



**San Bernardino County Homeless Partnership  
West Valley Regional Steering Committee**

**Wednesday, February 11, 2026 • 9:00 a.m. to 11:00 a.m.**

**Hosted by the City of Rancho Cucamonga - Please Join Us at  
RC City Hall – Tri-Communities Conference Room  
10500 Civic Center Drive, Rancho Cucamonga 91730**

**The RSC Meeting may be observed online by Zoom Video Conference:**  
<https://us02web.zoom.us/j/89101098558?pwd=Qjo4ha7XMDZQu6Kb1hyi3t8aMqLW2Y.1>  
**Meeting ID: 851 9494 6723- Password: 183200**  
 Dial in +1 669 900 6833 - One tap mobile +16699006833,,89595982006# US (San Jose)

**Note:** Public participation at the meeting via Zoom is being offered as a courtesy and may be unavailable if technology fails. In the event of a disruption that prevents the meeting from being broadcast or receiving public comment, the in-person meeting of the West Valley Regional Steering Committee will continue. Should you wish to participate remotely, please remember to MUTE your phones. DO NOT place this call on hold should you get another call. Hang up and then rejoin the meeting.

**To address the Committee regarding an item on the agenda, or an item within its jurisdiction but not on the agenda, please complete and submit a Public Comment Request form or if you are joining us virtually, indicate by typing "Public Comment" in the chat box. Requests must be submitted before the item is called for consideration. Speakers may address the Committee for up to three (3) minutes total on the Consent agenda, up to three (3) minutes on each item on the Discussion agenda, and up to three (3) minutes total on Public Comment.**

**MEETING AGENDA**

OPENING REMARKS		PRESENTER
A. Call to Order B. Welcome & Introductions C. Roll Call of Committee Members		Don Smith, Co-Chair Erika Lewis-Huntley, Co-Chair
D. Individual Committee Member Comments (3 mins. each) * Kari Franco/Jose Soto, Chino * Ronald Goodrich/Denise Ortiz, Montclair * Eric Avila, Ontario * Erika Lewis-Huntley, Rancho Cucamonga * Jonathan Ingles/Susan Alvarez, Upland * Josephine Perez/Teresa Morrell, DBH * Dep. Jeffrey Whall, HOPE Team * Don Smith, Pathways Network * Stephanie Reyes, Catholic Charities * Pastors Donald/Ethel Rucker, Christian Dev Ctr * Leslie Evans, Foothill AIDS Project * Dr. Robert Gipson, Health Service Alliance * Rebecca Spiegel/Aziza Manuel, ISCUW * Kameron Grosvenor, IV Hope Partners * Andre Bossieux, Life Way Church * Aileen Dinkjian/Saira Ramachhita, San Antonio Regional Hospital		RSC Member Representatives
CONSENT ITEMS		
E. Approval of Meeting Minutes from January 14, 2026		Don Smith
INFORMATION SHARING / DISCUSSION ITEMS		
F. Presentation on the CoC Strategic Plan – Regional Goals & Objectives w/Homebase G. Receive debriefing on 2026 Point-in-Time Count H. Receive updates on HHAP Regional Project Funding activity I. Receive updates on the West Valley Regional Community Care and Housing Solutions for Aging Adults Collaboratory initiative		Homebase Team Erika Lewis-Huntley Don Smith
PUBLIC COMMENT		
J. Any member of the public may address the Committee on any matter on or not on the agenda that is within the subject matter jurisdiction of the Committee		Don Smith
CLOSING		
K. Adjournment		Don Smith
Next Regularly Scheduled Meeting: West Valley Regional Steering Committee Wednesday, March 11, 2026, 9:00am-11:00am Rancho Cucamonga City Hall – Tri-Communities Conference Room & by Zoom Video Conference		

*Mission Statement - The Mission of the San Bernardino County Homeless Partnership is to provide a system of care that is inclusive, well planned, coordinated and evaluated and is accessible to all who are homeless and those at-risk of becoming homeless.*

THE SAN BERNARDINO COUNTY HOMELESS PARTNERSHIP MEETING FACILITY IS ACCESSIBLE TO PERSONS WITH DISABILITIES. IF ASSISTIVE LISTENING DEVICES OR OTHER AUXILIARY AIDS OR SERVICES ARE NEEDED IN ORDER TO PARTICIPATE IN THE PUBLIC MEETING, REQUESTS SHOULD BE MADE THROUGH THE OFFICE OF HOMELESS SERVICES AT LEAST THREE (3) BUSINESS DAYS PRIOR TO THE PARTNERSHIP MEETING. THE OFFICE OF HOMELESS SERVICES TELEPHONE NUMBER IS (909)501-0610 AND THE OFFICE IS LOCATED AT 560 E. HOSPITALITY LANE SUITE 200. SAN BERNARDINO CA 92415 AGENDA AND DOCUMENTATION CAN BE OBTAINED THERE OR BY EMAIL. [OHS@HSS.SBCOUNTY.GOV](mailto:OHS@HSS.SBCOUNTY.GOV)



26 January, 2026

## West Valley RSC CoC Strategic Plan Goals and Strategies Listening Session

Esther Wilch, Directing Attorney, Homebase

Jose Lucio, Directing Analyst, Homebase

# Today's Agenda

Develop Action Steps for West Valley RSC

01

Brief introduction to and  
overview of Strategic  
Planning process

02

Review and discuss plan  
goals and strategies  
Develop action steps for  
the West Valley

03

Next steps  
Questions

# Introduction and Overview

- Process
- Data Sources
- Goals

## Overview of Process



# Sources of Information that Inform this Plan

Homebase, the San Bernardino CoC, local cities and community members, and San Bernardino County have worked closely for the past year developing the plan.

