



**San Bernardino County Homeless Partnership
West Valley Regional Steering Committee**

Wednesday, August 13, 2025 • 9:00 a.m. to 11:00 a.m.

**Hosted by the City of Rancho Cucamonga - Please Join Us at
RC City Hall – Tri-Communities Conference Room
10500 Civic Center Drive, Rancho Cucamonga 91730**

**or
By Zoom Video Conference:**

<https://us02web.zoom.us/j/85194946723?pwd=TUh0cHZGM1JEZ0I3S1I3YXFEUnAvQT09>

Meeting ID: 851 9494 6723- Password: 183200

Dial in +1 669 900 6833 - One tap mobile +16699006833,,89595982006# US (San Jose)

MEETING AGENDA

OPENING REMARKS	PRESENTER
A. Call to Order B. Welcome and Introductions <i>Public comment and participation is available and welcomed during all agenda items</i>	Don Smith, Co-Chair Erika Lewis-Huntley, Co-Chair
REPORTS & UPDATES	
C. SBC&C Continuum of Care D. Office of Homeless Services E. State and Federal Updates F. Regional City & Service Provider Partners	Erika Lewis-Huntley OHS Staff Don Smith RSC Committee Members
PRESENTATIONS / DISCUSSION ITEMS	
<p><i>“Building A Connected Community of Care in the West Valley Region”</i></p> G. <i>SB CoC Regional Cross-Sector Integration Pilot Initiative w/HC2 Strategies & the California Health Care Foundation</i> H. <i>Proposed 200-Bed West End Regional Navigation Center</i> I. <i>Discussion on Setting Priorities for HHAP 5 Regional Project Funding</i> J. <i>Updates on SB CoC Strategic Planning Process</i>	Don Smith, Co-Chair Erika Lewis-Huntley, Co-Chair
CLOSING	
K. Additional Public Comment & Announcements L. Adjournment	Don Smith Erika Lewis-Huntley
Next Regularly Scheduled Meeting: West Valley Regional Steering Committee Wednesday, September 10 th , 2025, 9:00am-11:00am Rancho Cucamonga City Hall – Tri-Communities Conference Room & by Zoom Video Conference	

Mission Statement

The Mission of the San Bernardino County Homeless Partnership is to provide a system of care that is inclusive, well planned, coordinated and evaluated and is accessible to all who are homeless and those at-risk of becoming homeless.

THE SAN BERNARDINO COUNTY HOMELESS PARTNERSHIP MEETING FACILITY IS ACCESSIBLE TO PERSONS WITH DISABILITIES. IF ASSISTIVE LISTENING DEVICES OR OTHER AUXILIARY AIDS OR SERVICES ARE NEEDED IN ORDER TO PARTICIPATE IN THE PUBLIC MEETING, REQUESTS SHOULD BE MADE THROUGH THE OFFICE OF HOMELESS SERVICES AT LEAST THREE (3) BUSINESS DAYS PRIOR TO THE PARTNERSHIP MEETING. THE OFFICE OF HOMELESS SERVICES TELEPHONE NUMBER IS (909) 501-0610 AND THE OFFICE IS LOCATED AT 560 E. HOSPITALITY LANE SUITE 200 SAN BERNARDINO, CA 92408. <http://www.sbchp.sbcounty.gov/> AGENDA AND SUPPORTING DOCUMENTATION CAN BE OBTAINED AT 560 E. HOSPITALITY LANE SUITE 200 SAN BERNARDINO, CA 92408 OR BY EMAIL: HOMELESSRFP@HSS.SBCOUNTY.GOV.

July 9, 2025, Attendees: West Valley Regional Steering Committee Meeting

LAST NAME	FIRST NAME	ORGANIZATION	PHONE NUMBER	EMAIL ADDRESS
De La Cruz	Martin	KEYS non-profit	(909) 545-9205	mdelacruz@keysnonprofit.org
Grosvenor	Kami	Inland Valley Council of Churches, dba Inland Valley Hope Partners	909-622-3806, x101	kamig@inlandvalleyhopepartners.org
Doyle	Claudia	San Bernardino County Office of Homeless Services	909-501-0617	Claudia.doyle@hss.sbcounty.gov
Sutfin	Annette	San Bernardino County APS - West Valley	9099486293	Annette.Sutfin@hss.sbcounty.gov
Lopez	Edward	USVETS		
Reyes	Stephanie	Catholic Charities	(909)906-5980 ext 903	sreyes@ccsbriv.org
Lee	Ephraim	IFHMB	9099842254	elee@ifhmb.com
Williams	Kimberly	Step Up on Second, Inc	9095018655	kwilliams@stepup.org
Rodarte	Roberto	St. John's Community Health	213-751-1762	RRodarte@sjch.org
Martin	Ana	City of Ontario		amartin@ontarioca.gov
Rocha	Mario	DBH	9094214660	mario.rocha@dbh.sbcounty.gov
Manzo	Marisela	Inland Housing Solutions	9098453209	Marisela@InlandHousingSolutions.org
Stokes	Morgan	HSA	9099011111	Mstokes@healthservicealliance.org
DeSilva	Gayani	San Bernardino County Department of behavioral Health.	6574139488	gayani.desilva@dbh.sbcounty.gov
Scott	Zazette	Family Assistance Program	Not Assigned	zazette@familyassist.org
Singh	Indira	San Antonio Regional Hospital	909-869-8215	isingh@sarh.org
Erb	Carley	ISCUW 211		carleye@iscuw.org
Jackson	Antoinette	Symba Center	7605152464	
Estrada	Eddie	Step Up	909-677-7275	eestrada@stepup.org
Ramos	Nancy	Arrowhead Regional Medical Center	(909)580-1080	Ramosnan@armc.sbcounty.gov
Estrada	Eddie	Step Up on Second, Inc		
Westerfield	Kimberly	Encompass Housing	(562) 751-6525	kwesterfield@encompasshousing.org
Petite	Linda	Inland Counties Legal Services	9513682558	lpetite@icls.org

July 9, 2025, Attendees: West Valley Regional Steering Committee Meeting

LAST NAME	FIRST NAME	ORGANIZATION	PHONE NUMBER	EMAIL ADDRESS
Johnston	Janet	East Desert RSC	7606683622	janetjohnstn@gmail.com
Hargett	Robert	City of Montclair	909.447.3554	rhargett@cityofmontclair.org
Griffin	Marcus	Operation Grace	909-382-8540	mgriffin@operationgrace.com
Joyner	Erikka	Christian Development Center	9095270054	Bejoyful16@yahoo.com
Harmon	Deborah	With Open Arms, Inc.	9096650631	harmon.deborah.d@gmail.com
Barba	Dianne	PCS Family Services Inc.	909-620-0688	dbarba@pcsfamily.net
Estrada	Eddie	Step Up on Second, Inc	909-677-7275	eestrada@stepup.org
Dillard	Marcus	OHS	9095010644	marcus.dillard@hss.sbcounty.gov
Woodard	Joy	Office of Homeless Services	9095010610	joy.woodard@hss.sbcounty.gov
Haymond	Gina	With Open Arms Inc	(909) 789-0109	gina@withopenarms.us
Mahany	Kevin	Symba Center	909.630.6188	Kmahany@symbacenter.org
Rivera	Valerie	Simple Solutions Psychotherapy	(909) 264-5090	VRivera@simplepsychotherapy.com
Moffett	Lydia	Simple Solutions Psychotherapy	(909) 408-5066	Lmoffet@simplepsychotherapy.com
Esquivel	Ashley	City of Ontario		aesquivel@ontariolca.gov
Wilson	Oneta	DBH-TEST	909-963-6205	Oneta.wilson@dbh.sbcounty.gov
Towns	Allison	City of Rancho Cucamonga	909-774-2032	Allison.Towns@cityofrc.us
Lewis-Huntley	Erika	City of Rancho Cucamonga	909-774-2008	Erika.lewis-huntley@cityofrc.us
Rucker	Donald	Christian Development Center	909-367-9093	pastorrucker@gmail.com
Rucker	Ethel	Christian Development Center	909-319-2240	ruckergen3@gmail.com
Villarreal	Albert	Symba Center	909-643-1851	
Mejia	Yvette	Symba Center	442-273-2230	ymejia@symbacenter.org
Enciso	Salvador	Symba Center	442-325-7789	senciso@symbacenter.org
Tolossa	David	SB DBH – One Stop TAY Center	909-387-7194	David.tolossa@dbh.sbcounty.gov

July 9, 2025, Attendees: West Valley Regional Steering Committee Meeting

LAST NAME	FIRST NAME	ORGANIZATION	PHONE NUMBER	EMAIL ADDRESS
Davis	Mylika	Premiere Stays Transitional Housing	917-586-5877	Mylika@pstays.com
Ojinmah	Eberle	Inland Love Sober Transitional House	951-496-7665	InlandCareHome@gmail.com
Banks	Derek	Quiet Spirit House LLC	323-738-0132	juanvon@quietspirithouse.com
Gipson	Robert	Health Service Alliance	(909)281-5806	rgipson@healthservicealliance.org
Patel	Dipak	Heritage Inn	909-437-2755	Di_Patel@hotmail.com
Cirilo	Noelle	County Probation	909-266-4019	Noelle.cirilo@prob.sbcounty.gov
Carmichael	Demarius	County Veterans Affairs	909-382-3288	Demarius.Carmichael@va.sbcounty.gov
Bossieux	Andre	Lifeway Church Ministries	909-730-5527	bossieux@charter.net
Byrd	MiYoung	DBH TAY IDEA	909-387-7333	MiYoung.Byrd@dbh.sbcounty.gov
Morris	Darold	LightHouse Social Service Ctrs	951-954-2608	daroldm@lighthouse-ssc.org
Blanco	Claudia	The Artisan House	909-714-6117	theartisanhouseorg@gmail.com
Ortega	Antoinette	ISCUW	626-206-7258	aortega@iscuw.org
Ozier	Leif	Catholic Charities	909-648-1698	lozier@ccsbriv.org
Reyes	Stephanie	Catholic Charities	909-906-5980	sreyes@ccsbriv.org
Aguilera	David	Rolling Start, Inc	909-890-9516	daguilera@rollingstart.com
Perez	Josephine	DBH TAY, IDEA, EDC	909-936-9347	Josephine.Perez@dbh.sbcounty.gov
Franco	Kari	City of Chino		KFranco@cityofchino.org
Smith	Don	IE Pathways to Housing Network / Inland Housing Solutions	909-210-0639	DonSmithSolutions@outlook.com

West Valley Regional Steering Committee Mtg - 7/9/25 recap

Much appreciation to the 70+ partners who joined us for the West Valley Regional Steering Committee Meeting on July 9th, both in person and by Zoom, and for all of the great information and input shared during the meeting.

A Big Thank You to **SB County Chief of Homeless Services Marcus Dillard and Director of Community Development & Housing Carrie Harmon**, who joined us to share some encouraging new updates on the San Bernardino CoC's and County's efforts to address our housing and homelessness challenges (presentation slides attached).

Announcements –

- **SB CoC West Valley Regional Cross-Sector Integration Pilot Initiative** - We are pleased to announce that the *California Health Care Foundation* (CHCF) has agreed to continue funding the work of *HC2 Strategies* over the next 2-years to provide coaching, strategic planning and implementation support for our Regional Cross-Sector Integration Pilot Initiative to advance our multi-stakeholder, cross-sector impact work together to create a fully functional and coordinated system of care that serves the needs of older adults experiencing homelessness in western San Bernadino County and beyond. (see attached and slides 44-53)
- **West Valley Regional Working Group Meeting - Wednesday, July 16th, 10am by Zoom** - Monthly virtual gathering of our public/private regional stakeholder partners to help "Build A Connected Community of Care" through information-resource sharing, relationship-partnership building, cross-sector referrals, warm-handoffs and care coordination in response to the "real-time" needs of people experiencing or at-risk of homelessness in the West Valley Region. Participants include cross-sector service representatives from our regional city, county and public/private community service partners based in the West Valley Region and countywide. For meeting invite, please contact DonSmithSolutions@outlook.com.
- **HMIS Town Hall In-Person Meeting, Wednesday, August 6th, 9am-12:00noon**, San Bernardino County Fire Protection District, 598 S. Tippecanoe Ave., San Bernardino, 92415
- **Save the Dates: Housing-Centered Practices Training Series - September 8-11, 2025**: The CoC Capacity Building Training Series continues with Module 3: *Housing-Centered Practices: Supporting Clients from First Contact to Stability* featuring 4 half-day workshops each to be conducted twice in locations throughout the county (see slide 32 and attached flyer).
- **"Public Health on the Go" Health Service Alliance Mobile Clinic** - Available to schedule for consumer service events and client service activities in the West Valley Region. For more information, please reach out to Robert Gipson, 909-464-9675
- **Next West Valley Regional Steering Committee Meeting - Wednesday, August 13th, 9:00-11:00am, Rancho Cucamonga City Hall & by Zoom**

For your information, please find attached the West Valley RSC Meeting presentation slides that includes information on the following (plus live links to more information):

