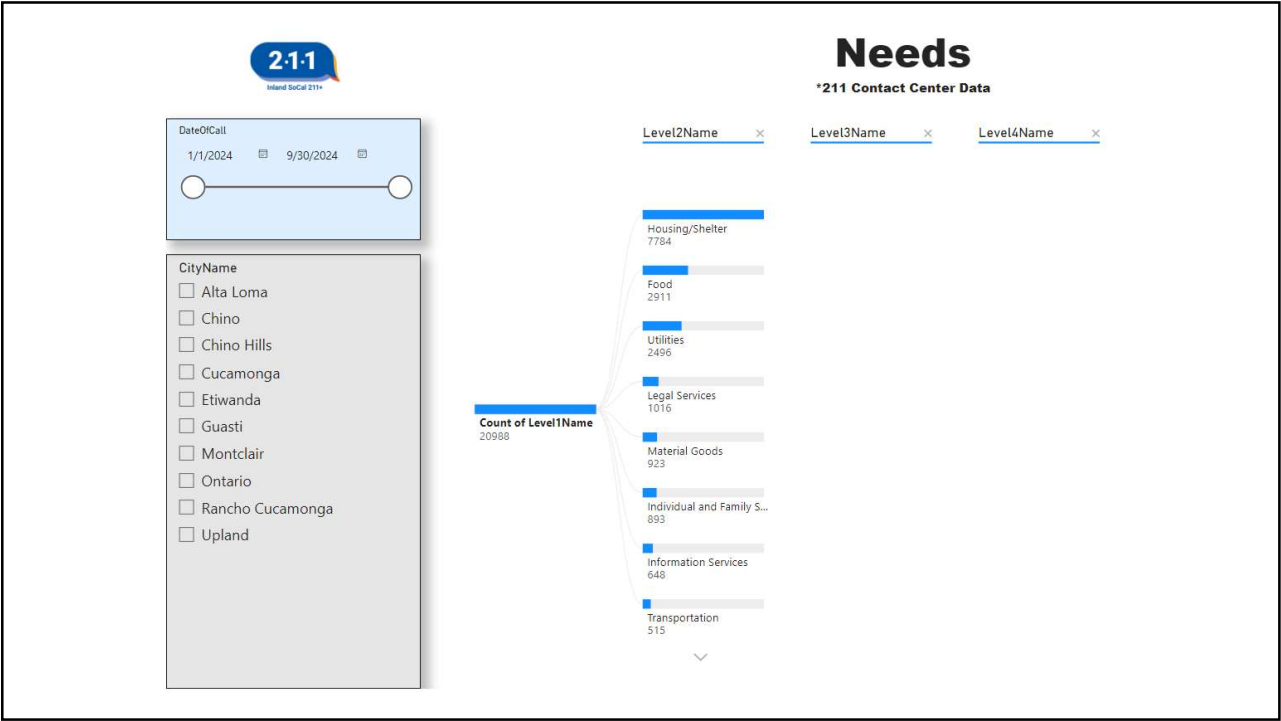
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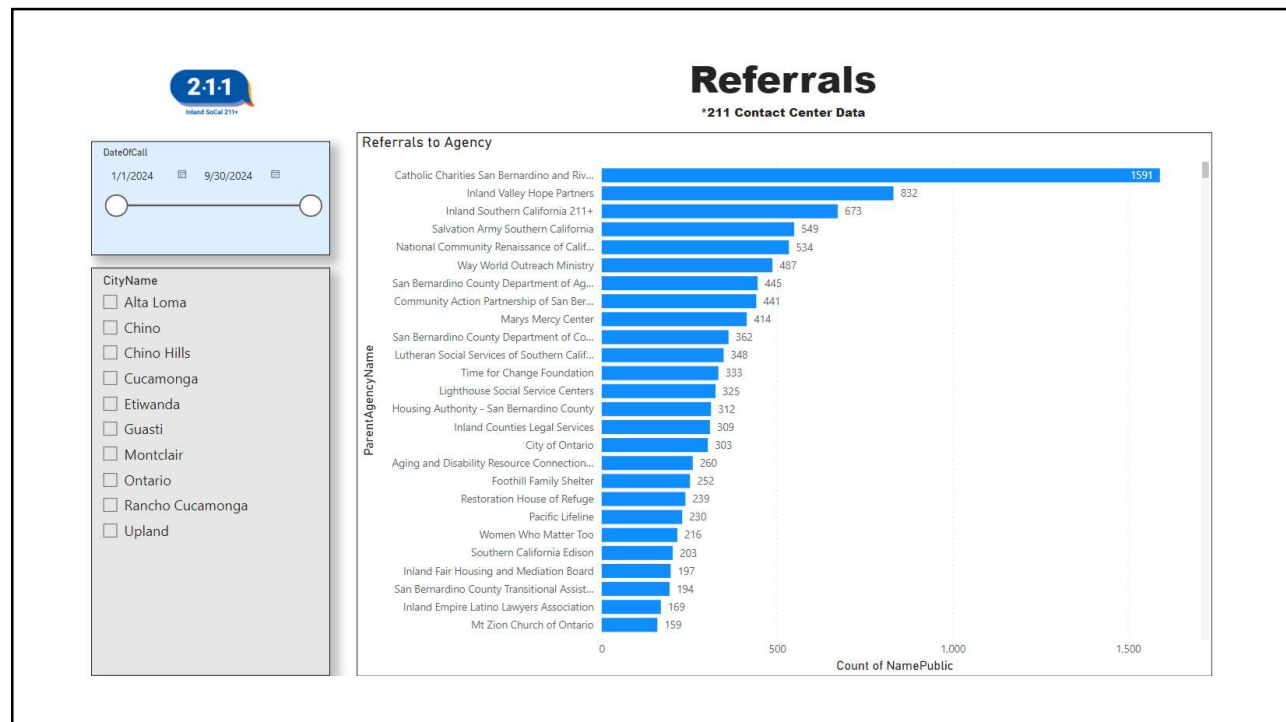
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HOUSING ELEMENT - State Law Requirements