- Review of quantitative data
  - Point in Time Count Reports
  - Homeless Data Integration System
  - Housing Inventory Counts
  - US Census Data
  - Comprehensive Housing Affordability Strategy Data
- Qualitative data collection
  - Focus groups with individual RSCs
  - Focus groups with people with lived experience of homelessness
  - Community Survey (363 responses)
  - Focus groups with County Departments
- Ongoing workshoping and discussion
  - Monthly meetings with RSCs
  - ½ day Community Meeting on 11/6



WV RSC Listening Session | January 26, 2026

## Using this information, we developed 5 goals:

### Goal 1: Permanent and Affordable Housing

- Increase permanent and affordable housing capacity and provide the resources needed to ensure people can maintain stable housing

### Goal 2: Coordination

- Improve information, coordination, and collaboration between County agencies, Cities, the CoC and Regional Steering Committees

### Goal 3: Shelter and Services

- Improve and expand shelter, interim housing, and low-barrier services

### Goal 4: Prevention and Diversion

- Develop and invest in a CoC-wide prevention and diversion program, which lowers the barriers for people at risk of or experiencing homelessness to access services and housing by providing an improved education and resource program

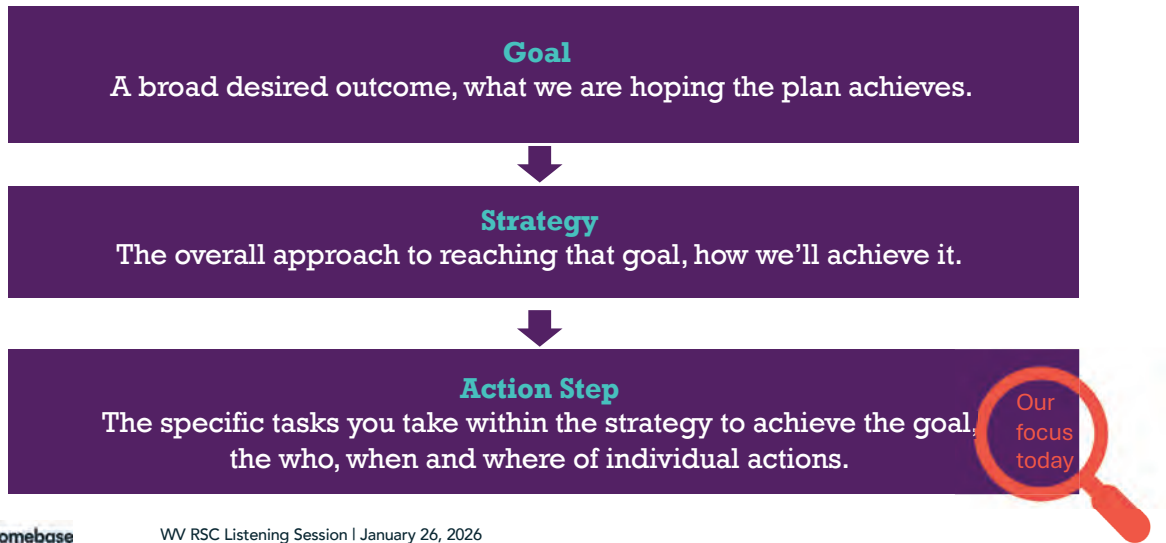
### Goal 5: Data

- Strengthen the homeless response system so that it is data-drive, fair, and results-oriented



WV RSC Listening Session | January 26, 2026

**These goals are further broken into strategies for the entire CoC, with individual steps for each of the RSCs.**



## Discussion on Goals and Action Step

- Review and discuss individual Goals and Strategies
- Focus on 1 strategy per goal that RSC chooses
- Pick 1-3 action steps for each Goal for the West Valley RSC

## Goal 1

Increase permanent and affordable housing capacity and provide the resources needed to ensure people can maintain stable housing

### Goal 1: Permanent and affordable housing

Increase permanent and affordable housing capacity and provide the resources needed to ensure people can maintain stable housing

#### Strategy 1.1

Optimize the use of existing permanent housing subsidies and programs

#### Strategy 1.2

Expand access to affordable housing in underserved regions.

#### Strategy 1.3

Strengthen housing stability services across the CoC

## Goal 1: Permanent and affordable housing

### Strategy 1.1: Optimize the use of existing permanent housing subsidies and programs

#### Action step:

Conduct a quarterly inventory of all housing subsidies, vouchers, and Permanent Supportive Housing (PSH) units currently available across the County and CoC, publishing the utilization rates by RSC.

#### Action step:

Establish a standing, dedicated Housing Activation Team to provide technical assistance to smaller, regional providers and non-traditional partners on navigating complex funding and procurement for rental assistance and housing development.

#### Action step:

Work with County departments to streamline the lease-up process and reduce administrative friction for voucher holds and landlords across all regions.

- Where is the West Valley RSC already leading or putting in efforts?
- Where has the West Valley RSC identified a great need or gap?
- Are there are other things the West Valley RSC is doing or wants to do to address this strategy?

## Goal 1: Permanent and affordable housing

### Strategy 1.2: Expand access to affordable housing in underserved regions.

#### Action step:

Collaborate with the County to dedicate a specific portion of housing development funds (e.g., Prop 1, ERF) or project-based vouchers to the High Desert, East Desert, and Mountain regions to address regional disparities.

#### Action step:

Develop and promote a Landlord Engagement and Retention Program that provides flexible financial incentives and mitigation funds to landlords in areas struggling with housing scarcity, such as the West Valley.

#### Action step:

Promote innovative housing models that are suitable for rural contexts, such as conversion of motels, use of modular housing, and development of tiny home communities.

- Where is the West Valley RSC already leading or putting in efforts?
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Goal 1: Permanent and affordable housing

### Strategy 1.3: Strengthen housing stability services across the CoC

Action step:

Ensure all regions have access to resources for furnishing and utility assistance upon move-in.