- **SB CoC Board Special Meeting Agenda, Thursday, June 26th** (slide 3) - [CoC-Board-Special-Meeting-6.26.25.pdf](#)
 - **SB CoC 2025 Point-in-Time Homeless Count Findings** (slides 4-14) - full report on pages 21-103 of Board Mtg. agenda packet
 - **Housing and Homelessness Incentive Program (HHIP) CoC Funding Recommendations** (slides 18-19, Board Mtg agenda packet pages 107-115)
 - **Homeless Housing Assistance & Prevention Program, Round 6 (HHAP 6)** (slides 20-22, Board Mtg agenda packet pages 119-192)
- **West Valley Regional 2025 Point-in-Time Count data** (slides 15-17)
- **HHAP Round 5 CoC Funding & Budget Categories & Regional Allocations** (slides 23-27) - [HHAP-5-Strategic-Plan.pdf](#)
- **CA 609 San Bernardino City & County Continuum of Care Membership Application** (slide 28) - [CoC-Membership-App.pdf](#)
- **San Bernardino County receives \$38.7 million for Behavioral Health infrastructure** (slide 29)
- **Cedar House Life Change Center awarded \$30 million for Behavioral Health Infrastructure** (slide 30)
- **Family Assistance Program receives \$5.8 million in Homekey Round 3 Funding for the Transitional Age Youth Village Project** (slide 30)

- [San Bernardino County Breaks Ground on Pacific Village Campus Expansion to Combat Homelessness and Expand Behavioral Health Services; County breaks ground on second phase of housing campus for homeless community](#) (slides 31-32)
- [SB CoC Capacity Building Training Series-Module 3: Housing Centered Practices Series](#) (slide 33)
- [HMIS Data Group - Quarterly Collaboration](#) (slide 34)
- [San Bernardino Mountains Housing & Homeless Summit](#) (slide 35) - [Housing and Homeless Coalition Summit Provides Answers | News | mountain-news.com](#)
- [Inland Empire Health & Well-Being Survey - English Responses](#) (slide 36)
- [City of Ontario Housing Services Department Community Resource Fair-RSVP Vendor Link](#) (slide 37) - [RSVP Ontario HSD - Community Resource Fair](#)
- [Health Service Alliance Public Health on the Go](#) (slide 38)
- [Shared Housing Certificate Program 2025](#) (slide 38) - West Valley Regional/SB CoC Teams includes Impact SoCal, Christian Development Center, Inland Valley Hope Partners, Inland Housing Solutions, Symba Center, Inland SoCal Housing Collective - [Dear+SH+Colleague-++Invitation.pdf](#)
- [SB County Probation-SB Superior Court Shelter Treatment Court](#) - Wednesday, July 30th, 9-12 noon, San Bernardino (slide 39)
- [Building a Connected Community of Care in the West Valley Region](#) (slides 40-43)
- [SB CoC West Valley Regional Cross-Sector Integration Pilot Initiative sponsored by the California Health Care Foundation \(CHCF\) and HC2 Strategies](#) (slides 44-53)

Additional information -

- [Housing Opportunities: Governor's Reorganization Plan to Create the California Housing and Homelessness Agency - Turner Center; BCSH - Reorganization](#)
- [California is finally getting a housing agency. What took so long? - CalMatters](#)
- [San Bernardino County 2025 Affordable Housing Needs Report](#) - [San-Bernardino Housing Report-2.pdf](#)
- [How is California Meeting the Housing Needs of California's Low-Income Renters](#) - [CHP State-Housing-Needs-Report-2025.pdf](#)
- [California Affordable Homes At Risk](#) - [CHP 2025-Subsidized-At-Risk-Report.pdf](#); [CHP 2025-Unsubsidized-At-Risk-Report.pdf](#)
- [Who Can Afford to Rent in California's Many Regions in 2024](#)
- [2024 California Homelessness Response System Data](#) - [Homeless Data Integration System](#)
- [The State of the Nation's Housing 2025 | Joint Center for Housing Studies](#)
- [NLIHC The Gap: A Shortage of Affordable Homes 2025](#) - [The GAP | National Low Income Housing Coalition](#)
- [Action Plan for Preventing & Ending Homelessness in CA 2025-2027](#)
- [Opinion | America Is Pushing Its Workers Into Homelessness - The New York Times](#)
- [CalAIM's Housing Supports & the Housing-Homelessness Incentive Program](#) - [ECM-CS | HB Live Site](#)
- [Inland Empire Master Plan for Aging 2025-2028](#) - [ICA IE-MPA June 2025.pdf](#)
 - [9 Facts About the Impending Senior Homelessness Crisis and How We Can Stop It | Housing Matters](#)
 - [The Biggest Challenges Facing Older Americans: Insights from the Aging Advisory Group - National Alliance to End Homelessness](#)
 - [Toward Dignity: Understanding Older Adult Homelessness | Benioff Homelessness and Housing Initiative](#)

Thank you for your partnership!

Don Smith & Erika Lewis-Huntley, Co-Chairs
SB CoC West Valley Regional Steering Committee

“Building A Connected Community of Care in the West Valley Region”


Updates on the San Bernardino County & CoC Response to Our Housing & Homelessness Challenges

***Plus,
2025 Point-in-Time Count Report
CoC HHAP 5 Funding & Distribution Plan
Updates from City, County & Regional Service Partners
CHCF CalAIM Regional Cross Sector Integration Pilot Initiative***

**West Valley Regional Steering Committee Meeting
June 11, 2025, 9:00am**

*The Solution to Homelessness is Straightforward: **HOUSING!***

1



San Bernardino County Homeless Partnership
West Valley Regional Steering Committee

Wednesday, July 9, 2025 • 9:00 a.m. to 11:00 a.m.

Hosted by the City of Rancho Cucamonga - Please Join Us at
RC City Hall - Tri-Communities Conference Room
10500 Civic Center Drive, Rancho Cucamonga 91730

By Zoom Video Conference:
<https://us02web.zoom.us/j/85194946723?pwd=UjR0c0h0ZG01JEZ0S1J3YXZlbnA0Q009>
Meeting ID: 851 9494 6723 • Password: 183200
Dial in +1 669 900 6833 • One tap mobile +1 669 900 6833, 833 999 8800 • US (San Jose)

MEETING AGENDA

OPENING REMARKS	PRESENTER
A. Call to Order B. Welcome and Introductions <i>Public comment and participation is available and welcomed during all agenda items</i>	Don Smith, Co-Chair Erika Lewis-Huntley, Co-Chair
REPORTS & UPDATES	
C. SBC&C Continuum of Care D. Office of Homeless Services E. State and Federal Updates F. Regional City & Service Provider Partners	Erika Lewis-Huntley OHS Staff Don Smith RSC Committee Members
PRESENTATIONS / DISCUSSION ITEMS	
G. <i>Updates on the San Bernardino County & CoC Response to Our Housing & Homelessness Challenges</i> H. <i>2025 CoC Point-in-Time Count Report</i> I. <i>CoC HHAP Round 5 Funding & Distribution Plan</i> J. <i>“Building A Connected Community of Care in the West Valley Region”</i> a. <i>CHCF CalAIM Regional Cross-Sector Integration Pilot w/HC2 Strategies</i> b. <i>West Valley Regional Working Group Meetings</i>	Marcus Dillard, Chief of Homeless Services Carrie Harmon, Director Community Dev & Housing Don Smith, Co-Chair
CLOSING	
K. Additional Public Comment & Announcements L. Adjournment	Don Smith Erika Lewis-Huntley
Next Regularly Scheduled Meeting: West Valley Regional Steering Committee Wednesday, August 13 th , 2025, 9:00am-11:00am Rancho Cucamonga City Hall - Tri-Communities Conference Room & by Zoom Video Conference	

2

2



Presentation Title

Marcus Dillard

Chief of Homeless Services

Carrie Harmon

Director, Community Development and
Housing Department

June 27, 2025



www.SBCounty.gov

1

Agenda

Page 2

- Introduction
- **Office of Homeless Services**
 - San Bernardino County At-A-Glance
 - 2025 Point-in-Time Count
 - Strategic Homeless Action Plan
 - Government Grants and Funding
 - Kiosks
- **Community Development and Housing**
 - Upcoming Projects
 - Project Pipeline
 - Community Development Block Grant (CDBG) Initiatives
 - Funding Availability



www.SBCounty.gov

2

San Bernardino County At-A-Glance

Page 3

- Population – 2,214,281
- Median Household Income - \$82,184
- 8.7% are without healthcare *(under age 65)*
- 12.9% are 65 years or older
- 3.6% are Veterans
- 13.2% are living in Poverty
- 8.3% are disabled *(under age 65)*

Source: United States Census Bureau



www.SBCounty.gov

3

2025 Point-in Time Count

Page 4



- Conducted on the morning of January 23, 2025
- Total Sheltered and Unsheltered = **3,837**
 - A decrease of 9.8% from the 2024
- West Valley Communities: 540
 - Chino = 15
 - Chino Hills = 3
 - Montclair = 38
 - Ontario = 297 (39 in shelter)
 - Rancho Cucamonga = 120 (7 in shelter?)
 - Upland = 67 (34 in shelter)

All were counted as unsheltered unless otherwise noted.



www.SBCounty.gov

4

CoC and County Strategic Action Plan

Page 5

- The CoC is currently developing a Strategic Plan on Homelessness. The County is in the beginning stages of developing an Action Plan.
- Both plans will share a unified framework that includes shared, strategic goals and coordinated actions plans for the County, the CoC, and the individual Regional Steering Committees.
- Strategic Goals are targeted to be finalized by October.


www.SBCounty.gov

5

Government Grants and Funding

Page 6

OHA Grants and Funding for Fiscal Year 2025/2026 (7/1/2025 – 6/30/2026):

- **Encampment Resolution Funding (ERF) Round 3**
\$9.8 million
Provides services, shelter, and rehousing pathways for people in encampments—while reclaiming public spaces with a clear focus on moving individuals into stable housing.
- **Homeless Housing, Assistance, and Prevention (HHAP) Grant Round 5**
\$11.8 million
Provides funds to prevent and end homelessness through actions such as creating permanent housing, providing rental move-in assistance and subsidies, and offering case management services.
- **Housing and Homelessness Incentive Program (HHIP) –**
\$17.5 million
Funding provided by Medi-Cal managed care plans – primarily Inland Empire Health Plan (IEHP) - to reduce homelessness as a means of improving health and addressing health disparities in the county.


www.SBCounty.gov

6

Government Grants and Funding, (continued)

Page 7

- **IEHP Enhanced Care Management and Community Supports**

- **\$3 million**

- *Delivers medically appropriate, cost-effective services that serve as alternatives to those covered by Medi-Cal, helping county residents improve their health by securing or maintaining stable housing.*

- **Housing Disability Advocacy Program (HDAP)**

- **\$2.6 million**

- *Supports disabled residents who are homeless or at risk of homelessness through outreach, financial assistance, and connections to permanent housing.*

- **Behavioral Health Bridge Program (BHBH)**

- **\$2.5 million**

- *Addresses the immediate treatment and housing needs of people experiencing unsheltered homelessness with serious behavioral health conditions.*


www.SBCounty.gov

7

Kiosks

Page 8

- A “One-Stop Shop” for county resources.
- Kiosks will be strategically placed in high traffic areas.
- Individuals will be able to:
 - Reserve beds
 - Connect with other County departments:
 - Department of Aging and Adult Services
 - Department of Behavioral Health
 - Department of Public Health
 - Transitional Assistance Department (Medi-Cal, CalFresh, CalWORKs)
 - Workforce Development Department
 - Update their information in HMIS through the customer portal



Tentative Launch Date – August 2025


www.SBCounty.gov

8

Upcoming Projects

Page 9

Permanent Supportive Housing for Encampment Residents

- Days Inn on Highland Avenue in San Bernardino
- Adds 50 Permanent Supportive Housing units for eligible individuals with disabilities.
- Will address large-scale homeless encampments along the State Highway 210 corridor and increase access to permanent housing for eligible individuals with disabilities.