Since 1969, California has required that all local governments (cities and counties) adequately plan to meet the housing needs of everyone in the community. California's local governments meet this requirement by adopting housing plans as part of their "general plan" (also required by the state).

California's housing-element law acknowledges that, in order for the private market to adequately address the housing needs and demand of Californians, local governments must adopt plans and regulatory systems that provide opportunities for (and do not unduly constrain), housing development. As a result, housing policy in California rests largely on the effective implementation of local general plans and, in particular, local housing elements.

All communities across California are required to prepare a Housing Element every eight years to address their local housing needs and a share of the region's need for housing. State Housing Element law requires that each city and county identify and analyze existing and projected housing needs within their jurisdiction and prepare goals, policies, and programs to further the development, improvement, and preservation of housing for all economic segments of their community commensurate with local housing needs.

State Law requires that the Element include the following components:

- An analysis of the City's population, household, and employment base, and the characteristics of the housing stock.
- A summary of the present and projected housing needs of the City's households.
- A review of potential constraints to meeting the City's identified housing needs.
- An evaluation of opportunities that will further the development of new housing.
- A statement of the Housing Plan to address the identified housing needs.

001

Regional Housing Needs Allocation (RHNA)

California General Plan law requires each city and county to have land zoned to accommodate its fair share of the regional housing need. HCD allocates a numeric regional housing goal to the Southern California Association of Governments (SCAG). SCAG is then mandated to distribute the housing goal among the cities and counties in the region. This share for the SCAG region is known as the Regional Housing Needs Assessment, or RHNA. The SCAG region encompasses six counties (Imperial, Los Angeles, Orange, Riverside, San Bernardino and Ventura) and 191 cities in an area covering more than 38,000 square miles.

The major goal of the RHNA is to assure an equitable distribution of housing among cities and counties within the SCAG region so that every community provides for a mix of housing for all economic segments. The housing allocation targets are not building requirements; rather, they are planning goals for each community to accommodate through appropriate planning policies and land use regulations. Allocation targets are intended to assure that adequate sites and zoning are made available to address anticipated housing demand during the planning period.

The current RHNA for the SCAG region covers an eight-year planning period (June 30, 2021, to October 15, 2029)² and is divided into four income categories: very low, low, moderate and above moderate.

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City of Chino

The City of Chino's share of the SCAG regional growth allocation is 6,978 new units for the current planning period (2021-2029). **Table 3-15** indicates the City's RHNA need for the states planning period.

Table 3-15: Housing Needs for 2021-2029		
Income Category (% of County AMI)	Number of Units	Percent
Extremely Low (30% or less) *	1,057	--
Very Low (less than 50%) ¹	2,113	30.3%
Low (51 to 80%)	1,284	18.4%
Moderate (81% to 120%)	1,203	17.2%
Above Moderate (Over 120%)	2,378	34.1%
Total	6,978	100%
Note 1: Pursuant to AB 2634, local jurisdictions are also required to project the housing needs of extremely low-income households (0-30% AMI). In estimating the number of extremely low-income households, a jurisdiction can use 50% of the very low-income allocation or apportion the very low-income figure based on Census data. Source: Final Regional Housing Needs Allocation, SCAG, 2021.		

Table 4-1: Summary of Quantified Objectives						
Income Group	Extremely Low	Very Low	Low	Moderate	Above Moderate	Total
New Construction (RHNA)	3,397 units			1,203 units	2,372 units	6,961 units
Accessory Units	184 units			112 units	24 units	320 units
Conservation	132 units			--	--	132 units
Rental Subsidy (Section 8) ¹	220 units			--	--	220 units
Rehabilitation ¹	20 units			--	--	20 units
Source: 1. City of Chino 2020-2025 Consolidated Plan						

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City of Chino Hills

Table 1-2: Chino Hills RHNA for the 6 th Cycle Housing Element	
TOTAL RHNA UNITS FOR CHINO HILLS⁽¹⁾	3,729
Extremely Low Income (<30% of AMI) ⁽²⁾⁽³⁾	694
Very low income (<50% of AMI)	694
Low income (50-80% of AMI)	821
Moderate income (80-120% of AMI)	789
Above moderate income (>120% of AMI)	731