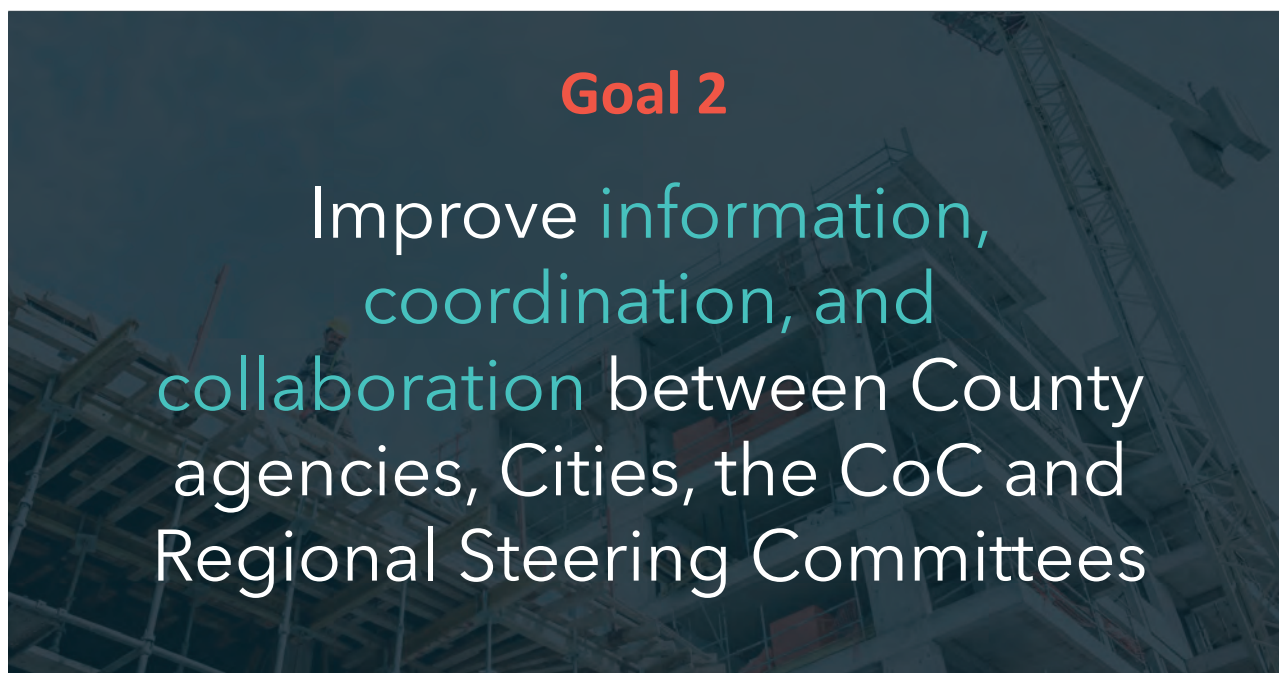
Action step:

Establish and formalize a system of peer support and navigation services, to help newly housed individuals connect with community resources and prevent lease violations.

Action step:

Develop a CoC-wide framework for progressive engagement, ensuring housing stability services are right-sized to meet individual needs, rather than being one size fits all.

- Where is the West Valley RSC already leading or putting in efforts?
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# Goal 2: Coordination

Improve information, coordination, and collaboration between County agencies, Cities, the CoC and Regional Steering Committees

## Strategy 2.1

Formalize communication and collaboration between the County, CoC, and RSCs

## Strategy 2.2

Elevate the CoC’s identity and authority as a unified system

## Strategy 2.3

Strengthen cross-sector partnerships for resource optimization



## Goal 2: Coordination

### Strategy 2.1: Formalize communication and collaboration between the County, CoC and RSCs

#### Action step:

Document and ratify Memorandums of Understanding (MOUs) outlining the specific delivery, funding oversight, and data sharing responsibilities of the County, CoC, and each RSC.

#### Action step:

Conduct quarterly, cross-regional meetings for RSC chairs and key County liaisons to share best practices, discuss funding opportunities, and resolve bottlenecks.

#### Action step:

Create CoC working groups that have representation across all five RSC’s to support implementation of action steps and create CoC-wide processes or principles.

#### Action step:

Implement a Westized, standardized communication system (e.g., a dedicated CoC portal or mailing list) for disseminating time-sensitive information, such as funding application deadlines and policy changes, to all regional stakeholders.

- Where is the West Valley RSC already leading or putting in efforts?
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- Are there are other things the West Valley RSC is doing or wants to do to address this strategy?



## Goal 2: Coordination

### Strategy 2.2: Elevate the CoC's identity and authority as a unified system

#### Action step:

Launch a CoC-wide education campaign to clarify the CoC's function, its funding mechanisms (e.g., HUD CoC Program, HEAP, HHAP) and how providers and communities can access and influence these resources.

#### Action step:

Conduct a CoC Assessment to determine the effectiveness of the overall system of care, as well as system components, policies, procedures, structures, and processes within the homeless system – including RSCs – and with mainstream systems of care.

#### Action step:

Facilitate regional workshops, especially in the High Desert and East Desert, to foster local understanding of the CoC process and encourage participation from non-traditional partners (e.g., libraries, faith-based groups).

#### Action step:

Develop a mentorship program pairing providers in high-capacity RSCs with providers in emerging RSCs to share grassroots coordination and fundraising best practices.

- Where is the West Valley RSC already leading or putting in efforts?
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- Are there are other things the West Valley RSC is doing or wants to do to address this strategy?

## Goal 2: Coordination

### Strategy 2.3: Strengthen cross-sector partnerships and resource optimization.

#### Action step:

Map all existing and potential partnerships with health, behavioral health, and justice systems, identifying gaps in coordination and data sharing.

#### Action step:

Establish regular, formalized case conferencing opportunities between housing providers and county agencies (e.g., Behavioral Health, Public Health) to ensure coordinated service planning for clients with high needs.

#### Action step:

Identify and implement a process for maintaining a comprehensive list of resources across all regions that includes providers and eligibility

- Where is the West Valley RSC already leading or putting in efforts?
- Where has the West Valley RSC identified a great need or gap?
- Are there are other things the West Valley RSC is doing or wants to do to address this strategy?

## Goal 3

Improve and expand shelter,  
interim housing, and low-  
barrier services

## Goal 3: Shelter and Services

Improve and expand shelter, interim housing, and low- barrier services

### Strategy 3.1

Develop a CoC-  
wide plan for  
shelter and  
interim housing

### Strategy 3.2

Secure dedicated  
funding for year-  
round and  
seasonal  
emergency  
shelters

### Strategy 3.3

Strengthen  
coordinated  
street outreach  
capacity

### Strategy 3.4

Integrate lived  
experience and  
equity into  
shelter design  
and operation

## Goal 3: Shelter and Services

### Strategy 3.1: Develop a CoC-wide plan for shelter and interim housing

#### Action step:

Conduct a gap analysis of current shelter and interim housing capacity, comparing it to the unsheltered population in each of the five RSCs.