Large-scale Recuperative Care Facility to Support Homeless Patients

- Conversion of Rodeway Inn on RV Center Drive in Colton
- Adds a 75 bed Recuperative Care facility for homeless individuals exiting the hospital system

Pacific Village – Service Enriched Housing

- 58 Permanent Supportive Housing Units
- 32 Bed Recuperative Care Facility
- 16 Bed Substance Abuse Disorder Facility


www.SBCounty.gov

9

Housing Pipeline

Page 10

Project	City	Project Phase	Activity Type	Project Type	Total County Request	Total Project Cost	Bed Count	Unit Count
All Star Lodge	San Bernardino	Preservation	Acquisition-Rehabilitation	Permanent Supportive Housing	\$5,605,052	\$5,605,052		75
Arrowhead Grove Phase	San Bernardino	Pre-Development	New Construction	Affordable Housing	\$5,000,000	\$64,853,882		92
Bloomington Phase 4	Bloomington	Pre-Development	New Construction	Affordable Housing	-	\$12,500,000		92
City of Fontana	Fontana	Delivered 2024-25	Acquisition	Shelter	\$5,000,000	\$15,300,000	120	
Days Inn	San Bernardino	Pre-Development	Acquisition	Permanent Supportive Housing	\$7,370,100	\$7,370,100		50
Eagle Hesperia	Hesperia	Delivered 2024-25	New Construction	Affordable Housing	\$5,500,000	\$17,730,000		96
FAP - Tiny Homes	Victorville	Pre-Development	New Construction	Transitional Housing	\$4,717,422	\$26,350,213		22
Highland Senior Apartments	Highland	Pre-Development	New Construction	Affordable Housing	\$5,925,000	\$50,600,000		90
Jamboree Project	San Bernardino	Concept	New Construction	Affordable Housing	-	-		
Kern Street	San Bernardino	Pre-Development	Rehabilitation	Innovative Housing	\$4,191,430	\$4,191,430	30	
Liberty Lane	Redlands	Construction	New Construction	Affordable Housing	\$5,099,020	\$51,555,536		80
Little Third Pilot Project	San Bernardino	Pre-Development	New Construction	Infill Housing	\$500,000	\$500,000		17
Orenda House	Apple Valley	Pre-Development	Acquisition-Rehabilitation	Permanent Supportive Housing	\$750,000	\$750,000	6	
Pacific Village Phase 2	San Bernardino							
- PV - CDH		Pre-Development	New Construction	Permanent Supportive Housing	\$14,849,667	\$14,849,667		28
- PV - DAAS		Pre-Development	New Construction	Permanent Supportive Housing				30
- PV - DAAS Recuperative Care		Pre-Development	New Construction	Recuperative Care			32	
- PV - DBH SUD		Pre-Development	New Construction	Institutional (BH)			32	
Rodeway Inn	Colton	Pre-Development	Acquisition-Rehabilitation	Shelter	\$1,850,000	\$5,000,000	130	
U.S. Vets	San Bernardino	Pre-Development	New Construction	Affordable Housing	\$0	\$5,000,000		30
Warm Creek	Colton				\$0	\$0		
- Community Housing		Concept	New Construction	Affordable Housing	\$5,000,000	\$50,000,000		200
- Youth Campus		Concept	New Construction	Transitional Housing	\$15,000,000	\$35,000,000	100	
Water of Life	Fontana				\$5,000,000	\$13,000,000		
- Housing Units		Pre-Development	New Construction	Affordable Housing				10
- Temporary		Delivered 2024-25	New Construction	Shelter				20
West Side Navigation Center	Fontana	Concept	Acquisition-Rehabilitation	Shelter	\$20,000,000	\$20,000,000	200	
						TOTAL	650	932


www.SBCounty.gov

10

Community Development Block Grant (CDBG) Initiatives

Page 11

Mobile Dental Clinic

- A partnership with the Department of Public Health to provide dental services through a mobile dental clinic to underserved communities in the County.
- Will remove barriers to access and improve oral health outcomes for residents with limited resources.
- Services will include exams, cleanings, basic restorative work, and referrals to dental providers for complex services and ongoing care.



Workforce Development Program for Shelter Residents

- Establishment of workforce development program specifically for shelter residents.
- Will accelerate exits from shelters by promoting job placement and workforce training.
- Program will be administered by the County's Workforce Development Department.


www.SBCounty.gov

11

Funding Availability

Page 12

Grant/Bond	Federal/State	Available Funds
HOME Investment Partnerships (HOME)	Federal	\$5,800,000
HOME American Rescue Plan (HOME-ARP)	Federal	\$7,900,000
Housing Development Fund	One-time Discretionary Funding	\$ 6 00,000
Housing and Homelessness Incentive Program (HHIP)	State	\$12,546,897.50
Permanent Local Housing Allocation Program (PLHA)	State	\$8,000,000
Housing Successor Bonds Proceed	Bonds	\$151.39
San Sevaine 2016 Series A Bond Tax	Bonds	\$2,572,789.98
Cedar Glen 2010 Bond Tax	Bonds	\$524,623.43
San Sevaine 2010 Bond Series B Recovery Zone	Bonds	\$1,756,495.82
San Sevaine 2010 Bond Series A Taxable	Bonds	\$8,236,086.92


www.SBCounty.gov

12

Thank You!



Marcus Dillard
Chief of Homeless Services
Office of Homeless Services
909-501-0644
Marcus.Dillard@hss.subcounty.gov

Carrie Harmon
Director
Community Development and Housing
909-382-3983
carrie.harmon@cdh.sbcounty.gov



www.SBCounty.gov

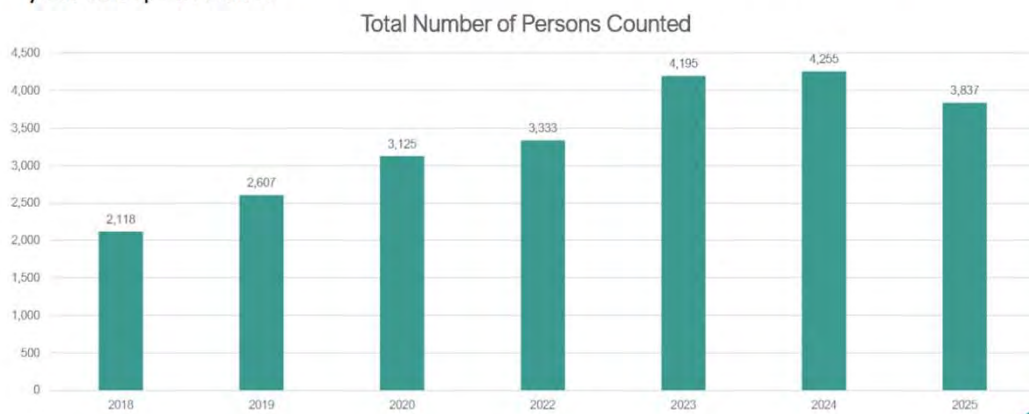
**Table 1.
Comparison
of 2024 and
2025
Homeless
Counts**

	Sheltered	Unsheltered	Total
2024 Homeless Count	1,200	3,055	4,255
2025 Homeless Count	1,201	2,636	3,837
Difference:	+1 (0.0%)	-419 (-13.7%)	-418 (-9.8%)

2

5

- The following chart shows that the number of persons counted as unsheltered and sheltered in 2018 was 2,118 and 3,837 in 2025, which represents an increase of 1,719 persons or 81.2%.
- Each year since 2018, the number of people counted was more than the previous year except in 2025.



16

3

6

Eight Cities

More than three-fourths (83.3%) or 3,184 of the 3,837 homeless adults and children were counted within eight cities that include Barstow, Colton, Fontana, Ontario, Rancho Cucamonga, Redlands, San Bernardino, and Victorville.

- These eight cities accounted for 2,097 or more than **three-fourths (79.6%)** of the total unsheltered population of 2,636
- **95.1%** or 842 of the 885 persons counted in shelters and
- **77.5%** or 245 of 316 persons counted in transitional housing.

17

4

7

2025 San Bernardino Continuum of Care Point-in-Time Homeless Count

3,184 (83% of the total) People Were Identified as Experiencing Homelessness in 8 Jurisdictions

	Sheltered	Unsheltered	Total	+/- 2024
Countywide	1,201 (+1)	2,620 (-435)	3,821	-434 (10.2%)
San Bernardino	554 (+114)	981 (+4)	1,535	+118 (8%)
Victorville	307 (+22)	141 (-185)	448	-163 (27%)
Fontana	93 (+52)	271 (+11)	364	+63 (21%)
Ontario	39 (+5)	258 (+95)	297	+100 (51%)
Colton	7 (-111)	171 (-59)	171	-170 (49%)
Redlands	42 (-27)	104 (-40)	146	-67 (31%)
Rancho Cucamonga	7 (+7)	113 (+30)	120	+37 (45%)
Barstow	38 (+12)	58 (-29)	96	-17 (15%)

8

Key Findings Concerning Unsheltered Persons

1. More than one-third (35.9%) of unsheltered adults and children counted as homeless became homeless for the first time during the 12 months prior to the homeless count.
2. Approximately one-third (34.0%) of unsheltered adults stated “City of San Bernardino” when asked in what city did you first become homeless.
3. Nearly half (44.0%) of unsheltered adults were chronically homeless defined as being homeless for one year or more and having a disabling condition such as mental illness, chronic health condition, and a physical disability.

18

5

9

Key Findings Concerning Unsheltered Persons (con’t)

4. Nearly one-fourth (21.5%) of unsheltered adults answered “yes” when asked if they had been incarcerated during the past 12 months.
5. More than three-fourths (81.0%) of unsheltered adults answered either “no income” (62.5%) or “less than \$500” (18.5%) when asked to state their monthly income.
6. Nine (9) unsheltered families consisted of 13 adults and 13 children
7. 89 unsheltered persons or 3.4% were age 18 – 24.

19

6

10

Key Findings Concerning Unsheltered Persons (con't)

8. 157 persons or 6.0% were veterans
9. 198 persons or 7.5% were age 65+
10. 551 persons or 21.0% acknowledged serious mental illness
11. 755 persons or 28.8% acknowledged a substance use disorder
12. 234 persons or 16.8% had a life-threatening illness

20

7

11

How Old Are You?

Table 9 offers a breakdown by age for adults according to HUD required age groups:

Approximately half (50.8%) of adults were age 44 or younger: 3.4% were age 18 – 24; 18.3% were age 25 – 34; and 29.1% were age 35 – 44.

Approximately half (49.2%) of adults were age 45 or older: 22.5% were age 45 – 54; 19.1% were age 55 – 64; and 7.6% were age 65+.

Table 9. Breakdown by Age for Adults

Adults	Number	Percent
Age 18 – 24	89	3.4
Age 25 – 34	477	18.3
Age 35 – 44	759	29.1
Age 45 – 54	586	22.5
Age 55 – 64	498	19.1
Age 65+	198	7.6
TOTAL:	2,607	100

Table 13. Sheltered Population by Age

Age	Number	Percent
Under age 18	236	19.7
Age 18-24	85	7.1
Age 25-34	194	16.1
Age 35-44	256	21.3
Age 45-54	181	15.1
Age 55-64	167	13.9
Age 65 or Older	82	6.8
TOTAL:	1,201	100

Other Subpopulations

Table 10 provides a breakdown of other subpopulations for adults.

Table 10. Breakdown by Subpopulations (N=2,607)

Subpopulations	Number	Percent
Chronically Homeless Adults	1,147	44.0
Developmental Disability	143	5.5
Families including Chronically Homeless Families	9*	—
Persons w/HIV/AIDS	55	2.1
Persons w/Mental Health Problems	547	21.0
Physical Disability	574	22.0
Substance Users	751	28.8
Veterans	156**	6.0
Experiencing Homelessness Due to Fleeing Domestic Violence, Dating Violence, Sexual Assault, or Stalking	263	10.1

*Families consisted of 13 adults and 13 children. Five families consisting of seven adults and six children were chronically homeless.
**26.7% or 42 of the 156 veterans were chronically homeless.

The following table provides a breakdown by various subpopulations of the sheltered population, 1,201 adults and children.

Table 16. Subpopulations Table for Sheltered Population (N=965)

Households (total number)	Number	Percent
Adults with HIV/AIDS	25	2.6
Adults with Mental Health Problems	172	17.8
Adults with Substance Use Problems	123	12.7
Adult Survivors of Domestic Violence	92	9.5
Veterans	23	2.4
Chronically Homeless Adults	205	21.2
Chronically Homeless Families (# of families)	3*	—
Youth Under Age 18-Households w/ only children	8**	—

*1 Chronically Homeless Families consisted of a total of 9 persons.

**The 8 youth under 18 were not parenting youth.

12

12

What is Your Gender?

The following table provides a breakdown by gender for adults, unaccompanied youth under age 18, and accompanied children under age 18 in families. HUD requires gender to consist of men, women, culturally specific identity (e.g., two-spirit), transgender, non-binary, questioning, different identity, and more than one gender.

More than two-thirds (69.4%) of adults were male and almost one-third (29.8%) of adults were female. More than half (53.8%) of accompanied children under age 18 in families were male and almost one-third (30.7%) were female.

Table 7. Breakdown by Gender

Gender	Adult		Unaccompanied Children Under 18		Accompanied Children Under 18	
	Number	Percent	Number	Percent	Number	Percent
Female (Girl if child)	776	29.8	0	0.0	4	30.8
Male (Boy if child)	1,809	69.4	0	0.0	7	53.8
Culturally Specific Identity (e.g., Two-Spirit)	0	0.0	0	0.0	0	0.0
Transgender	3	0.1	0	0.0	0	0.0
Non-Binary	3	0.1	0	0.0	0	0.0
Questioning	0	0.0	0	0.0	0	0.0
Different Identity	0	0.0	0	0.0	0	0.0
More Than One Gender	3	0.1	0	0.0	0	0.0
Unknown	13	0.5	0	0.0	2	15.4
TOTAL:	2,607	100	0	0.0	13	100

The following table provides a breakdown by gender of the sheltered population of 1,201 adults and children as required by HUD.

Table 14. Sheltered Population by Gender

Gender	Number	Percent
Woman (Girl if child)	542	45.1
Man (Boy if child)	655	54.5
Culturally Specific Identity	0	0.0
Transgender	2	0.2
Non-Binary	0	0.0
Questioning	0	0.0
Different Identity	0	0.0
More Than One Gender	2	0.2
TOTAL:	1,201	100

What is Your Race/Ethnicity?