Table 6-2: Housing Element Quantified Objectives - ALL (2021-2029 Planning Period): Chino Hills				
Quantified Objective	New Unit Construction ⁽¹⁾	New Accessory Dwelling Unit Construction ⁽²⁾	Rehabilitation ⁽³⁾	Conservation ⁽⁴⁾
Extremely Low Income	694	16	1,794	118
Very Low Income	694	8	1,794	118
Low Income	821	36	2,122	139
Median Income (6)	0	0	0	25
Moderate Income	789	36	2,040	134
Above Moderate Income	731	8	1,890	124
TOTAL	3,729	104	9,640	658

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City of Montclair

TABLE 6-1: 2021-2029 REGIONAL HOUSING NEEDS ALLOCATION (RHNA)

Income Level	Number of Units	Percent of Allocation
Extremely Low Income	349	13.4%
Very Low Income	349	13.5%
Low Income	383	14.8%
Moderate Income	399	15.4%
Above Moderate Income	1,113	42.9%
Total	2,593	100%

Notes:

1. Extremely Low Units are assumed to be 50% of the City's Very Low-Income allocation.

Source: Southern California Association of Governments, 2021.

TABLE 2-1: 2021-2029 QUANTIFIED OBJECTIVES

Income Level	Extremely Low ^(a)	Very Low	Low	Moderate	Above	Total
2021-2029 RHNA Allocation	349	349	383	399	1,113	2,593
Construction^(a)	50	100	100	50	500	800
Rehabilitation^(b)	-	-	10	10	-	20
Housing Assistance (Vouchers)		689		-	-	689
Conservation/Preservation^(c)	-	-	-	-	-	0

Note: Extremely low income households are assumed to be 50% of the City's very low income RHNA (or approximately 349 units).

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City of Ontario

**Table 2-31
Regional Housing Needs Goals, 2021-2029**

Household Income Levels for the RHNA	Number of Housing Units	Percentage of Units by Affordability level
Extremely Low Income	2,820	14%
Very Low Income	2,820	14%
Low Income	3,286	16%
Moderate Income	3,329	16%
Above Moderate Income	8,599	41%
Total	20,854	100%

Source: Southern California Association of Governments 2021.

**Table 9-2
Quantified Objectives for the 2021-2029 Housing Element**

Housing Program	Quantified Objectives by Income Group					Totals
	Extremely Low Income	Very Low Income	Low Income	Moderate Income	Above Moderate	
New Construction	2,820	2,820	3,286	3,329	8,599 ¹	20,854 ¹
Rehabilitation ²	430	430	430	0	0	1,290
Housing Conservation ³	2,960	2,960	2,960	0	0	8,940

Source: City of Ontario 2021

1 This total is based on the 6th Cycle RHNA identified for the City by SCAG.

2 See Program 3.

3 The total of 8,940 units includes the 4,470 units that have been identified as at-risk during the planning period, plus Program 25, the additional 4,470 target of facilitating the acquisition of 30 existing, abandoned homes to convert to affordable housing (Programs 19 and 17) and the target of conserving housing for 80 lower income households through property maintenance.

026

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City of Rancho Cucamonga

Table HE-47: RHNA 2021-2029

Income Group	Total Housing Units Allocated	Percentage of Units
Extremely/Very Low	3,245	31%
Low	1,920	18%
Moderate	2,038	19%
Above Moderate	3,322	32%
Total	10,525	100%

Table HE-48: RHNA Credits and Remaining Need

	Extremely Low/ Very Low (Below 50% AMI)	Low (51-80% AMI)	Moderate (81-120% AMI)	Above Moderate (Over 120% AMI)	Total
RHNA	3,245	1,920	2,038	3,322	10,525
Potential ADUs	36	56	56	12	160
Entitlements	0	0	2,000	3,085	5,085
The Resort	0	0	2,000	0	2,000
Victoria Gardens	0	0	0	385	385
Etiwanda Heights	0	0	0	2,700	2,700
Remaining Need	3,209	1,864	0	225	5,280

Table HE-54: Summary of Quantified Objectives

	Extremely Low (0-30%)	Very Low (31-50%)	Low (51-80% AMI)	Moderate (81-120% AMI)	Above Moderate (Over 120% AMI)	Total
RHNA	1,622	1,623	1,920	2,038	3,329	10,525
New Construction	200	400	400	1,000	2,000	4,000
Rehabilitation	40	60	60	--	--	160
Preservation of At-Risk Housing	116	116	116	--	--	348

027

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City of Upland

Table H-8 Upland Regional Housing Needs Allocation, 2021-2029

Income Category	Definition	RHNA Allocation	
		Number of Units	Percentage
Extremely Low*	30% or less of MFI	792	14%
Very Low*	31-50% of MFI	792	14%
Low	51-80% of MFI	959	17%
Moderate	81-120% of MFI	1,013	18%
Above Moderate	above 120% of MFI	2,130	37%
Total		5,686	100%

Source: Southern California Association of Governments, 3/4/2021.