#### Action step:

Prioritize the creation of low-barrier, non-congregate options (e.g., safe parking, pallet shelters, transitional housing) in geographically isolated areas like the East Desert and Mountain regions, where traditional shelter models are not feasible.

#### Action step:

Establish a CoC-wide standard of practice for shelter operations, focusing on low-barrier entry, harm reduction principles, and accessibility for families and individuals with pets.

- Where is the West Valley RSC already leading or putting in efforts?
- Where has the West Valley RSC identified a great need or gap?
- Are there are other things the West Valley RSC is doing or wants to do to address this strategy?

## Goal 3: Shelter and Services

### Strategy 3.2: Secure dedicated funding for year-round and seasonal emergency shelters

#### Action step:

Create a dedicated funding pool, utilizing State and local grants, to support emergency winter shelter operations in all five RSCs.

#### Action step:

Establish a funding mechanism to provide essential, flexible operating support for existing and new interim housing programs, reducing provider reliance on unstable annual grants.

#### Action step:

Explore partnerships with faith-based organizations and local municipalities to identify and activate underutilized facilities for temporary overflow and severe weather sheltering.

- Where is the West Valley RSC already leading or putting in efforts?
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## Goal 3: Shelter and Services

### Strategy 3.3: Strengthen coordinated street outreach capacity

#### Action step:

Ensure every RSC has a dedicated, multi-disciplinary outreach team with adequate training and resources to conduct daily outreach, focusing on unsheltered hotspots, including encampments in the West and West Valleys.

#### Action step:

Standardize protocols for encampment engagement, focusing on service delivery and pathways to housing, while working with jurisdictions to define clear, humane closure policies.

#### Action step:

Implement a regional outreach tracking system to record real-time data on unsheltered persons, their service needs, and barriers to housing, feeding directly into the Coordinated Entry System (CES).

- Where is the West Valley RSC already leading or putting in efforts?
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## Goal 3: Shelter and Services

### Strategy 3.4: Integrate lived experience and equity into shelter design and operation

#### Action step:

Formally integrate feedback from Persons with Lived Experience (PWLE) focus groups—especially those from remote areas—into the design and expansion of all new interim housing projects.

#### Action step:

Develop a trauma-informed training and certification program for all staff working in shelter and interim housing, ensuring non-discriminatory, client-centered service delivery.

#### Action step:

Track and report equity data on shelter utilization, length of stay, and reasons for discharge, disaggregated by race, ethnicity, and geography.

- Where is the West Valley RSC already leading or putting in efforts?
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## Goal 4

Develop and invest in a CoC-wide prevention and diversion program, which lowers the barriers for people at risk of or experiencing homelessness to access services and housing by providing an improved education and resource program

## Goal 4: Prevention and Diversion

Develop and invest in a CoC-wide prevention and diversion program, which lowers the barriers for people at risk of or experiencing homelessness to access services and housing by providing an improved education and resource program

### Strategy 4.1

Establish a clear and accessible low-barrier diversion pathway at all access points

### Strategy 4.2

Strengthen institutional discharge planning to prevent exits into homelessness

### Strategy 4.3

Proactively identify and stabilize households at high risk of homelessness

## Goal 4: Prevention and Diversion

### Strategy 4.1: Establish a clear and accessible low-barrier diversion pathway at all access points

#### Action step:

Implement a consistent Diversion assessment protocol within the CES that is utilized by all RSCs, ensuring a housing-focused, resource-maximizing conversation is the first step.

#### Action step:

Provide dedicated flexible funding (e.g., Diversion Assistance Funds) to all RSCs to be used for immediate needs, such as minor rental arrears, utility shutoff prevention, or travel assistance.

#### Action step:

Train all frontline staff (including outreach, shelter intake, and county navigators) on diversion and conflict resolution techniques, with emphasis on cultural competency and regional resource specificity.

- Where is the Mountain RSC already leading or putting in efforts?
- Where has the Mountain RSC identified a great need or gap?
- Are there are other things the Mountain RSC is doing or wants to do to address this strategy?



Mountain RSC Listening Session | January 27, 2026

## Goal 4: Prevention and Diversion

### Strategy 4.2: Strengthen institutional discharge planning to prevent exits into homelessness

#### Action step:

Formalize partnerships and MOUs with local hospitals, jails, prisons, and behavioral health facilities to establish mandatory, standardized housing discharge protocols across the County.

#### Action step:

Assign dedicated housing navigators to major institutions in the West and West Valley areas to ensure high-risk individuals are immediately connected to CES and housing resources upon release.

#### Action step:

Develop and regularly update a "Warm Handoff" resource guide specifically for institutional staff, detailing pathways to housing and benefits enrollment for released individuals.

- Where is the West Valley RSC already leading or putting in efforts?
- Where has the West Valley RSC identified a great need or gap?
- Are there are other things the West Valley RSC is doing or wants to do to address this strategy?



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## Goal 4: Prevention and Diversion

### Strategy 4.3: Proactively identify and stabilize households at high risk of homelessness

#### Action step:

Implement a consistent Diversion assessment protocol within the CES that is utilized by all RSCs, ensuring a housing-focused, resource-maximizing conversation is the first step.

#### Action step:

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Train all frontline staff (including outreach, shelter intake, and county navigators) on diversion and conflict resolution techniques, with emphasis on cultural competency and regional resource specificity.

- Where is the West Valley RSC already leading or putting in efforts?
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- Are there are other things the West Valley RSC is doing or wants to do to address this strategy?

## Goal 5

Strengthen the homeless response system so that it is data-drive, fair, and results-oriented

# Goal 5: Data

Strengthen the homeless response system so that it is data-driven, fair and results-oriented.

## Strategy 5.1

Enhance the functionality, integrity, and equity of the Coordinated Entry System (CES)

## Strategy 5.2

Increase provider accountability and performance management

## Strategy 5.3

Ensure lived experience is integrated at all levels of decision-making



## Goal 5: Data

### Strategy 5.1: Enhance the functionality, integrity, and equity of the Coordinated Entry System (CES)

#### Action step:

Standardize and enforce CES access policies across all five RSCs, ensuring consistent screening, assessment, and prioritization, regardless of where an individual accesses the system.