The following table provides a breakdown of the total number of unsheltered adults and children by race/ethnicity. More than one-third (38.5%) of adults identified as Hispanic/Latino/a/o and more than one-third (35.1%) identified as White. Approximately two-thirds (61.5%) of accompanied children in families were White and nearly one-fourth (23.1%) were Black, African American or African.

Table 8. Breakdown by Race/Ethnicity

Race/Ethnicity	Adult		Unaccompanied Children Under 18		Accompanied Children Under 18	
	Number	Percent	Number	Percent	Number	Percent
American Indian, Alaska Native, or Indigenous	63	2.4	0	0.0	0	0.0
Asian or Asian American	21	0.8	0	0.0	0	0.0
Black, African American or African	482	18.5	0	0.0	3	23.1
Hispanic/Latino/a/o	1,004	38.5	0	0.0	2	15.4
Middle Eastern or North African	10	0.4	0	0.0	0	0.0
Native Hawaiian or Pacific Islander	23	0.9	0	0.0	0	0.0
White	915	35.1	0	0.0	8	61.5
More Than One Race/Ethnicity	52	2.0	0	0.0	0	0.0
Unknown	37	1.4	0	0.0	0	0.0
TOTAL:	2,607	100	0	0.0	13	100

The following table provides a breakdown by race/ethnicity of the sheltered population of 1,201 adults and children as required by HUD.

Table 15. Sheltered Population by Race/Ethnicity

Race/Ethnicity	Number	Percent
American Indian, Alaska Native, or Indigenous	7	0.6
American Indian, Alaska Native, or Indigenous & Hispanic/Latino/a/o	6	0.5
Asian or Asian American	8	0.7
Asian or Asian American & Hispanic/Latino/a/o	5	0.4
Black, African American, or African	331	27.5
Black, African American, or African & Hispanic/Latino/a/o	23	1.9
Hispanic/Latino/a/o	312	26.0
Middle Eastern or North African	28	2.3
Middle Eastern or North African & Hispanic/Latino/a/o	0	0.0
Native Hawaiian or Pacific Islander	6	0.5
Native Hawaiian or Pacific Islander & Hispanic/Latino/a/o	1	0.1
White	311	25.9
White & Hispanic/Latino/a/o	127	10.6
Multi-Racial & Hispanic/Latino/a/o	13	1.1
Multi-Racial (not Hispanic/Latino/a/o)	23	1.9
TOTAL:	1,201	100

13

2025 San Bernardino Continuum of Care Point-in-Time Count

Persons Identified as Experiencing Homelessness by Selected Subpopulations

Countywide	2024	2025	+/- 2024
Veterans	246	179	-67
Chronically Homeless Adults	1,911	1,352	-559
Youth Age 18 – 24	163	174	+11
Unsheltered Women	922	776	-146
Persons w/Mental Health Issues	811	719	-92
Persons w/Substance Use Issues	962	874	-88
Persons Age 55+	1,127	945	-182
Survivors of Domestic Violence+	304	355	+51
Persons in Households w/children	???	???	

14

2025 San Bernardino Continuum of Care Point-in-Time Homeless Count

540 (14% of the total) People Were Identified as Experiencing Homelessness in the West Valley Region

	Sheltered	Unsheltered	Total	+/- 2024
Countywide	1,201 (+1)	2,620 (-435)	3,821	-434 (10.2%)
West Valley Region	80 (-13)	460 (+53)	540	+40 (8%)
Chino	0	15	15	-28
Chino Hills	0	3	3	-4
Montclair	0	38	38	-36
Ontario	39	258	297	+100
Rancho Cucamonga	7	113	120	+37
Upland	34	33	67	-29
Fontana	93	271	364	+63

15

2025 San Bernardino CoC Point-in-Time Homeless Count & Survey

Unsheltered Persons by Subpopulation – West Valley Region Cities

Jurisdiction	Unsheltered Adults	Unsheltered Females	Older Adults (55+)	Transitional Aged Youth 18–24	People of Color	Previously in Foster Care	Incarcerated last 12 mos.	Income <\$1000	1 st Time Homeless last 12 mos.	Persons in Households w/children
County	2,620	780 (30%)	696 (27%)	89 (3%)	1,697 (65%)	189 (14%**)	301 (22%**)	1,236 (88%**)	502 (36%**)	26 (1%)
Chino	15 (14*)	2 (14%)	3 (21%)	1 (7%)	??? (??%)	1 (7%)	4 (29%)	11 (79%)	5 (36%)	???
Chino Hills	3 (0*)	--	--	--	--	--	--	--	--	???
Montclair	38 (2*)	--	--	--	--	--	--	--	--	???
Ontario	258 (111*)	35 (32%)	28 (25%)	7 (6%)	79 (71%)	9 (8%)	37 (33%)	97 (87%)	39 (35%)	???
Rancho Cucamonga	113 (64*)	12 (19%)	19 (30%)	3 (5%)	38 (59%)	6 (9%)	17 (27%)	54 (84%)	18 (28%)	???
Upland	33 (23*)	6 (26%)	10 (43%)	0	13 (57%)	4 (17%)	8 (35%)	20 (78%)	8 (35%)	???
Fontana	270 (148*)	39 (26%)	???	???	120 (81%)	24 (16%)	35 (24%)	124 (84%)	71 (48%)	???

*Survey sample

**Survey sample size 1,397

16

2025 San Bernardino CoC Point-in-Time Homeless Count & Survey

Unsheltered Persons by Subpopulation – West Valley Region Cities

Jurisdiction	Unsheltered Adults	Chronically Homeless	Chronic Health Condition	Devlpmental Disability	Living w- HIV/AIDS	Mental Health Disability	Physical Disability	Substance Use Disorder	Veterans	Survivor of Domestic Violence+
County	2,620	1,678 (56%)	435 (14%)	181 (6%)	33 (1%)	631 (21%)	625 (21%)	866 (29%)	211 (7%)	205 (7%)
Chino	15 (14*)	1 (7%)	2 (14%)	0	0	1 (7%)	0	1 (7%)	0	0
Chino Hills	3 (0*)	--	--	--	--	--	--	--	--	--
Montclair	38 (2*)	--	--	--	--	--	--	--	--	--
Ontario	258 (111*)	50 (45%)	15 (14%)	5 (5%)	2 (2%)	17 (15%)	31 (28%)	19 (17%)	7 (6%)	8 (7%)
Rancho Cucamonga	113 (64*)	25 (39%)	11 (17%)	4 (6%)	1 (1%)	11 (17%)	16 (25%)	10 (16%)	3 (5%)	7 (11%)
Upland	33 (23*)	6 (26%)	6 (26%)	1 (4%)	0	2 (9%)	6 (26%)	4 (17%)	3 (13%)	2 (9%)
Fontana	270 (148*)	55 (37%)	20 (14%)	10 (7%)	2 (1%)	27 (18%)	27 (18%)	26 (18%)	15 (10%)	27 (18%)

*Survey sample

**Survey sample size 1,397

17

Housing and Homelessness Incentive Program (HHIP)

ATTACHMENT A Housing and Homelessness Incentive Program Inland Empire Health Plan Investment Plan

Investment Topic	Investment Activity Description	Funding Available
CoC Support	Supplement existing HHAP financial plans and strengthen housing-related infrastructure and workforce (i.e., administrative costs, employee retention, and certifications)	\$1,000,000
CoC collaboration and partnerships	Support the expansion of contractual arrangements that include data sharing agreements with housing-related service Providers who can provide interim housing, rental assistance, supportive housing, outreach services, and/or prevention/diversion services	\$2,000,000
Disparities and Equity Services Support	Support addressing disparities and equity in outreach, coordination, and permanent supportive housing solutions	\$1,000,000
Street Medicine Support	Support integration and development of street medicine teams	\$1,000,000
Permanent Supportive Housing	Support development/infrastructure for capital improvement projects that are in progress or nearing completion to support and expand the capacity to sustainably house IEHP Members.	\$5,000,000
Community Supports (incentive funding)	Incentivize IEHP's Community Support Providers to increase the number of housing-related and recuperative care Community Support (CS) services for IEHP Members. Funding to also incentivize CS Providers to be able to electronically receive, follow-up and close referrals.	\$1,500,000
Total		\$11,500,000

18

18

10



Eligible Uses – Summary

Category	Eligible use
Category #1: Permanent Housing Solutions that can prevent or serve those experiencing unsheltered homelessness, including, but not limited to, persons experiencing homelessness coming from encampment sites; per HSC 50243(e)(1)	Rapid Rehousing/ Rental Subsidies, per HSC 50243(e)(1)(A)-(C), and HSC 50243(e)(2)(A)
	Operating Subsidies – Permanent Housing, per HSC 50243(e)(1)(D)
	Permanent Housing Services and Services Coordination, per HSC 50243(e)(1)(E) and (G)
	Capital for Permanent Housing, per HSC 50243(e)(1)(F)
Category #2: Homelessness Prevention Activities that can prevent or serve those experiencing unsheltered homelessness, including, but not limited to, persons experiencing homelessness coming from encampment sites.	Prevention and Diversion, per HSC 50243(e)(2)(A and B)
	Navigation Centers, per HSC 50243(e)(3)(A)
Category #3: Interim Housing Solutions that can prevent or serve those experiencing unsheltered homelessness, including, but not limited to, persons experiencing homelessness coming from encampment sites.	Motel/Hotel Vouchers, per HSC 50243(e)(3)(D)
	Operating Expenses – Interim Housing, per HSC 50243(e)(3)(B) and (C)
	Interim Housing Services and Services Coordination, per HSC 50243(e)(3)(E) and (H)
	Capital for New Interim Housing, per HSC 50243(e)(3)(F), (G), and (J)
	Improvements to Existing Interim Housing, per HSC 50243(e)(3)(I)
Category #4: Non-housing Solutions that can prevent or serve those experiencing unsheltered homelessness, including, but not limited to, persons experiencing homelessness coming from encampment sites.	Services and Services Coordination for People Experiencing Unsheltered Homelessness, per HSC 50243(e)(4)
	Administrative Costs (up to 7 percent of allocation amount)
Administrative Costs	HMIS (Up to 1 percent of allocation amount)

21

San Bernardino County Office of Homeless Services

THE OFFICE OF HOMELESS SERVICES WILL BE HOSTING THREE HHAP 6 ENGAGEMENT MEETINGS ON THE FOLLOWING DAYS:

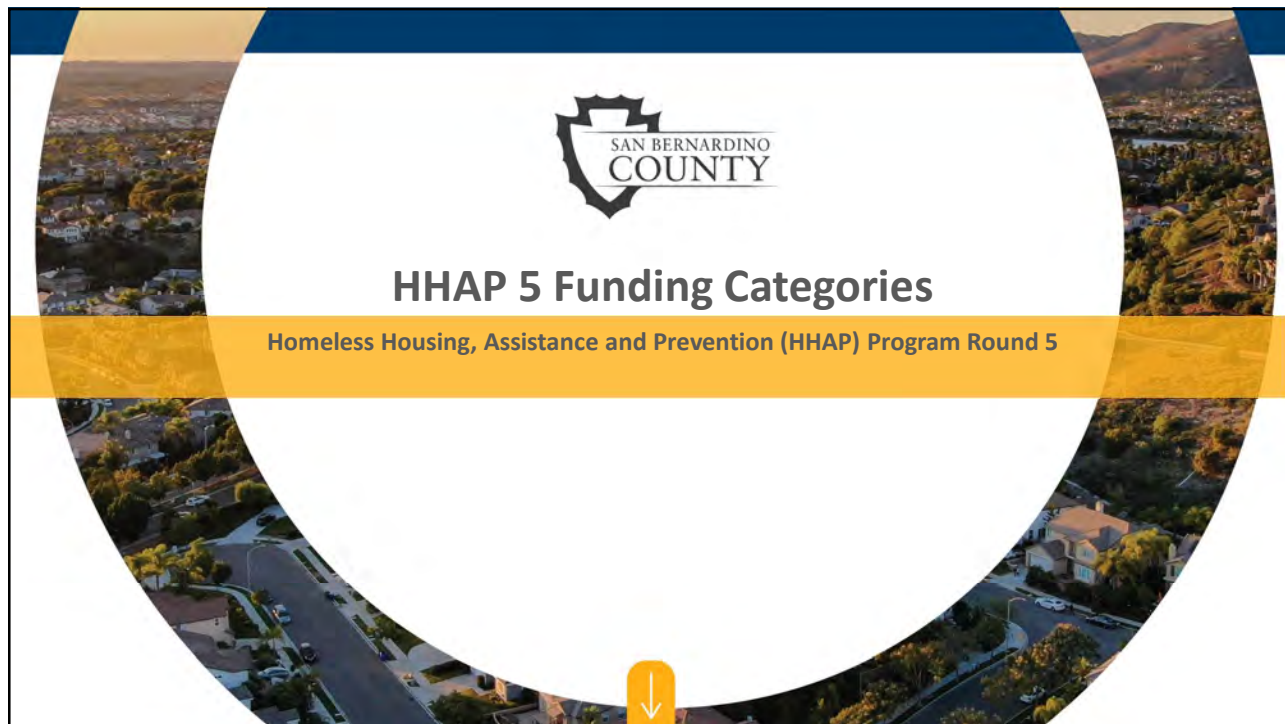
- Tuesday **July 1st**, 1-3 p.m. – in-person
Inland Center Mall,
500 Inland Center Dr Sp. 508,
San Bernardino, CA 92408
- Tuesday **July 8th**, 1-3 p.m. – in person
Inland Center Mall,
500 Inland Center Dr Sp. 508,
San Bernardino, CA 92408
- Tuesday **July 15th**, 1-3 p.m. – in person
Human Services Administration,
150 S Lena Rd, San Bernardino, CA 92415

Needed to attend

- Tribal
- Housing Developers
- People with lived experience of homelessness
- Youth with lived experience of homelessness
- Homeless Service and Housing Providers
- Medi-Cal, Managed Care Plan
- Street medicine providers
- Victim service providers

#

22



23

San Bernardino County
Office of Homeless Services

HHAP 5 ELIGIBLE USES

The eligible uses for HHAP-5 have not changed, but have been restructured and grouped for greater transparency:

- 1) Permanent housing solutions, mainly costs that support permanent housing
- 2) Interim housing solutions, mainly costs that support interim housing
- 3) Services for people experiencing unsheltered homelessness, systems improvements and support, and other uses. Mainly costs that support service provision and systems support

 A circular inset image on the right side of the slide shows several tents set up in a wooded area, likely representing unsheltered homelessness. The slide has a yellow header bar with the text "San Bernardino County Office of Homeless Services". At the bottom, there is a grey silhouette of a city skyline. In the bottom right corner, there is a small blue circle containing a white hash symbol (#).