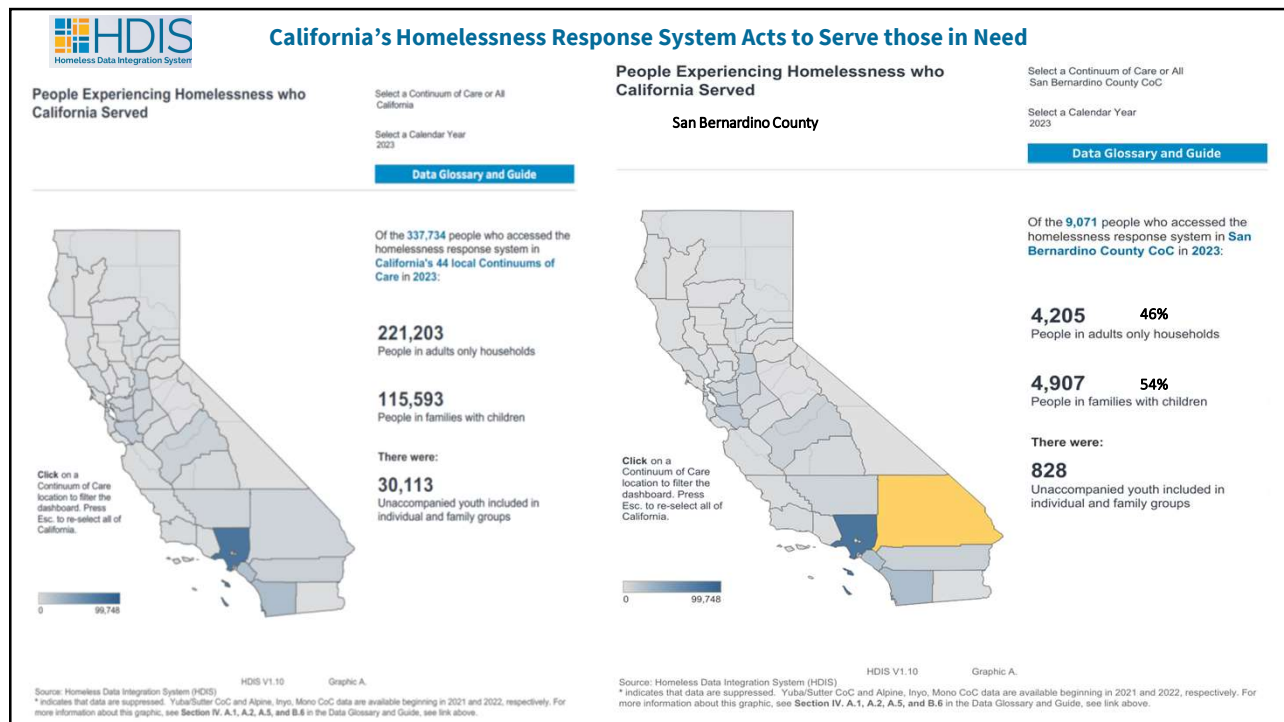
Note: Extremely-low-income units are estimated as half of the very-low-income need, pursuant to Government Code Sec. 65583(a)(1).

Table H-18 Housing Element Quantified Objectives

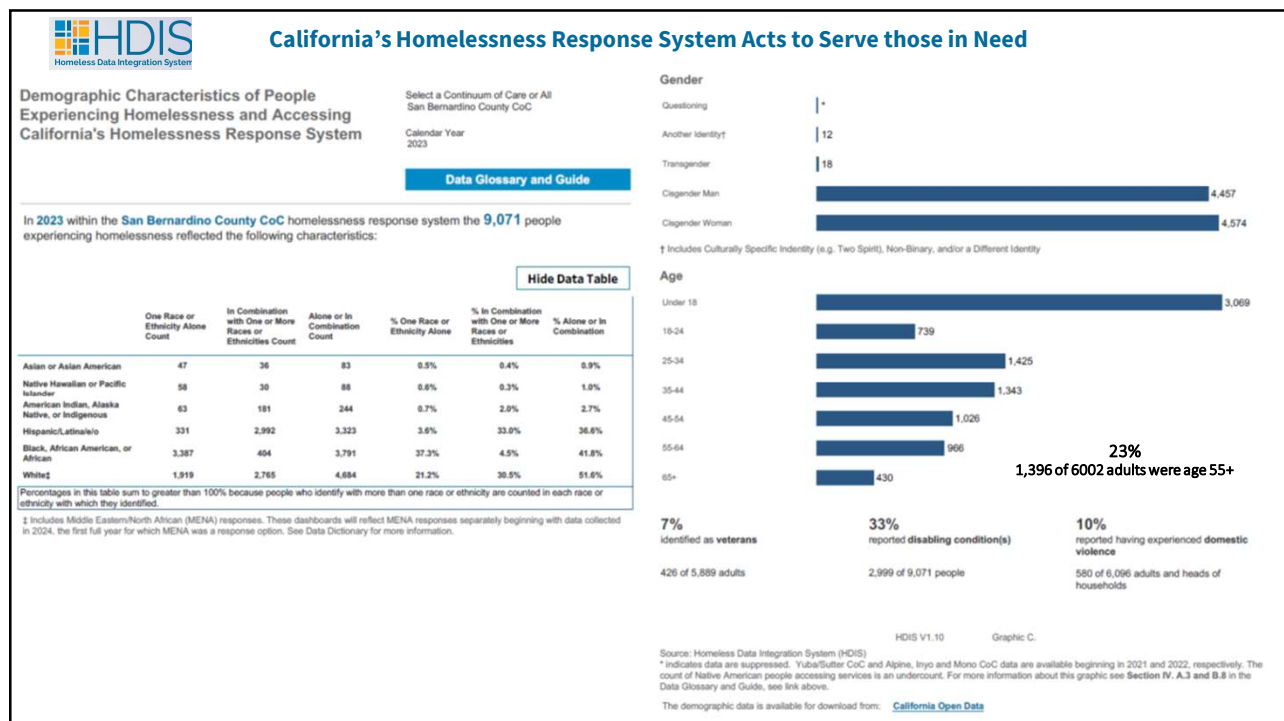
Housing Program Area	Households Assisted by Income Level				
	Ext. Low	Very Low	Low	Moderate	Above Mod
New Construction ¹	792	792	959	1,013	2,130
Housing Rehabilitation ²	50	100	82	-	N/A
Housing Preservation ³	497		303	56	N/A
Rental Assistance ⁴	416	165	29	N/A	N/A
Homebuyer Assistance ⁵	-	-	10	-	N/A
Mobile Home Rent Stabilization ⁶	806				N/A
Code Enforcement Case Resolution ⁷	800				N/A