#### Action step:

Conduct quarterly data quality reviews of the Homeless Management Information System (HMIS), focusing on completeness, timeliness, and accuracy, with targeted technical assistance for low-performing RSCs, particularly those in rural areas.

#### Action step:

Conduct an annual independent third-party audit of the HMIS infrastructure and the CES system, evaluating data security, system integrity, and fidelity to CoC-wide prioritization standards.

#### Action step:

Implement an equity-focused monitoring process within CES, tracking disparities in referral rates, housing placement rates, and time-to-housing, disaggregated by race, ethnicity, and geography.

- Where is the West Valley RSC already leading or putting in efforts?
- Where has the West Valley RSC identified a great need or gap?
- Are there are other things the West Valley RSC is doing or wants to do to address this strategy?



## Goal 5: Data

### Strategy 5.2: Increase provider accountability and performance management

#### Action step:

Develop and implement a CoC-wide performance evaluation framework that clearly defines success metrics for all funded projects (CoC, ESG, HEAP, etc.).

#### Action step:

Conduct annual performance reviews for all funded providers, linking funding continuation and contract renewal to demonstrated progress toward CoC goals, including equity outcomes.

#### Action step:

Execute an independent, annual performance evaluation of the Collaborative Applicant and CoC, focusing on governance structure effectiveness, fiscal management of HUD funds, and progress in addressing system-wide equity goals.

#### Action step:

Establish a transparent process for allocating all CoC-administered funding, prioritizing projects that demonstrate the highest performance, target the most vulnerable populations, and fill critical geographic gaps.

- Where is the West Valley RSC already leading or putting in efforts?
- Where has the West Valley RSC identified a great need or gap?
- Are there are other things the West Valley RSC is doing or wants to do to address this strategy?

## Goal 5: Data

### Strategy 5.3: Ensure lived experience is integrated at all levels of decision-making

#### Action step:

Formalize the CoC's Persons with Lived Experience (PWLE) Advisory Board, ensuring it is geographically representative of all five RSCs, including paying stipends to all members.

#### Action step:

Mandate PWLE representation on all CoC decision-making bodies and grant review committees.

#### Action step:

Create a consistent feedback loop where PWLE Board recommendations are formally reviewed, documented, and acted upon by the CoC Board and RSCs.

- Where is the West Valley RSC already leading or putting in efforts?
- Where has the West Valley RSC identified a great need or gap?
- Are there are other things the West Valley RSC is doing or wants to do to address this strategy?

# Questions and Discussion



## Next Steps

Participate in monthly planning meetings on [zoom](#) on the fourth Thursday of the month from 2:30-4:00:

<b>January 29, 2026:</b>	Vision, Mission and Guiding Principles
<b>February 26, 2026:</b>	Draft Preview; Develop Timeline and Plan for Rollout
<b>March 26, 2026:</b>	Discussion of Draft
<b>April 23, 2026:</b>	Ongoing Evaluation and Monitoring; Data Dashboards; Rollout
<b>May 28, 2026:</b>	Final Meeting

# Contact us

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WV RSC Listening Session | January 26, 2026



# San Bernardino CoC Strategic Plan

## Please share your feedback!!!

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As the San Bernardino Continuum of Care enters the **final phase of Strategic Plan development**, we're looking for feedback on the goals, strategies and action steps we've identified to carry the plan forward.

IN particular, we want to hear:

- What actions the CoC and RSCs are already taking to meet the goals and strategies;
- What actions you think are most important for your RSC to achieve the goals and strategies; and,
- Who, where, when and how these actions will be carried forward.

Your responses and expertise are critical to ensure the Strategic Plan reflects the **diverse priorities, challenges, and strengths** of communities across San Bernardino County.

**Your insight matters—and your voice will shape the final plan.**

**[Click here to submit your feedback!](#)**

**Thank you for your continued leadership and partnership in shaping a homeless response strategy that serves all of San Bernardino County.**

## West Valley Regional Steering Committee Mtg - 1/14/26 recap

Much appreciation to the 50+ partners who joined us for the West Valley Regional Steering Committee Meeting on January 14th, both in person and by Zoom, and for all of the great information and input shared during the meeting.

### Announcements –

- **Homebase-SB CoC Strategic Plan West Valley Regional Stakeholder Listening Session, Monday, January 26th, 10:00-11:30am, Rancho Cucamonga City Hall, Tri-Communities Room & Zoom**

As the San Bernardino Continuum of Care enters the final phase of Strategic Plan development, we're convening each region for a focused listening session on goals and implementation. These meetings are a critical opportunity to ensure the Strategic Plan reflects the diverse priorities, challenges, and strengths of communities across San Bernardino County. *(See attached flyer for more info)*

- **SB CoC 2026 Point-in-Time Count of Sheltered & Unsheltered Persons, Wednesday evening, January 21st (sheltered count) & Thursday, January 22nd (unsheltered count), 6am-10am**
- **San Bernardino Continuum of Care Board Meeting, Wednesday, January 28<sup>th</sup>, 9:00-11:00am**, San Bernardino County Government Center-Sage/Manzanita Room, 385 N. Arrowhead Ave. San Bernardino, CA 92415. The public may observe the meeting in-person or online on Teams.
- **"Public Health on the Go" Health Service Alliance Mobile Clinic** - Available to schedule for consumer service events and client service activities in the West Valley Region. Interest form for organizations, schools, and other entities to complete if interested in having the mobile clinic at a specific event - [Mobile Clinic Interest Form | Health Service Alliance](#).
- **Next West Valley Regional Steering Committee Meeting - Wednesday, February 11th, 9:00-11:00am**, Rancho Cucamonga City Hall & by Zoom

For your information, please find attached the West Valley RSC Meeting presentation slides that includes information on the following (plus live links to more information):