24

San Bernardino County
Office of Homeless Services

HHAP 5 CATEGORIES AND BUDGET FOR COC FUNDS

Eligible Use Category	CoC YSA	CoC Allocation
Rapid Rehousing	\$ 255,178.28	\$700,000.00
Prevention and Shelter Diversion	\$ 51,035.66	\$700,000.00
Delivery of Permanent Housing and Innovative Housing Solutions	\$ 153,106.97	\$1,046,544.00
Operating Subsidies – Permanent Housing	\$ 51,035.66	\$700,000.00
Street Outreach		\$600,000.00
Services Coordination	\$ 92,879.44	\$600,000.00
System Support		\$600,000.00
Total	\$ 603,236.01	\$4,946,544.00
YSA	10%	\$ 603,236.00
HMIS	1%	\$ 60,324.00
Administrative Cost	7%	\$ 422,265.26
		\$6,032,370.26

#

25

San Bernardino County
Office of Homeless Services

HHAP 5 COC REGIONAL ALLOCATIONS BASED ON 2025 PITC REPORT

Region	Total PITC	Percentage based on PITC #'s	Total allocation per Region
Central Valley	2450	63.87%	\$3,158,863.00
High Desert	672	17.52%	\$866,139.85
East Desert	91	2.37%	\$117,233.09
Mountain Region	68	1.77%	\$87,553.83
West Valley	556	14.49%	\$716,754.23

\$4,946,544.00

#

26

HHAP 5 COC REGIONAL ALLOCATIONS BASED ON CATEGORY

Eligible Use Category	CoC YSA	CoC Allocation	West Valley	Central Valley	High Desert	East Desert	Mountain Region
Rapid Rehousing	\$ 255,178.28	\$700,000.00	\$101,430.00	\$447,020.00	\$122,570.00	\$16,590.00	\$12,390.00
Prevention and Shelter Diversion	\$ 51,035.66	\$700,000.00	\$101,430.00	\$447,020.00	\$122,570.00	\$16,590.00	\$12,390.00
Delivery of Permanent Housing and Innovative Housing Solutions	\$ 153,106.97	\$1,046,544.00	\$151,644.23	\$668,323.00	\$183,249.85	\$24,803.09	\$18,523.83
Operating Subsidies – Permanent Housing	\$ 51,035.66	\$700,000.00	\$101,430.00	\$447,020.00	\$122,570.00	\$16,590.00	\$12,390.00
Street Outreach		\$600,000.00	\$86,940.00	\$383,160.00	\$105,060.00	\$14,220.00	\$10,620.00
Services Coordination	\$ 92,879.44	\$600,000.00	\$86,940.00	\$383,160.00	\$105,060.00	\$14,220.00	\$10,620.00
System Support		\$600,000.00	\$86,940.00	\$383,160.00	\$105,060.00	\$14,220.00	\$10,620.00
Total	\$ 603,236.01	\$4,946,544.00	\$716,754.23	\$3,158,863.00	\$866,139.85	\$117,233.09	\$87,553.83
YSA		\$ 603,236.00					\$4,946,544.00
HMIS		\$ 60,324.00					
Administrative Cost		\$ 422,265.26					
		\$6,032,369.26					

27

CA-609 San Bernardino City and County Continuum of Care
Membership Application Instructions

Thank you for your interest in participating in the CA-609 San Bernardino City and County Continuum of Care (CoC). The CoC is a regional or local planning body that coordinates housing and service funding for homeless families and individuals. The CoC is designed to promote a community-wide commitment to the goal of ending homelessness and to provide funding for efforts by non-profit providers, states, and local governments.

The CoC is made up of designated representatives of a "relevant organization", as defined below. Relevant organizations and individuals within San Bernardino County may apply to be considered for membership in the U.S. Department of Housing and Urban Development (HUD) designated CA-609 San Bernardino City and County CoC.

Membership Eligibility. Section 578.5 of Title 24 of the Federal Regulations defines "relevant organizations" as including, "nonprofit homeless assistance providers, victim service providers, faith-based organizations, governments, businesses, advocates, public housing authorities, school districts, social service providers, mental health agencies, hospitals, universities, affordable housing developers, law enforcement, organizations that serve veterans and homeless and formerly homeless individuals."

Applicants must designate one representative on their application to vote on behalf of their organization. If they are unable to attend a CoC meeting, a voting representative from an organization may authorize another individual from their organization to be their alternate. A roster of voting representatives is maintained and updated at least annually.

CoC Member Duties Include:

- (1) Attend meetings of the full CoC membership, with published agendas, at least twice a year;
- (2) Adopt and follow a written process to select a board to act on behalf of the CoC, which process must be reviewed, updated, and approved by the CoC at least once every 5 years;
- (3) Appoint additional committees, subcommittees, or workgroups;
- (4) In consultation with the collaborative applicant and the HMIS Lead, develop, follow, and update annually a governance charter, which will include all procedures and policies needed to comply with HMIS requirements as prescribed by HUD, and a code of conduct and recusal process for the board, its chair(s), and any person acting on behalf of the board.

To see a full list of CoC duties and responsibilities click [here](#).

You can complete a membership application online at <https://sbchp.sbcounty.gov/> or complete a PDF file of the application and email it to homelessrfr@hss.sbcounty.gov or mail it to:

The Office of Homeless Services
560 E. Hospitality Lane, Suite 200
San Bernardino, CA 92415-0044

CA-609 San Bernardino City and County Continuum of Care
Membership Application

Instructions: Please submit this form via email to: homelessrfr@hss.sbcounty.gov or by mail to the Office of Homeless Services – 560 E. Hospitality Lane, Suite 200, San Bernardino, CA 92415-0044.

Organization Name: _____ Date: _____

Executive Director: _____

Business Address: _____

City: _____ State: _____ Zip: _____

Email Address: _____

Phone Number: _____

Link to Organization's Website: _____

Primary CoC Voting Representative Name: _____

Title: _____

Email Address: _____

Phone Number: _____

Alternate Representative Name: _____

Title: _____

Email Address: _____

Phone Number: _____

Which of the following sectors best describes your organization sector?

<input type="checkbox"/> Advocate	<input type="checkbox"/> Business	<input type="checkbox"/> CDBG/HOME/ESG Enforcement Jurisdiction
<input type="checkbox"/> Disability Service Organization	<input type="checkbox"/> EMS/Crisis Response Team	<input type="checkbox"/> Faith-Based Organization
<input type="checkbox"/> Homeless/Family Homeless Individual	<input type="checkbox"/> Hospital or Health Care Organization	<input type="checkbox"/> Housing Developer
<input type="checkbox"/> Law Enforcement	<input type="checkbox"/> LGBTQ Service Organization	<input type="checkbox"/> Local Government
<input type="checkbox"/> Mental Health Service Organization	<input type="checkbox"/> Non-Profit Homeless Service Provider	<input type="checkbox"/> Public Housing Authority
<input type="checkbox"/> School District/College/University	<input type="checkbox"/> Social Service Provider	<input type="checkbox"/> Street Outreach Team
<input type="checkbox"/> Substance Abuse Service Provider	<input type="checkbox"/> Substance Abuse Service Provider	<input type="checkbox"/> Veterans Organization
<input type="checkbox"/> Victim Service Provider	<input type="checkbox"/> Youth Homeless Organization	Other: _____

By submitting this application, you hereby agree to meet the Continuum of Care membership duties as outlined in the accompanying instructions and attest that your organization's representative or alternate can attend meetings at least twice a year.

Signature: _____ Date: _____

8.0.0

28

San Bernardino County receives \$38.7 million for Behavioral Health infrastructure

May 15, 2025



Funding through Proposition 1 will help expand mental health and/or substance use disorder treatment facilities.

San Bernardino County is close to receiving \$38.7 million in state grant funding to support the Pacific Village Campus, an innovative project designed to meet the needs of people experiencing homelessness.

Earlier this month, county Behavioral Health received a conditional award letter from the state Department of Health Care Services confirming the full \$38.7 million the county had requested to fund the project. This expansion directly supports the county's ongoing efforts to strengthen the behavioral health continuum of care and expand residential treatment capacity for vulnerable populations, including those impacted by homelessness.

"This investment is fundamental to fulfilling our mission and underscores our unwavering commitment to providing essential care and support to those who need it most. We are here to serve, and this funding profoundly enhances our capacity to do just that," said Department of Behavioral Health Director, Dr. Georgina Yoshioka.

This project, in partnership with county Community Development and Housing, is designed to create a "one-stop shop" for housing supports and services, including access to recuperative care, substance use disorder (SUD)

treatment and permanent supportive housing for San Bernardino County residents.

"By fostering collaboration among various stakeholders and integrating innovative treatment modalities, we believe this project will significantly improve outcomes for individuals facing behavioral health challenges," said Board of Supervisors Chairman and Third District Supervisor Dawn Rowe. "We are committed to ensuring that every member of our community has access to the care they need, and we see this project as a vital step toward achieving that goal."

"Pacific Village is a strategic initiative of San Bernardino County aimed at developing a comprehensive continuum of care to support the county's most vulnerable populations," said Board of Supervisors Vice Chair and Fifth District Supervisor Joe Baca, Jr. "This grant will allow us to establish 32 much-needed residential treatment beds for individuals battling substance use disorders. This investment signifies our commitment to expanding access to quality care and supporting healthier, stronger communities for all."

"This grant represents a pivotal step forward in creating solutions for social service needs within our county and addressing critical issues," said Fourth District Supervisor Curt Hagman, who along with Baca, Jr., served on the board's Ad Hoc Committee on Homelessness.

The state this week announced that 124 sponsors have been awarded a total of \$3.3 billion in competitive funding awards for projects that support behavioral health infrastructure through the Department of Health Care Services' (DHCS) Bond Behavioral Health Continuum Infrastructure Program (BHCIP) Round 1 for the Pacific Village Campus Project. As part of this proposed expansion, Behavioral Health outlined plans to establish two adult residential substance use disorder treatment facilities, adding 32 new treatment beds to serve approximately 384 adults annually, including older adults, individuals with disabilities, and those experiencing homelessness.

In December, the Board of Supervisors agreed to submit a grant application for the Bond Behavioral Health Continuum Infrastructure Program (BHCIP) Round 1 for the Pacific Village Campus Project. As part of this proposed expansion, Behavioral Health outlined plans to establish two adult residential substance use disorder treatment facilities, adding 32 new treatment beds to serve approximately 384 adults annually, including older adults, individuals with disabilities, and those experiencing homelessness.

29

Cedar House Life Change Center

Cedar House was awarded \$30 million in funding to support behavioral health infrastructure in the state. The \$3.3 billion in total awards are delivered through the Department of Health Care Services' (DHCS) Bond Behavioral Health Continuum Infrastructure Program (BHCIP) Round 1: Launch Ready grants. The grants offer significant resources for behavioral health infrastructure and an unprecedented opportunity to address historic gaps and effect meaningful, sustainable change to better serve Californians across the behavioral health continuum of care.

With this funding, Cedar House will construct a new, two-story, 32,000 square foot building on our main campus in Bloomington to house 70 more residential beds, meeting rooms, visitation rooms, office space, and more. This will also free up space in our current facility for an expansion of outpatient services.

"We want to express our gratitude for California's dedication to the behavioral health needs of our community," said Jamie Lamb, CEO. "As a leader in recovery, we know it's our responsibility to respond to the growing need for substance use and co-occurring disorder treatment services. This long-awaited news brings with it great anticipation for the tremendous growth ahead."