028

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CA System Performance Measures Data Report 2022 – SBC&C CoC

Measure 7: Breakout data for specific population groups							
January 1 through December 31, 2022 Report Period							
	Measure 1a: Number of people accessing services who are experiencing homelessness	Measure 1b: Estimated number of people experiencing unsheltered homelessness on the PIT	Measure 2: Number of people accessing services who are experiencing homelessness for the first time	Measure 3: Number of people exiting homelessness into permanent housing	Measure 4: Average length of time (in days) persons spent enrolled in street outreach, emergency shelter, transitional housing, safe haven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing projects	Measure 5: Percent of people who return to homelessness within 6 months of exiting homelessness to permanent housing	Measure 6: Number of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
Performance for various Sub-Populations and Other Characteristics**							
# of Adults who are Experiencing Significant Mental Illness	1,324	-	789	276	108	15%	79
# of Adults who are Experiencing Substance Abuse Disorders	626	-	414	105	67	22%	64
# of Adults who are Veterans	452	166	267	183	180	10%	***
# of Adults with HIV/AIDS	76	-	36	***	242	0%	***
# of Adults who are Currently Fleeing Domestic Violence	320	-	222	98	90	8%	11
# of Unaccompanied Youth (18- 24 years old)	609	94	403	160	104	24%	91
# of Parenting Youth (18-24 years old)	170	0	128	72	110	16%	***

* People may be served in different household configurations over the course of a year, so the sum of the rows reported by household composition may exceed the total number of persons reported.

** Data required to identify some sub-population groups are only collected from a subset of projects within HMIS; therefore, these data will not identify everyone with these characteristics who accessed the homeless services.

*** Data suppressed due to the small number of people reported in this category, per State of California privacy policies.

† Data point suppressed: when small values are obscured, but could be calculated via subtraction, the next-highest number, which may be >10, is also suppressed, per State of California privacy policies.

- Data for this subpopulation are not collected in the PIT.

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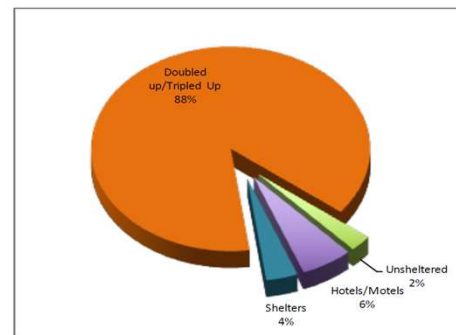
San Bernardino Homeless Student Count FY 22/23

District	Total Enrolled	Homeless Total
Adelanto Elementary	8,213	192
Alta Loma Elementary	5,498	111
Apple Valley Unified	15,087	917
Baker Valley Unified	124	56
Barstow Unified	6,396	393
Bear Valley Unified	2,145	288
Central Elementary	4,267	111
Chaffey Joint Union High	23,145	2,532
Chino Valley Unified	26,601	1,622
Colton Joint Unified	19,297	1,281
Cucamonga Elementary	2,299	123
Etiwanda Elementary	13,400	1,201
Fontana Unified	34,170	1,289
Helendale Elementary	6,824	154
Hesperia Unified	25,006	2,091
Lucerne Valley Unified	11,145	9
Morongo Unified	7,407	415
Mountain View Elementary	3,035	146
Mt. Baldy Joint	93	3
Needles Unified	955	95
Ontario-Montclair Elementary	18,417	2,507
Oro Grande Elementary	5,616	395
Redlands Unified	20,019	1,720
Rialto Unified	24,132	2,687
Rim of the World Unified	2,890	45
San Bernardino City Unified	50,434	4,456
San Bernardino County Office	6,461	384
Silver Valley Unified	1,949	134
Snowline Joint Unified	7,961	188
Trona Joint Unified	247	38
Upland Unified	10,079	628
Victor Elementary	12,420	323
Victor Valley Union High	12,105	160
Yucaipa-Calimesa Joint Unified	9,535	372
Total	397,372	27,066