- West Valley Regional Steering Committee Meeting Agenda (slide 2) - [Regional Steering Committee Meetings & Minutes – Homeless Partnership](#)
- HUD releases then rescinds FY 2025 CoC Notice of Funding Opportunity (slides 3-8)
- [Court Blocks New Restrictions That Threaten Proven Solutions to Homelessness - Democracy Forward](#) (slide 9)
- HUD FY 2025 CoC NOFO Update (slide 10) - [Continuum of Care Program | HUD.gov / U.S. Department of Housing and Urban Development \(HUD\)](#)
- NAEH Updates on HUD FY24-25 CoC NOFO (slide 11) - [CEO Corner: Week of January 13 - National Alliance to End Homelessness](#)
- Notes from Chief of Homeless Services (slide 12)
- [ACT NOW: Protect Communities from Intentional Chaos - National Alliance to End Homelessness](#) (slide 13)
- SB CoC Point-in-Time Count of Sheltered & Unsheltered Persons (slides 14-16)
- SB CoC Virtual Cohort-Financial Management Series, February-April 2026 (slide 17) - Training opportunity for CoC Agency's financial management staff. 2 seats per agency. Register by January 30th. (See attached flyer)
- The SBC Housing Disability Advocacy Program (HDAP) (slide 18)
- Save the Date: 2026 SB CoC Annual Homelessness Summit, Thursday, March 5th, 2026 (slides 19)
- [Inland SoCal United Way Launches Enhanced Coordinated Care Referral System - United Ways of California](#) (slide 20)
- Health Service Alliance Public Health on the Go (slide 21)



- Save the Date - Christian Development Center/City of Montclair Annual Black History Month Event (slide 21, flyer attached)
- Homebase-SB CoC Strategic Planning Process (slides 22-26)
- Housing California New Roadmap Home 2030 (slide 27) - [Home - Roadmap Home](#)
- Disposition of the SB CoC Homeless Housing Assistance & Prevention (HHAP) Grant Program West Valley Regional Project Funding (slides 28-36)
- West Valley Regional Collaboratory on Community Care and Housing Solutions for Aging Adults (slides 38-44)
- CA 609 San Bernardino City & County Continuum of Care Membership Application (slide 45) - [CoC-Membership-App.pdf](#)
- Office of Homeless Services Contact List (slide 46) - [OHS-Staff-Contact-list.pdf](#)

Additional information -

- Inland Empire Master Plan for Aging 2025-2028 - [ICA IE-MPA June 2025.pdf](#)
- Governor Approved Several Legislative Bills Concerning Homelessness in 2025 - [Legislation-Report-Concerning-End-of-2025-Legislative-Session.pdf](#)
- Out of Reach 2025: The High Cost of Housing | National Low Income Housing Coalition
- The GAP: A Shortage of Affordable Homes 2025 | National Low Income Housing Coalition
- How is California Meeting the Housing Needs of Low-Income Renters - [CHP State-Housing-Needs-Report-2025.pdf](#)
- San Bernardino County 2025 Affordable Housing Needs Report - [San-Bernardino Housing Report-2.pdf](#)
- California Affordable Homes At Risk - [CHP 2025-Subsidized-At-Risk-Report.pdf](#); [CHP 2025-Unsubsidized-At-Risk-Report.pdf](#)
- Who Can Afford to Rent in California's Many Regions 2025? - [2025 CHP-Brief-Who-Can-Afford-FINAL.pdf](#)
- Where Can You Afford to Rent in California? - [Where Can You Afford to Rent in 2025?](#)
- [Toward Thriving: Understanding Health and Homelessness](#)
- [Action Plan for Preventing & Ending Homelessness in CA 2025-2027](#)
- [Opinion | America Is Pushing Its Workers Into Homelessness - The New York Times](#)
- California Homelessness Response System Data - [Homeless Data Integration System](#)

*Thank you for your partnership!*

Don Smith & Erika Lewis-Huntley, Co-Chairs

SB CoC West Valley Regional Steering Committee

Minutes for the San Bernardino City & County Continuum of Care  
**West Valley Regional Steering Committee Meeting**  
 Wednesday, January 14, 2025, 9:00am – 11:00am  
 Rancho Cucamonga City Hall – Tri-Communities Conference Room  
 10500 Civic Center Dr, Rancho Cucamonga, CA 91730  
 & by Zoom Video Conference

OPENING REMARKS	PRESENTER	ACTION / OUTCOME
<p>Call to Order</p> <p>Welcome and Introductions</p>	<p>Don Smith</p> <p>Erika Lewis-Huntley</p>	<ul style="list-style-type: none"> <li>Meeting was called to order at 9:05 am</li> <li>Roll Call for representatives from the West Valley Regional Steering Committee members. Members present in person included Jose Soto-Chino, Erika Lewis-Huntley-Rancho Cucamonga, Jonathan Ingles-Upland, Marissa Alvarez-County DBH, Pastor Donald Rucker-Christian Development Center, Dr. Robert Gipson-Health Service Alliance, Kami Grosvenor-Inland Valley Hope Partners, Andre Bossieux-Life Way Church, Don Smith-Pathways to Housing Network. Members present by Zoom included representatives of the City of Ontario, San Antonio Regional Hospital and ISCUW.</li> <li>The Chair acknowledged a quorum of 9 voting members present in-person.</li> <li>Self-introductions by all other meeting attendees</li> </ul>
INFORMATION SHARING / DISCUSSION ITEMS		
<p>Individual Member Comments</p> <p>Updates on HUD CoC Funding Process &amp; Priorities</p> <p>Updates on Preparations for 2026 Point-in-Time Count</p> <p>Review of Disposition of HHAP Rounds 1-4 Regional Project Funding</p> <p>Recommendations for HHAP 2 Regional Funding Reallocation</p>	<p>RSC Committee Members</p> <p>Erika Lewis-Huntley</p> <p>Don Smith</p>	<ul style="list-style-type: none"> <li><u>Please see attached Meeting Recap and presentation slides</u></li> <li>Additional information shared during the meeting -               <ul style="list-style-type: none"> <li>The Cities of Chino, Montclair and Upland are conducting joint outreach activities in the region once a month in collaboration with regional service partners</li> <li>The City of Ontario new Wellness Center operated by Symba Center is officially open with 8 emergency beds and 26 transitional beds. Beds are prioritized for people experiencing homelessness in Ontario and can only be accessed through the City of Ontario Outreach Team – 909-395-2890</li> </ul> </li> <li>OHS received an email from Mercy House requesting the reallocation of the remaining balance of their HHAP 2 regional funding award, as they are no longer providing services in San Bernardino County. HHAP 2 funds must be expended by June 30, 2026</li> <li>The outstanding balance totals \$58,841.87 - Rapid Rehousing - \$39,702.63 for Rapid Rehousing &amp; \$19,139.24 for Homeless Prevention</li> <li>Available options include -               <ul style="list-style-type: none"> <li>Transfer the remaining balance of funds to Mercy House HHAP 2 subcontractor Inland Valley Hope Partners or</li> <li>Reallocate the funds to City of Montclair, the only other agency approved for West Valley HHAP 2 project funding</li> </ul> </li> </ul>