HCD has also awarded the final two projects from Round 3 of the Homekey program, the predecessor and model for Homekey+.

Following are the final two Homekey awards:

- The County of San Bernardino, in partnership with the Family Assistance Program, will receive \$5,826,222 in Homekey Round 3 funding for the Transitional Age Youth Village project, new construction of 22 interim housing units to serve young adults experiencing or at risk of homelessness such as those exiting foster care or the probation system without familial supports.

Across three rounds of Homekey, HCD has awarded \$3.78 billion to fund 261 projects with 15,962 homes expected to house more than 175,000 Californians over the projects' lifetimes.

30

30

San Bernardino County Breaks Ground on Pacific Village Campus Expansion to Combat Homelessness and Expand Behavioral Health Services

By Josie De Vera | June 18, 2025



San Bernardino County officials gathered to celebrate the groundbreaking of the Pacific Village Campus Expansion, a transformative \$75 million investment aimed at providing permanent housing, behavioral health treatment, and holistic wraparound services for individuals experiencing homelessness and complex care needs.

The expanded campus will include 58 units of permanent supportive housing, a 32-bed substance use treatment facility, and 32 recuperative care units. Thoughtfully designed to be trauma-informed, ADA-compliant, and rooted in community care, the project will offer a healing environment where residents can

access critical support services in a space that prioritizes dignity, stability, and long-term wellness.

"This project is about compassionate care," said Board of Supervisors Chair Dawn Rowe. "We're creating an environment where people are treated with dignity and supported on their journey to recovery."

The expansion is being made possible through a combination of local, state, and federal funding—including \$16 million in federal support secured by Congressman Pete Aguilar.

"The groundbreaking of the next phase of Pacific Village marks a critical step toward a stronger, healthier and safer Inland Empire," said Rep. Pete Aguilar. "By expanding access to behavioral health and addiction care, we will improve the health and well-being of our community. I am proud to have supported legislation that provided \$16 million in federal funding to help make the Pacific Village a reality, providing people in San Bernardino County with hope, healing and a second chance."

"This campus will transform the lives of people who have gone through rough times by giving them a safe place to recover, rebuild, and regain their dignity," said Supervisor Joe Baca, Jr. "It's about providing opportunity, not just shelter."

The County also welcomed representatives from the Governor's Office, who attended in support of the initiative and reiterated the State's continued commitment to partnering with local governments to address homelessness across California.

Construction is now underway, and the Pacific Village Campus Expansion is scheduled for completion in Winter 2026.

31



PACIFIC VILLAGE CAMPUS EXPANSION

Groundbreaking Ceremony Fact Sheet

PROJECT OVERVIEW

The expansion of the Pacific Village Campus is a transformative development in the City of San Bernardino, designed to provide vital housing, treatment, and care services to some of the County's most vulnerable residents.

Phase I, which was completed in March 2021, established 28 interim housing units with on-site case management and behavioral health support services. This effort was led by the Community Development and Housing Department.

Phase II, also led by Community Development and Housing Department and the Department of Aging and Adult Services – Public Guardian, will create 58 permanent supportive housing units and 32 recuperative care beds. Furthermore, the Department of Behavioral Health will add a 16-bed facility to provide substance use disorder (SUD) residential treatment for adults. Eight interim housing units will remain from the Phase I project. Upon completion of Phase II, the existing 20 travel trailers used for temporary housing in Phase I will be decommissioned.

Phase III will complete the campus project with the addition of another 16-bed SUD residential treatment facility to serve adults, thus establishing a total of 32 beds with this phase and Phase II, also led by the Department of Behavioral Health.

This joint initiative brings together multiple County departments to create an integrated, compassionate community with housing, medical support, and recovery services—all on one coordinated campus.

PROJECT PARTNERS and FUNDERS

- San Bernardino County Department of Behavioral Health (DBH)
- San Bernardino County Department of Aging and Adult Services – Public Guardian (DAAS-PG)
- Community Development and Housing Department (CDH)
- California Department of Social Services (CDSS)
- California Department of Health Care Services (DHCS)
- American Rescue Plan Act (ARPA)
- California Department of Housing and Community Development (HCD)
- Inland Empire Health Plan (IEHP)



PACIFIC VILLAGE CAMPUS EXPANSION

KEY CAMPUS COMPONENTS

Adult Substance Use Disorder (SUD) Residential Treatment Facility

32 total beds with a focus on gender-separated rooms, natural light, and a secure, therapeutic environment.

- Phase II will construct the first 16 beds, followed by Phase III construction of additional 16 beds.

Recuperative Care Center (RCC)

32 beds, including 10 ADA-accessible, designed for individuals recovering from hospitalization or illness.

Permanent Supportive Housing

58 total housing units (28 CDH, 30 DAAS-PG) designed with outdoor access, ADA accommodations, and independent living amenities.

Interim Housing

8 units of interim housing (CDH) to support immediate housing placements.

Additional Features

- Amenity and laundry buildings
- Pet relief areas and green spaces
- Personal rooms with high durability kitchens and furnishings

PROJECT INVESTMENT

Total Estimated Budget: Over \$75 million

- Supported by a combination of federal and state grants/ARPA funding plus County departmental funds.

CONSTRUCTION PHASING

- 1 Site Work & Utilities
- 2 Ground Up Housing & SUD Facility New Construction
- 3 Renovation of Cafeteria & Chapel (to create the RCC)

DESIGN HIGHLIGHTS

- **Dignified spaces** that feel like homes, not shelters or hospitals
- **ADA-compliant**, trauma-informed design throughout
- **Flexible layouts** to support varied client needs
- **Strong community integration** with landscaped courtyards, shared amenities, and open-access walkways

WHY IT MATTERS

This campus is more than a collection of buildings. It's a bold step toward holistic, compassionate care. The Pacific Village Campus reflects San Bernardino County's commitment to addressing housing insecurity, supporting recovery, and restoring dignity.

32

SB CoC CAPACITY BUILDING TRAINING SERIES

TRAINING MODULE 3:

HOUSING-CENTERED PRACTICE SERIES: SUPPORTING CLIENTS FROM FIRST CONTACT TO STABILITY

1. Housing Problem Solving in Practice: Diversion and Rapid Exit Strategies
2. Building the Bridge: Goal-Oriented Planning for Sheltered and Unsheltered Clients
3. Rapid Rehousing 101: Foundations for Practice
4. Supporting Housing Stability: Goal Setting and Case Management in Housing

Training Schedule by Region:

High Desert – September 8

8:30 am – 11:30 am | *Rapid Rehousing 101: Foundations for Practice*

1:00 pm – 4:00 pm | *Supporting Housing Stability: Goal Setting and Case Management in Housing*

Central Region – September 9

8:30 am – 11:30 am | *Housing Problem Solving in Practice: Diversion and Rapid Exit Strategies*

1:00 pm – 4:00 pm | *Building the Bridge: Goal-Oriented Planning for Sheltered and Unsheltered Clients*

Morongo Basin – September 10

8:30 am – 11:30 am | *Housing Problem Solving in Practice: Diversion and Rapid Exit Strategies*

1:00 pm – 4:00 pm | *Building the Bridge: Goal-Oriented Planning for Sheltered and Unsheltered Clients*

West Region – September 11

8:30 am – 11:30 am | *Rapid Rehousing 101: Foundations for Practice*

1:00 pm – 4:00 pm | *Supporting Housing Stability: Goal Setting and Case Management in Housing*

33

33

Invitation to Join the HMIS Data Group – Quarterly Collaboration

Hello Everyone,

I'm reaching out to invite your agency to participate in a newly formed **HMIS Data Group** that will meet on a **quarterly basis**. This group will serve as a collaborative space to review and assess key data trends—helping us better understand the needs of our displaced community members, evaluate the effectiveness of current programs, and use data-driven insights to inform funding recommendations and system strategies.

★ Purpose of the HMIS Data Group

- Conduct quarterly data assessments
- Evaluate outcomes and identify gaps in outreach, sheltering, and housing efforts

📁 Data Topics for Review

- Outreach Engagements by Region
- United Way 211 Data
 - Types of services referred
 - Number of individuals housed
 - Referrals and placements into shelters
 - Demographics of individuals accessing 211
- Shelter System Metrics
 - Length of stay
 - Program outcomes
 - Demographic breakdown
- HMIS Data
 - Number of individuals entered
 - Housing placements

• Other Key Data Sources

- Local School Districts (e.g., McKinney-Vento)
- Institutional Releases (e.g., jails, hospitals)
- HMIS Data Quality Reviews

To ensure focused and productive discussions, we ask that each agency designate **one representative** to participate. This individual should be familiar with data reporting or program outcomes and able to contribute meaningfully to the conversations.

📅 Our first meeting is tentatively scheduled for Friday, July 11 at 2:30 PM – 3:30PM. A calendar invite will be sent once confirmations are in.

✅ Please complete the short form below to confirm your agency's interest and let us know who will participate:

📄 [HMIS Data Group – Participation Confirmation Survey](#)

This will help the HMIS Team finalize the participant list and prepare for the kickoff session.

Thank you for your continued partnership and commitment to using data to drive meaningful change.

34

34

**SAN BERNARDINO MOUNTAINS
HOUSING & HOMELESS SUMMIT**

Hosted by  **Mountain Homeless Coalition**

FRIDAY, JUNE 27, 12 AM TO 3 PM 2025
BUFFET LUNCH AT 11:30 AM
VIRTUALLY ON ZOOM AND
AT LAKE ARROWHEAD PRESBYTERIAN CHURCH
(351 CA-173, LAKE ARROWHEAD)

Join us for an important discussion on the current state of **affordable housing and homelessness in the San Bernardino Mountains**.

WHAT TO EXPECT:

- **Presentation of Key Findings:** Documented statistics on affordable housing and homelessness.
- **Discussion on Major Issues:** Who, what, and why these challenges persist.
- **Expert Speakers:** Including the Chief of the Office of Homeless Services and Director of Community Development and Housing for San Bernardino county.
- **Solutions & Next Steps:** Exploring actionable ways to improve both critical issues.




INTERESTED? 

Call 909-713-4099 or
Register at mountainhomelesscoalition.com/post/housing-and-homeless-summit



35

35

Please Take Inland Empire Hospital Well-Being Survey



Please take a few minutes to share your thoughts on health and well-being. Your information will help San Antonio Regional Hospital better understand and meet community needs.

Thank you!



Please use the QR code or click on this link to take the survey:
<https://bit.ly/4hs2Uy>



Inland Empire Well-Being Survey

Please share your responses to the questions below. Your input will help Inland Empire hospitals meet community needs. No identifying information will be shared.

Please use this QR code or link <https://forms.jornform.com/25060571428165> if you would prefer to complete this survey online.

Utilice este enlace para realizar la encuesta en español:
<https://forms.jornform.com/25060571428165>

Best Possible
10
9
8
7
6
5
4
3
2
1
0
Worst Possible

For the first three questions, please imagine a ladder with steps numbered from 0 (zero) at the bottom to 10 at the top. The top of the ladder represents the best possible life for you and the bottom of the ladder represents the worst possible life for you.

1. On which step of the ladder would you say you personally feel you stand at this time? Please circle your answer.

0	1	2	3	4	5	6	7	8	9	10
Worst possible										Best possible

2. On which step do you think you will stand about five years from now?

0	1	2	3	4	5	6	7	8	9	10
Worst possible										Best possible

3. Now imagine the top of the ladder represents the best possible financial situation for you, and the bottom of the ladder represents the worst possible financial situation for you. Please indicate where on the ladder you stand right now.

0	1	2	3	4	5	6	7	8	9	10
Worst possible										Best possible

San Antonio Regional Hospital
Montclair Hospital Medical Center
Chino Valley Medical Center
SAN ANTONIO REGIONAL HOSPITAL
SAN GABRIEL REGIONAL HOSPITAL

Inland Empire Well-Being Survey 2025




36

City of Ontario Housing Services Department is Hosting a Community Resource Fair - RSVP Vendor Link

I'm reaching out to invite you to participate in our upcoming Community Resource Fair. This event is designed to connect and support low-income individuals, veterans, and families who are experiencing homelessness or facing housing instability.

We're bringing together local partners and service providers—like you—who are passionate about making a difference. This is an opportunity to connect with the community, share your valuable resources, and provide direct support to those who need it most. In addition to essential services, we'll be offering family-friendly activities and games to create a welcoming and uplifting environment for all attendees.

Event Details:

 **Date:** Saturday, November 8, 2025
 **Time:** 9:00 AM – 2:00 PM
 **Location:** Anthony Community Center - 1240 W. 4th St., Ontario, CA 91762

Interested in joining us?

Please RSVP using the link below:

 [RSVP Ontario HSD - Community Resource Fair](#)

More details to follow! We appreciate your partnership and support, and we'd be honored to have you be part of our event. Please let us know if you have any questions.

Thank you!

Maria Munoz
 Management Analyst
 City of Ontario | Housing Services Department
 208 W. EMPORIA ST. | ONTARIO, CA 91762
 P: (909) 395-2756
MMunoz@ontarioca.gov | www.ontarioca.gov

37

37

Public Health On the Go!

MOBILE CLINIC COMING SOON TO YOUR COUNTY!