Shelters	993
Doubled up/Triples Up	23,747
Unsheltered	694
Hotels/Motels	1,632
TOTAL	27,066

Age 0-PreK	773
K	1,829
1st - 6th	12,056
7th - 12th	12,396
Ungraded	12
TOTAL	27,066

Unaccompanied	687
Total # of Seniors	2,316
Graduated Homeless Seniors	1,331



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“The Gap: A Shortage of Affordable Homes” March 2024

In the recently released 2024 publication of “The Gap: A Shortage of Affordable Homes”, the National Low-Income Housing Coalition (NLIHC) identified the Riverside-San Bernardino-Ontario Metropolitan Statistical Area (MSA) as tied for 7th with Los Angeles-Long Beach-Anaheim among the 50 largest metropolitan areas with the most severe shortage of rental homes affordable to extremely low-income households.

The Riverside-San Bernardino-Ontario MSA has only **21 affordable and available rental homes for every 100 renter households with incomes below 30% AMI** and only 34 for every 100 renter households with incomes between 31-50% AMI.

In addition, **81% of extremely low-income renter households and 52% of very low-income renter households are identified as severely housing cost-burdened** within the MSA, while HUD-assisted housing represents only 6% of the rental housing stock.

TABLE 1: LEAST AND MOST SEVERE SHORTAGES OF RENTAL HOMES AFFORDABLE TO EXTREMELY LOW-INCOME HOUSEHOLDS ACROSS THE 50 LARGEST METROPOLITAN AREAS

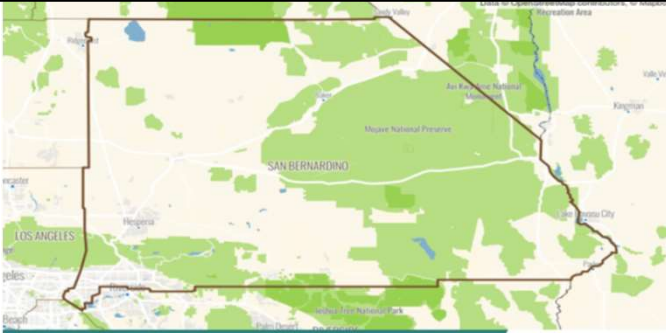
LEAST SEVERE		MOST SEVERE	
Metropolitan Area	Affordable and Available Rental Homes per 100 Renter Households	Metropolitan Area	Affordable and Available Rental Homes per 100 Renter Household
Pittsburgh, PA	49	Las Vegas-Henderson-Paradise, NV	13
Providence-Warwick, RI-MA	49	Houston-The Woodlands-Sugar Land, TX	15
Boston-Cambridge-Newton, MA-NH	46	Dallas-Fort Worth-Arlington, TX	17
Cincinnati, OH-KY-IN	41	Orlando-Kissimmee-Sanford, FL	18
Cleveland-Elyria, OH	38	Phoenix-Mesa-Chandler, AZ	19
Raleigh-Cary, NC	37	San Diego-Chula Vista-Carlsbad, CA	20
Buffalo-Cheektowaga, NY	37	Riverside-San Bernardino-Ontario, CA	21
Nashville-Davidson--Murfreesboro--Franklin, TN	36	Tampa-St. Petersburg-Clearwater, FL	21
Memphis, TN-MS-AR	36	Los Angeles-Long Beach-Anaheim, CA	21
Kansas City, MO-KS	36	Austin-Round Rock-Georgetown, TX	21

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CALIFORNIA Affordable Housing Needs Report 2024