		<ul style="list-style-type: none"> <li>A motion was made by Andre Bossieux and seconded by Donald Rucker to recommend that the remaining balance of HHAP 2 funds awarded to Mercy House be transferred to their contract subcontractor Inland Valley Hope Partners</li> <li>By a vote of 7 ayes with 2 abstentions the motion was approved</li> </ul>
<b>CLOSING</b>		
Public Comment	All Attendees	<ul style="list-style-type: none"> <li>No additional public comment</li> </ul>
Adjournment	Don Smith	<ul style="list-style-type: none"> <li>There being no further business to discuss, the meeting was adjourned at 10:58am.</li> </ul>
Next Meeting		<ul style="list-style-type: none"> <li>West Valley Regional Steering Committee Meeting, Wednesday, February 11, 2026, 9:00am – 11:00am Rancho Cucamonga City Hall – Tri-Communities Room 10500 Civic Center Dr, Rancho Cucamonga, CA 91730 and by Zoom Video Conference</li> </ul>

**January 14, 2026, Attendees: West Valley Regional Steering Committee Meeting**

<b>LAST NAME</b>	<b>FIRST NAME</b>	<b>ORGANIZATION</b>	<b>PHONE NUMBER</b>	<b>EMAIL ADDRESS</b>
Humphrey	Ruth	Childrens Fund	9093796036	ruth@childrensfund.org
Mercer	Nancy	Inland Housing Solutions -Community Impact Manager	909 736-5518 or 909 905-6907	Nancy@inlandhousingsolutions.org
Ramachhita	Saira	San Antonio Regional Hospital	9095093565	sramachhita@sarh.org
Pelayo	Christal	Health Service Alliance		cpelayo@hsa.care
Friedlander	Matt	HomeAid Inland Empire		matt@homeaidie.org
Garcia	Izamar	Children's Fund	9093796039	izamar@childrensfund.org
Rodriguez	Cristina	City of Ontario		carodriguez@ontarioca.gov
Drain	Stachia	Operation New Hope		sdrain@onhcares.com
Bernardino	Andrea	Health Service Alliance		abernardino@hsa.care
Ripley	Jessica	Operation Grace	9093828540	jiripley@operationgrace.com
Johnston	Janet	Morongo Basin Housing Solutions Team	(760) 668-3622	janejohnstn@gmail.com
Hurtado	Gustavo	Director of Strategic Partnerships from RPYA		gustavo@rpya.health
Durham	Tyler	Step Up on Second		tdurham@stepup.org
Gray	Keyshanna	Illumination Foundation		kgray@ifhomeless.org
Martin	Alexzander	Pacific Clinics	4422688414	alexzander.leemartin@pacificclinics.org
Mendoza	Ruben	Carrillo Group CANY	9092585120	ruben@carrillogroupcany.com
Fernandez	Cynthia	CES 211		cynthiaf1@iscuw.org
Erb	Carley	ISCUW 211+		carleye@iscuw.org
Wyatt	Amy	True Consulting		amywyatt@truellc.biz
Hernandez	Nefertari	Reach Out Jurupa Valley Resource Center	9513816263	nefertari@we-reachout.org
Walker	Sue	Mountain Homeless Coalition		
Franco	Kari	City of Chino Human Services	9093343537	kfranco@cityofchino.org


# January 14, 2026, Attendees: West Valley Regional Steering Committee Meeting

LAST NAME	FIRST NAME	ORGANIZATION	PHONE NUMBER	EMAIL ADDRESS
Grosvenor	Kami	Inland Valley Hope Partners	909-622-3806, x101	kamig@inlandvalleyhopepartners.org
Towns	Allison	City of Rancho Cucamonga	909-774-2032	Allison.Towns@cityofrc.us
Lewis-Huntley	Erika	City of Rancho Cucamonga	909-774-2008	Erika.lewis-huntley@cityofrc.us
Ransom	Precious	She Rises Safe Haven for Empowerment	909-330-9240	pransom@safehavenforempowerment.org
Pelayo	Oscar	San Bernardino Probation	909-756-0535	Oscar.Pelayo@prob.sbcounty.gov
Ingles	Jonathan	Upland PD Homeless Services	909-921-1016	Jingles@uplandpd.org
Alvarez	Susan	Upland pd homeless services	909-931-4245	Salvarez@uplandpd.org
Carmichael	Demarius	SB County Veterans Affairs	909-382-3290	Demarius.Carmichael@va.sbcounty.gov
Banks	Derek	Quiet Spirit House LLC	323-738-0132	juanvon@quietspirithouse.com
De la Torre	Ofeia	New Vistas Pathways	909-519-1896	Ofeiatlica@gmail.com
Cobbarrubias	Daniel	New Vistas Pathways	909-241-3378	Newvistaspathways.com
Ochoa	Rito	Inner Vision Ministry	840-227-4394	Ochoarito2024@gmail.com
Sanchez	Jose	Rolling Start		JSanchez@rollingstart.com
Aguilera	David	Rolling Start	909-890-9516	daguilera@rollingstart.com
Bossieux	Andre	Lifeway Church Ministries	909-730-5527	bossieux@charter.net
Rucker	Donald	Christian Development Center	909-367-9093	pastorrucker@gmail.com
Rucker	Ethel	Christian Development Center	909-319-2240	ruckergen3@gmail.com
Morris	Darold	LightHouse Social Service Ctrs.	951-954-2608	Daroldm@lighthouse-ssc.org
Soto	Jose	City of Chino	909-703-7476	jsoto@cityofchino.org
Gipson	Dr. Robert	Health Service Alliance	909-902-9111	rgipson@hsa.care
Kratzer	Pamela	Love Chapel Life Changing	951-212-6104	info@lovechapelcmc.com
Alvarez	Marissa	DBH – One Stop TAY	909-387-7192	Marissa.Vasquez@dbh.sbcounty.gov
Acuna	Maria	Acuna Foundation	909-436-6250	acunafoundationusa@gmail.com





## NOFO News Alert!!!



**National Alliance to  
END HOMELESSNESS**

**Best Practices**    *A practical newsletter for people ending homelessness.*

Late last night, the U.S. Department of Housing and Urban Development (HUD) issued the FY2025 CoC Program NOFO. This is despite fierce advocacy efforts by many of you, and bipartisan support to extend current CoC awards for an additional year. The concerns that we have consistently raised about timing of the NOFO, gaps in funding, and major changes were indeed reflected in the document.