Medi-Cal application assistance will be available on-site

Low Cost or No Cost
services offered,
depending on
eligibility



SERVICES OFFERED

- Primary Care
- Behavioral Health
- Social Needs Screenings

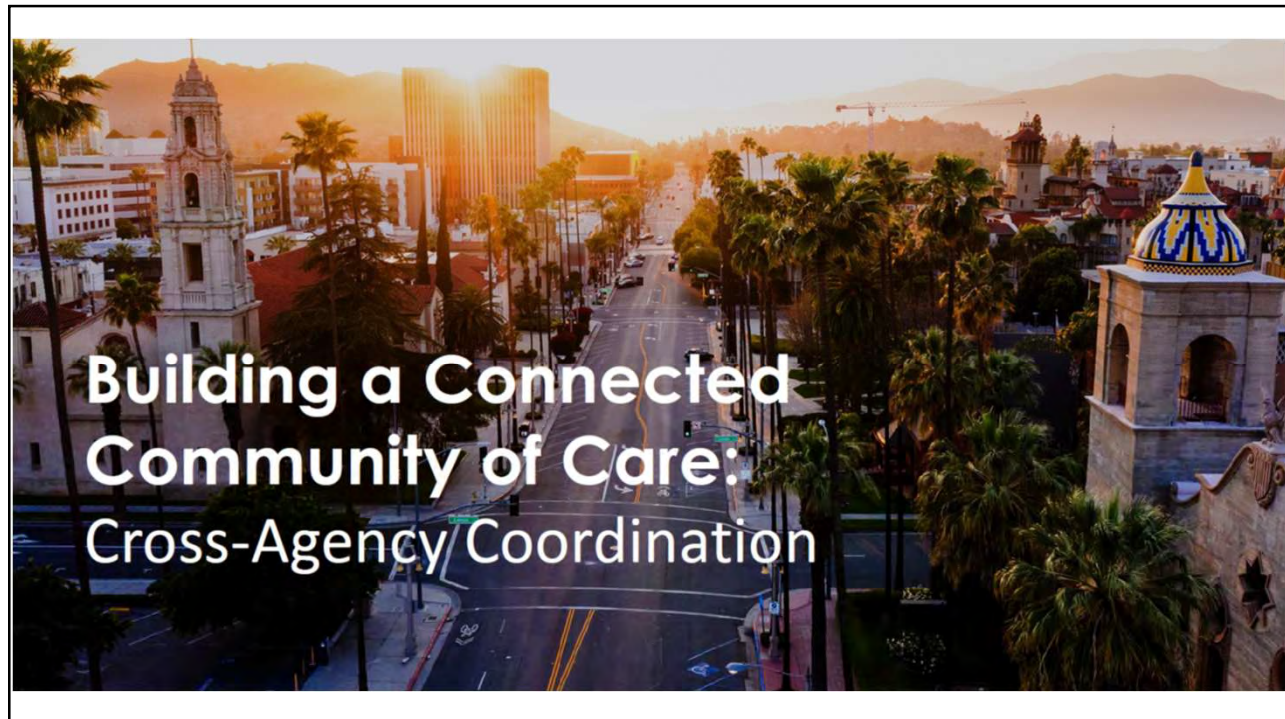
Shared Housing Certificate Program 2025



Session Dates	SH Certificate Program Topics	Presenters
Tuesdays	How to Run Shared Housing	
March 4 11:00-12:30PT/ 2:00-3:30ET	<ul style="list-style-type: none"> Who can be served by shared housing? (Inclusion vs. Exclusion) Building SH Partners – Benefits for leaders, providers, funders How do you pay for SH services? Risk Mitigation Funds Case Study Review of SH Partnership development 	BACS, Oakland (Main Presenter)
March 18 11:00-12:30PT/ 2:00-3:30ET	Tools for SH Implementation <ul style="list-style-type: none"> How many clients will you serve? In Shelter, RRH, PSH, Prevention? Assess staff expertise/ team capacities to support SH HUD Rules and Regulations for SH 	Wendy Tippett, Palm Beach Co. HUD SNAPS TA
April 1 11:00-12:30PT/ 2:00-3:30ET	Finding SH Housing Options <ul style="list-style-type: none"> Expanding LL engagement outreach to community LL's Buying Single-family Homes for SH Master leasing Case study on How to Buy Single Family Homes for SH 	BACS, Oakland (Main Presenter)
April 15 11:00-12:30PT/ 2:00-3:30ET	Tools for Finding SH Housing Options <ul style="list-style-type: none"> LL Engagement Tools Master lease Tools Building LL Engagement partners 	Amber Malmberg, Phoenix, AZ
April 29 11:00-12:30PT/ 2:00-3:30ET	Housemate Pairing <ul style="list-style-type: none"> Selling Shared Housing to Clients - Marketing Shared Housing in Shelters, RRH, PSH, Prevention Facilitating SH referrals / placements Partnership with CES Review of Housemate Matching Processes and Housemate Agreements 	BACS, Oakland (Main Presenter) Meghan Cotter, VA
May 13 11:00-12:30PT/ 2:00-3:30ET	Tools for Housemate Matching	
May 27	<ul style="list-style-type: none"> SH and Local Zoning Laws Selling Shared Housing to State Leaders/Funders 	Cathy Zail, CT Melissa Peterman, San Diego
June 10	<ul style="list-style-type: none"> Understand FMR, HUD APR, and how household budgets work How to collaborate with system partners around HUD SH rules and expand SH options 	Wendy Tippett, Palm Beach Co.



38

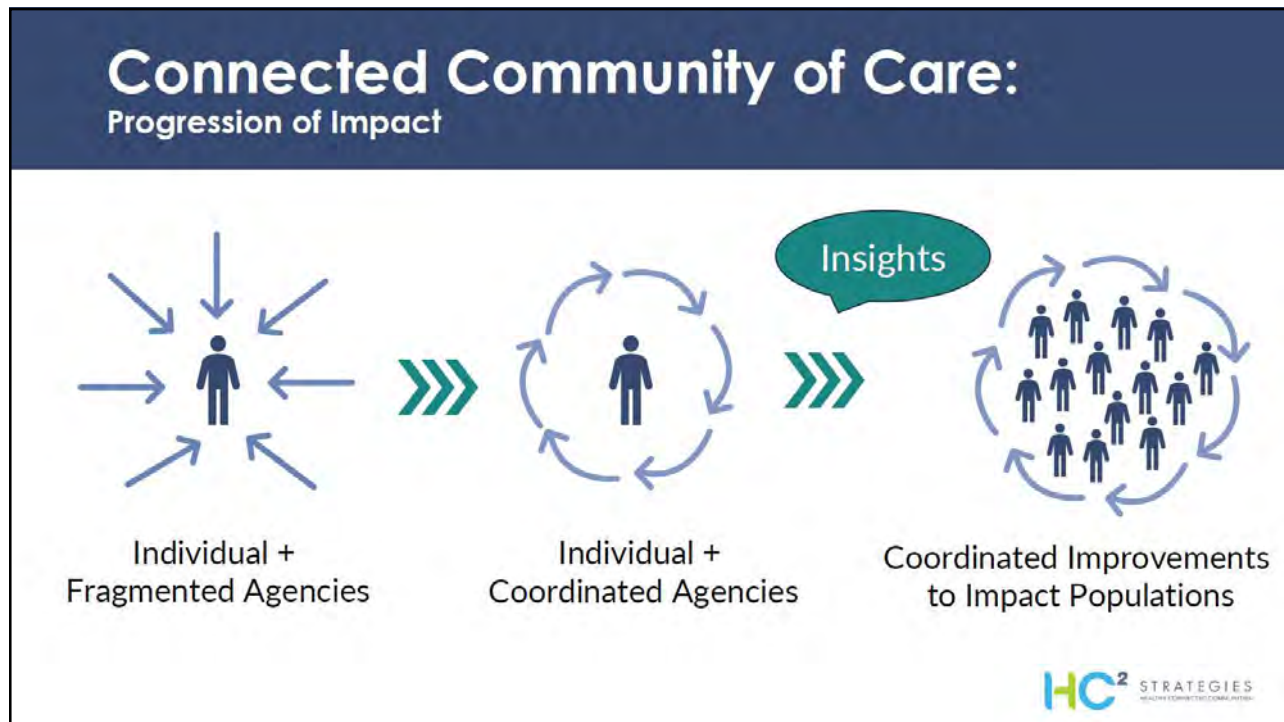


39

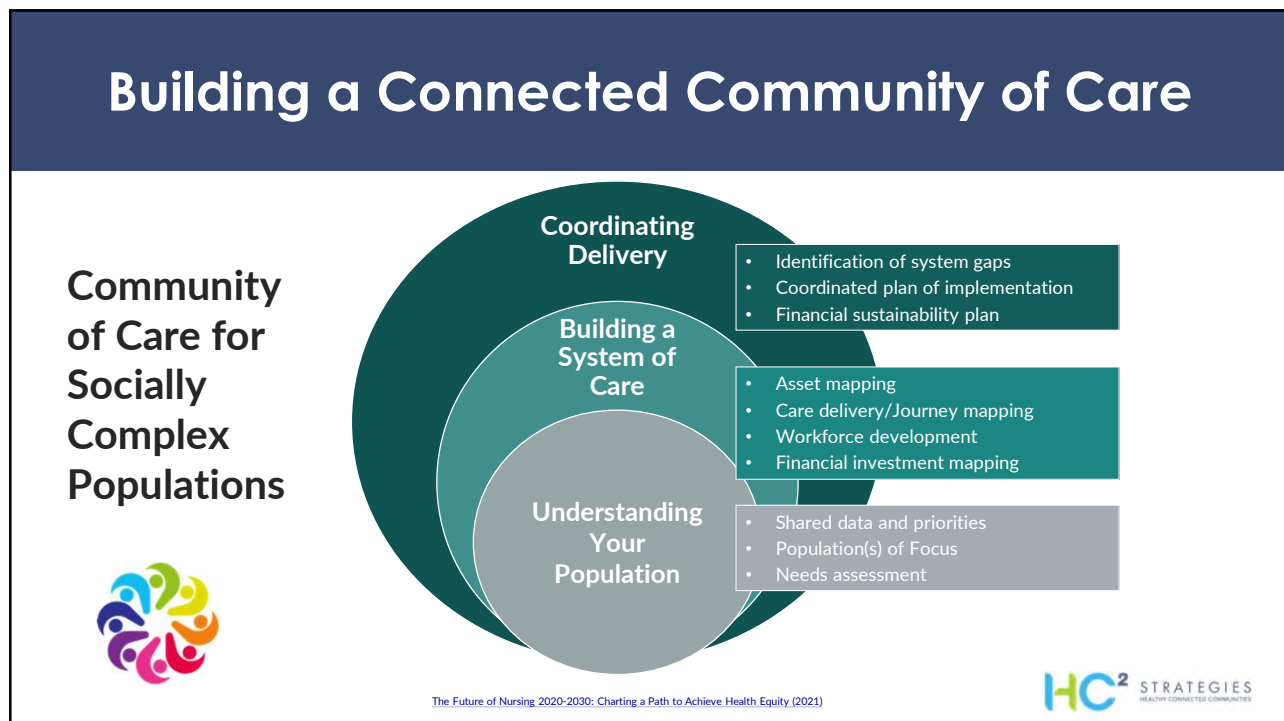
Building A Connected Community of Care in the West Valley Region

- **Developing an Effective Regional Housing Crisis Response System**
 - An efficient and coordinated process that
 - Diverts people from imminent homelessness whenever possible
 - Moves people from homelessness to housing as quickly as possible
- **System of Care Asset Mapping/Resource Inventory**
 - Developing a “real-time” inventory of shelter & housing-related resources
 - Identifying and filling the gaps in services
- **Care Coordination that Gets Results**
 - Networking / Build relationships / Form partnerships
 - Centralized-coordinated referral system (*Regional Request for Referral Assistance*)
 - Warm handoffs / Closed loop referrals
 - Case Conferencing / Real-time “Master List”
 - Target population strategies/initiatives
- **West Valley Regional Working Group – 3rd Wednesdays of the month, 10:00am**
 - Seeking participation from at least one representative from each city and regional service partners
 - **Next Meeting – Wednesday, July 16th, 10:00am**


40



41



42




SB CoC West Valley Regional Cross-Sector Integration Initiative
"Housing Solutions Collaboratory for Aging Adults" (working title?)
 (July 2025 – March 2027)

Background
 Communities facing the greatest challenges for their residents often need to collaborate across sectors to develop holistic and effective solutions. Moving from isolated impact within an organization, facility, or agency, to cross-sector impact at county and regional levels requires building and strengthening partnerships between health care organizations, community-based organizations (CBOs) and other agencies, from governance to workflows to service delivery.

With funding from the California Health Care Foundation (CHCF), HC2 Strategies has been providing fully subsidized coaching and strategy support to the San Bernardino Continuum of Care (SB CoC) West Valley Regional Steering Committee (WVRSC) in the design of a 2-year initiative to advance cross-sector impact work to serve the needs of older adults experiencing homelessness in west San Bernardino County. The work began with a co-design phase with a multi-stakeholder group from across the greater West Valley Region who prioritized the sub-population, vision, strategies, and outcomes for a Cross-Sector Collaborative Initiative to follow.