SAN BERNARDINO COUNTY 2024 Affordable Housing Needs Report



KEY FINDINGS

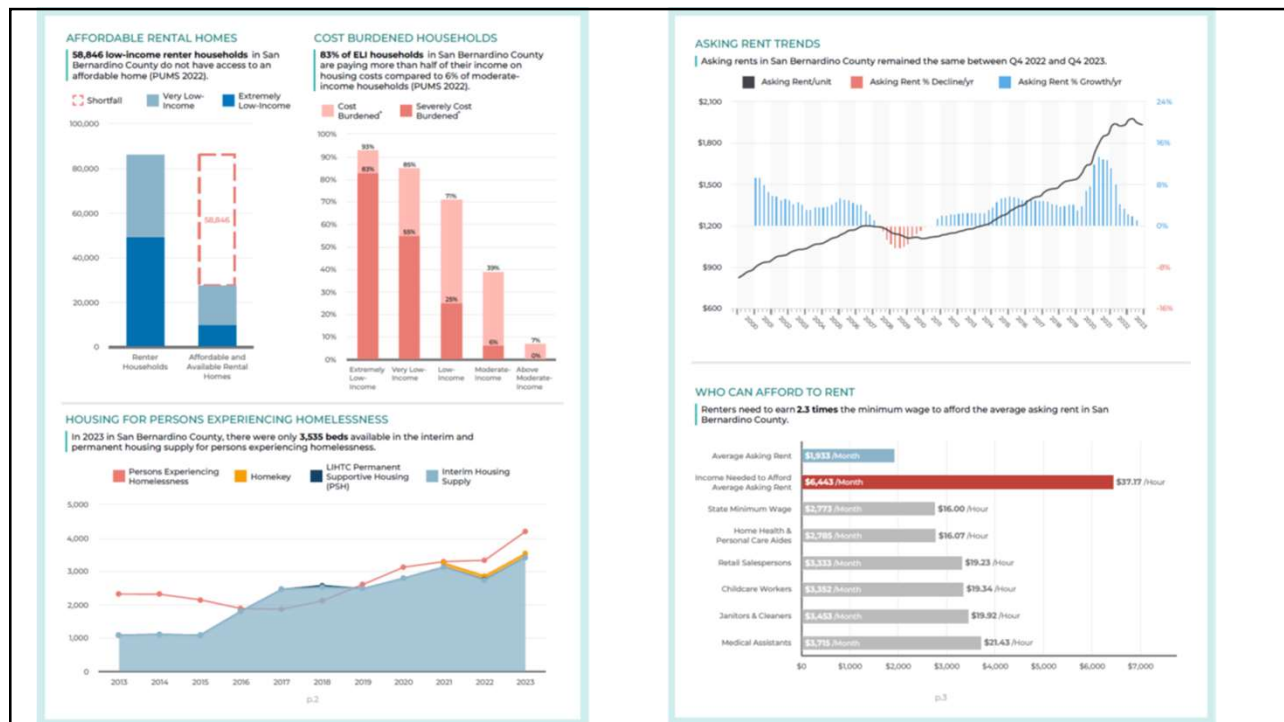
- Although California has more than doubled production of new affordable homes in the past five years, the state is only funding 12% of what is needed to meet its goals.
- California spends more than twice as much supporting homeowners than renters and only 23% of renter resources are permanent compared to 98% of the support for homeowners.
- Median rent in California has increased 37% since 2000 while median renter household income has only increased 7% (adjusted for inflation).
- Renters need to earn 2.8 times the state minimum wage to afford average asking rent in California, which increased by 2.6%.
- 78% of extremely low-income (ELI) renter households are paying more than half of their income on housing costs compared to 6% of moderate-income renter households.
- Black renter households are 33% more severely cost burdened than white renter households.
- Due to declining state and local funding, production of affordable homes has dropped by almost 9,000 units (38%) in the last year.

KEY FINDINGS

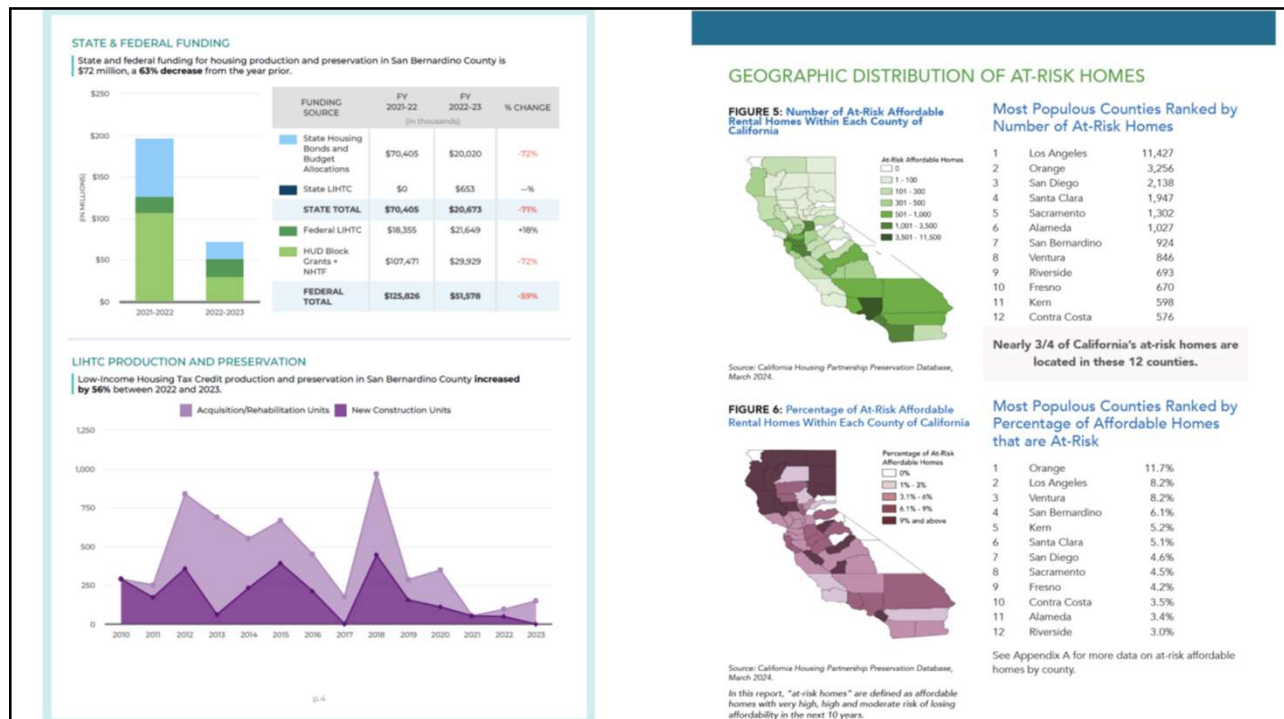
- 58,846 low-income renter households** in San Bernardino County do not have access to an affordable home.
- State and federal funding for housing production and preservation in San Bernardino County is \$72 million, a **63% decrease** from the year prior.
- 83% of extremely low-income (ELI) households** in San Bernardino County are paying more than half of their income on housing costs compared to 6% of moderate-income households.
- In 2023 in San Bernardino County, there were only **3,535 beds** available in the interim and permanent housing supply for persons experiencing homelessness.
- Renters in San Bernardino County need to earn \$37.17 per hour - **2.3 times** the state minimum wage - to afford the average monthly asking rent of \$1,933.