Regional Improvement Initiative
 The focus of the Regional Improvement Initiative (July 2025-March 2027) is to create a fully functional and coordinated system of care that serves the needs of older adults experiencing homelessness in west San Bernardino County and beyond. The work will start with a 3-month Landscape Analysis and Recruitment phase, followed by an 18-month "Collaboratory" process that will include:

- Time for understanding the landscape, partner engagement, and recruitment of additional actors to join the work
- A portfolio of multiple projects underway at a given time, chartered and advanced by Workgroups
- Actions Periods for Workgroups to move forward their chartered projects and goals through 90-120-day action cycles
- In-Person Workshops held every 4-5 months to capture progress from the previous action period and plan for the upcoming action period
- Periodic rebalance of the portfolio, including introduction of new Workgroups as ones end
- Measurement & evaluation throughout




Ways to Become Involved

Roles	Involvement
Leadership Group	<ul style="list-style-type: none"> • Join bi-weekly Leadership Group calls July-September 2025 to help set up the Collaborative and Workgroups. These calls will transition to once a month as the Collaborative begins. • Engage in activities of the landscape analysis happening July-September 2025. • Recruit organizations and leaders to become involved in the Collaborative as a part of Workgroups. • Help finalize the portfolio of projects and engage in Collaborative activities once it begins in October 2025. • Participate as a Collaborative Participant once it begins (see below).
Regional Improvement Initiative Participant	<ul style="list-style-type: none"> • Join four, one-day in-person workshops over the course of the two-year initiative. • Participate in Workgroups that charter projects related to your work, your role, or your interests. Workgroup time commitment varies based on the workgroup, and may include additional calls or offline work time to advance the projects. The work and timeline is determined by each Workgroup. • Join monthly All Workgroup Calls to share updates and learning across Workgroups.
Supporter	<ul style="list-style-type: none"> • Share your data, reports, and wisdom about the older adult homeless population in the West Valley • Help remove barriers and make connections for the Collaborative group • Stay abreast of updates from the work of the Collaborative

43

What's that headline?

When asked to envision a headline in 2030 celebrating the outcomes of a collective effort to meet the needs of older adults experiencing homelessness, design team members wrote:



It Takes a Village and I Found Mine

West Valley Restores Hope for Homeless Seniors: Pilot program aims to tackle housing insecurity for older adults

"Housing: A human right, not a privilege!"

Mission Accomplished: Welcome Home Seniors

San Bernardino County Reaches Net Zero for Homeless Seniors: Cross-sector partnership creates permanent housing solutions for over 500 homeless seniors in San Bernardino County

Welcome Home Seniors: Success is possible through collaboration. We are our neighbor's keepers.

San Bernardino County Commits to No Senior Left Unsheltered: Cross-sector public-private partnership commits \$100 million to ensure no county resident over 50 will be homeless

Golden Sneakers Stepping Into Housing: What began as a call for help became a testimony as a community together to lift a family from despair to destiny

"Step by step leads us HOME"




44

Background: The Regional Pilot Opportunity

Test a fully functional and coordinated system of care that serves the needs of people experiencing homelessness in west San Bernadino County.

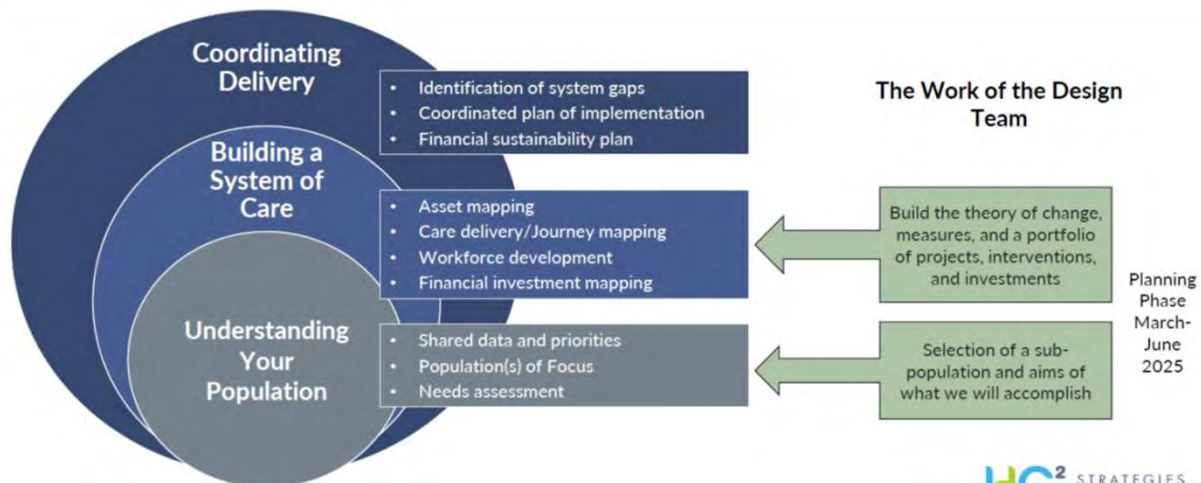
Design and improvement work throughout the design and implementation of this initiative will include:

- Selection of one or more key **subpopulations of focus** for the WVRSC
- Identification of **aims and strategies to reach improved outcomes** for selected populations and a corresponding measurement strategy
- Creation and improvement of **cross-sector structures and processes** for case conferencing and care coordination
- Development of strategy for **leadership/resource sustainability**
- Exploration and strategy for **sustainable funding**



45

Building a Connected Community of Care



46

Our Sub-Population and Focus

Create a fully functional and coordinated system of care that serves the needs of older adults experiencing homelessness in west San Bernadino County.



47

Outcomes Prioritized by the Group

Area	Impact	Influence	Leverage	Learning
Definition	Changes in people Individuals, larger populations, and societies – and changes in ecosystems or environment. May be at Programmatic, Population, and/or Societal levels	Changes in systems Ways in which systems interact and can change	Changes in systems especially funding, staffing, other resources (e.g., new services)	Reflection & Adaptation Practices that create space and muscle for reflection and adaptation, learning practices and principles, community advisory groups, inclusive language
Potential Measures	<p><i>*All overall and stratified by key equity/sociodemographic variables</i></p> <ul style="list-style-type: none"> Well-being of older adults experiencing homelessness in West Valley; including roll up to see thriving, struggling, suffering Health care outcomes: Markers of needs consistently being met (e.g., unnecessary ED utilization, 30-day readmissions, disease management) Housing-related outcomes: Housing placements, unsheltered homelessness <p><i>See next slide for potential measures</i></p>	<ul style="list-style-type: none"> Practice changes (created and sustained) in the way providers work to support older adults experiencing homelessness <ul style="list-style-type: none"> Triage pathway built for older adults across sectors Competency built to assess prognosis and link to appropriate resources across sectors Length of time from referral to appropriate service connection for older adults Partnerships or collaborations: <ul style="list-style-type: none"> Built/sustained between homeless response system & health care Strengthened w community /community-based organizations / people with lived experience City, County, and elected officials 	<ul style="list-style-type: none"> Financing for sustainability of the approach Leveraging CalAIM Staffing roles and levels in homeless response system/ health care meet the new system design and practice workflows Scaling learning and practices from this system to other subpopulations in this community and to new communities 	<ul style="list-style-type: none"> Meaningful and sustained engagement of those most affected (older adults / their families) in learning and ongoing system design and improvement Sharing and sensemaking honors multiple experiences, perspectives, ways of knowing Data and products are clear and inclusive Those most affected feel valued and respected, able to fully partner in the work

48

Strategies Selected by the Group

Types of Strategies	Strategies Selected by the Group
Strategies that help understand the population	<ul style="list-style-type: none"> • Collect and Review existing reports and analyses of the Older Adult Homeless Population • Key Informant interviews of those intersecting with the Population and people with lived experience of older adult homelessness • 360 Degree Population Data Analysis of Homeless Older Adults
Strategies that help understand the system	<ul style="list-style-type: none"> • Complete System of Care Asset Mapping for Homeless Older Adults • Build competency in understanding existing health resources woven into Homeless Response system • Develop a workflow and roll out potential placement options • Build a workflow for understanding prognosis and linking to appropriate services for vulnerable homeless older adults • Assess use of current CalAIM funding streams and services (Recuperative Care, Short Term Post-Hospitalization, etc.) and determine if a workflow is needed to integrate this in community delivery
Interventions to impact the system	<ul style="list-style-type: none"> • Pilot with 1-2 CalAIM providers to meet population needs • Pilot proactive cross sector case conferencing with the hospitals for high utilizing homeless older adults • Pilot a liaison/special response team for complex homeless older adults
Strategies that understand and ensure sustainability	<ul style="list-style-type: none"> • Understand new and existing financial structures to support this work (including blending and braiding strategies) • Develop leadership and workforce capacity plans to support this work • Develop shared ownership of the system



49

Phase 1 & 2 Approach

Phase 1: Landscape Analysis & Set Up (3 Months)

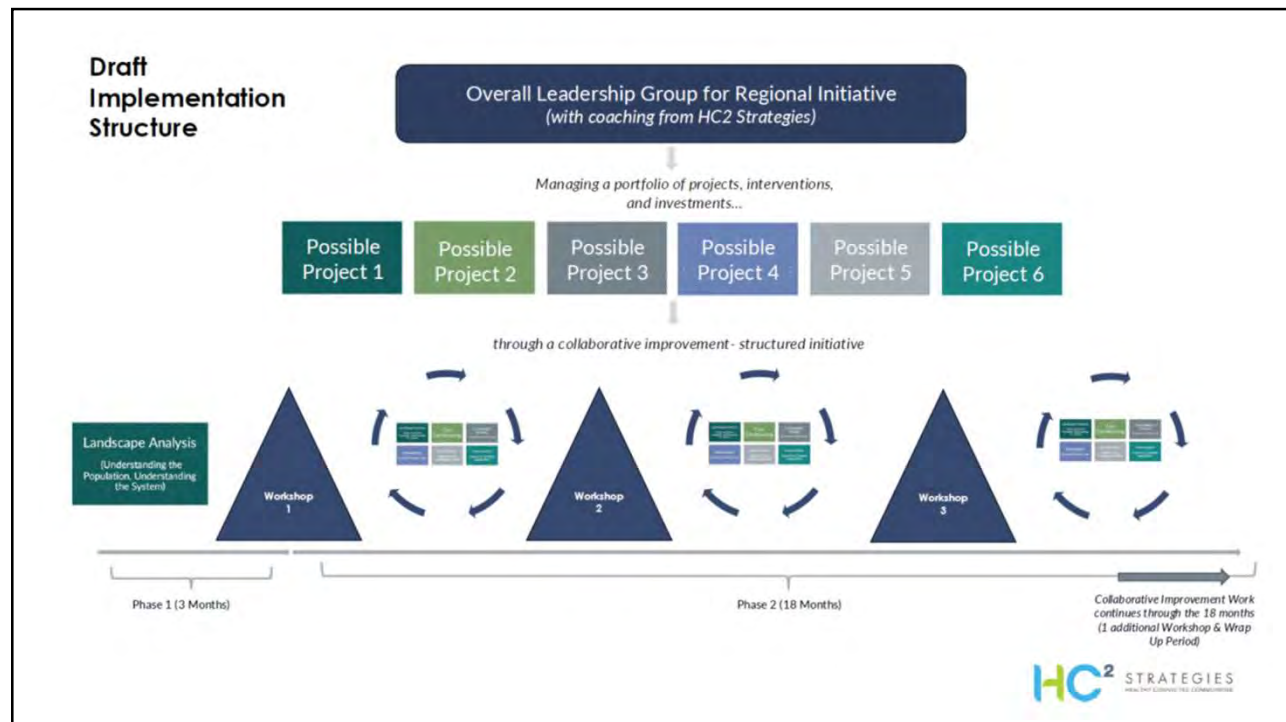
Phase 2: Collaborative Improvement Work (18 Months).

This includes:

- **Time for understanding the landscape, partner engagement, and recruitment** of additional actors to join the work
- **A portfolio of multiple projects** underway at a given time, chartered and advanced by project teams
 - Each project in the portfolio will launch a project team (workgroup) to drive the work - participation determined based on project /strategy and who needs to be at the table
 - Varying levels of HC2 coaching and involvement for each project, based on the topic/strategy
- **Actions Periods** for workgroups to move forward their chartered projects and goals through 90-120-day action cycles
- **In-Person Workshops** held every 4-5 months to capture progress from the previous action period and plan for the upcoming action period
- **Periodic rebalance of the portfolio**, including introduction of new workgroups as ones end
- **Measurement & evaluation throughout**



50



51

Timeline of Phase 2: Collaborative Improvement Work Activities (18 Months)																		
Collaborative Improvement Activities	2025			2026												2027		
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
Workshop 1 (Formal Kick Off)	X																	
Action Period 1		X	X	X	X													
Workshop 2						X												
Action Period 2							X	X	X	X								
Workshop 3											X							
Action Period 3												X	X	X	X			
Workshop 4																X		
Wrap Up Improvement Work																	X	X

52