CHPC.NET/HOUSINGNEEDS | MAY 2024

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Stronger Together: A Roadmap to An Effective Homeless System



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GOAL OF AN EFFECTIVE, EFFICIENT, AND EQUITABLE HOMELESS RESPONSE SYSTEM

DIVERT people from imminent homelessness whenever possible

HOUSE people as quickly as possible



ENDHOMELESSNESS.ORG

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HOMELESS RESPONSE SYSTEM: ENDGAME

HOMELESSNESS IS
RARE,
BRIEF,
AND
ONE-TIME



People in a housing crisis have access to immediate help, including a safe place to go



People are not unsheltered



People do not spend long periods of time homeless



People exit homelessness quickly and do not quickly cycle back into homelessness



National Alliance to
END HOMELESSNESS

[ENDHOMELESSNESS.ORG](https://endhomelessness.org)

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HOMELESS RESPONSE SYSTEM: ENDGAME

ESTABLISH SYSTEM
PERFORMANCE
MEASURES



Reduce in-flow into homelessness



Increase exits to permanent housing



Decrease average length of homelessness



Decrease returns to homelessness



National Alliance to
END HOMELESSNESS

[ENDHOMELESSNESS.ORG](https://endhomelessness.org)

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SYSTEM INTERVENTIONS

Street Outreach
 Targeted Homelessness Prevention
 Diversion
 Coordinated Entry
 Emergency Shelter
 Rapid Re-Housing
 Transitional Housing
 Permanent Supportive Housing

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INCREASE SYSTEM FLOW

An efficient and coordinated process that moves people from homelessness to housing as quickly as possible



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Consider How Current Resources Are Being Utilized and Working Together...

If you make investments without considering how it impacts the system and how it is coordinated...



If the interventions working together...



National Alliance to
END HOMELESSNESS

[ENDHOMELESSNESS.ORG](https://endhomelessness.org)

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West Valley HPN-RSC Regional Planning Summit

Developing an Effective Regional Homelessness Response System

1. What are the biggest barriers faced by constituents seeking help with a housing/homelessness crisis in the West Valley Region?
2. What system interventions and resources are available in the West Valley Region to help constituents resolve their housing/homelessness crisis?
3. What agencies/organizations/programs are currently available in the West Valley Region to help constituents resolve their housing/homelessness crisis?
4. What currently are the biggest gaps in our system to help constituents resolve their housing/homelessness crisis?

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West Valley HPN-RSC Regional Planning Summit

Developing an Effective Regional Homelessness Response System

Case Conferencing Scenarios

From the West Valley Regional CES Working Group

***FAMILY of 5, SINGLE MOM w-2 SPECIAL NEEDS ADULTS & 2 KIDS, CHINO SCHOOLS
SSDI & CHILD SUPPORT INCOME (\$800?), RECENT DOMESTIC VIOLENCE SURVIVOR
CURRENTLY FACING LOSS OF RENTAL HOUSING IN CHINO, MUST BE OUT BY 10/7
SEEKING MOTEL or TRANSITIONAL SHELTER / PERMANENT HOUSING SOLUTIONS!!!***

***OLDER ADULT (65+), UNACCOMPANIED FEMALE w-SERVICE DOG, SSI INCOME (\$1100)
FINANCIAL ABUSE SURVIVOR, CHRONIC HEALTH CONDITION-PHYSICAL CHALLENGES
HOMELESS ON-OFF OVER 1 YEAR, CURRENTLY LIVING UNSHELTERED ON THE STREETS IN ONTARIO
SEEKING IMMEDIATE SHELTER / STABLE HOUSING SOLUTIONS!!!***

***UNACCOMPANIED FEMALE, SSI INCOME (\$1183), BEHAVIORAL & PHYSICAL HEALTH CHALLENGES
HOMELESS ON-OFF OVER 1 YR, CURRENTLY STAYING IN FRIEND'S CAR IN RANCHO CUCAMONGA
SEEKING TRANSITIONAL / SUPPORTIVE HOUSING SOLUTIONS!!!***

***SINGLE MOM w-TEEN SON, CHRONIC HEALTH ISSUES, NO INCOME
CURRENTLY LIVING UNSHELTERED IN UPLAND
SEEKING SHELTER-VOUCHER-TRANSITIONAL HOUSING SOLUTIONS!!!***

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