To learn more, we encourage you to read this week's coverage in the [New York Times](#), [Politico](#), and [NPR](#).

The fight isn't over yet, but we know communities are now faced with figuring out a path forward. We're working to provide up-to-date information to support you as you navigate these drastic shifts.

The following materials are available for your Continuum of Care as you continue to process the language in the NOFO:

[Full Analysis](#)  
[Overall Side-by-Side Comparison of FY24 to FY25](#)  
[Side-by-Side Scoring Comparison of FY24 to FY25](#)


**Next Week:**

- The first "Understanding HUD's FY2025 NOFO" webinar will be on Wednesday, November 19th from 12:00 – 1:30 P.M. PT/3:00 – 4:30 P.M. ET – [click here to register](#) to attend.
- On Monday, the Alliance will send updated advocacy guidance to help you take action. While Congress did not include a provision that would renew all eligible CoC Program projects for 12 months, there is still an opportunity to get this included in the final THUD appropriations bill. Be sure that you are [joined up to receive the Alliance's Advocacy Alerts and information](#) so that you receive them.

In the coming weeks we will provide new tools and resources, such as a contingency planning toolkit, and we will host additional webinars related to the CoC Program NOFO Competition.

On behalf of the staff at the National Alliance to End Homelessness, thank you for the work you all do every single day. We deeply value the contributions you make to people experiencing homelessness and your communities, and we will continue to fight for the people we all serve.

## Note from Chief of Homeless Services-FY 2025 Continuum of Care (CoC) Notice of Funding Opportunity (NOFO)



**San Bernardino  
COUNTY**    Homeless Services

**Note from Chief of  
Homeless Services**

Dear CoC Membership,

We are writing to inform you that the U.S. Department of Housing and Urban Development (HUD) has officially released the FY 2025 Continuum of Care (CoC) Notice of Funding Opportunity (NOFO). This year's NOFO includes several significant updates, including revised funding priorities, an accelerated application timeline, and new requirements affecting both renewal and new project applicants.

In response to the shortened deadlines and the importance of preparing a strong, coordinated community application, the following activities will be scheduled:

**Special CoC Membership Meeting:**  
A special meeting will be convened to review NOFO updates, outline expectations, and discuss our community strategy. **(Monday, November 24, 2025)**

**Meetings With Currently Funded CoC Programs:**  
All CoC-funded agencies will participate in focused sessions on project performance, renewal requirements, and changes impacting Tier 1 and Tier 2. **(Thursday, November 20, 2025)**

**Bidders Conference:**  
A communitywide conference will be held for all interested applicants to review the NOFO, scoring criteria, priorities, and application requirements. **(Tuesday, November 25, 2025)**

**Release of the Request for Applications (RFA):**  
The RFA will be issued shortly and will provide detailed instructions, local deadlines, and required documentation for renewal and new project submissions. **(TBD)**

**Weekly Lunch and Learn Sessions:**  
To support the community throughout the application period, the Office of Homeless Services will host weekly Lunch and Learn sessions. These sessions will be open to all CoC members, providers, and interested community partners and will serve as an open forum for discussing NOFO updates, answering questions, and sharing guidance as new information becomes available. **(Beginning, December 3, 2025)**

**Request for Special CoC Board Meeting:**  
A request will be made for the CoC Board to hold a special meeting to review and approve the final ranked project list and application components prior to HUD's submission deadline. **(TBD)**

Additional details—including meeting dates, times, and session links—will be distributed in the coming days. Thank you for your continued partnership and your commitment to strengthening San Bernardino County's homelessness response system.

Marcus Gillard  
Chief of Homeless Services  
Office of Homeless Services

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## Trump administration policy change makes deep cuts to homeless permanent housing program

More than half of the 2026 funding for the program will be shifted from permanent housing to transitional housing with food and service requirements.

By KATHERINE HAPGOOD | 11/13/2025 02:50 PM EST Updated: 11/14/2025 11:28 AM EST

The Department of Housing and Urban Development released policy changes Thursday night that will significantly cut funding for a permanent housing program for people experiencing homelessness.

More than half of the 2026 funding for HUD's Continuum of Care program, which partners with local organizations to connect people experiencing homelessness to housing and resources, will be cut for permanent housing assistance and moved to transitional housing assistance with some work or service requirements. The policy change was [first reported by POLITICO](#).

The funding cuts could put 170,000 people at risk of experiencing homelessness, according to internal HUD documentation previously obtained by POLITICO.

HUD has framed the change as a redirection of funding and "long overdue reform" to prioritize wrap-around services, such as mental health and substance abuse treatment, paired with temporary housing for up to two years. The policy change would move away from the current prioritization of permanent housing, which places formerly homeless individuals in community-based housing without a designated length of stay and is the vast majority of housing provided under the previous funding.

HUD said in a [press release](#) Thursday that the program change "restores accountability to homelessness programs and promotes self-sufficiency among vulnerable Americans. It redirects the majority of funding to transitional housing and supportive services, ending the status quo that perpetuated homelessness through a self-sustaining slush fund."

The application for the next grant cycle, which is expected to open in the coming weeks, will close on Jan. 14, two weeks before Congress will be required to determine funding levels for HUD, including the CoC program, [according to the notice of funding opportunity](#).

Project grants will have already expired before the award cycle closes and additional funding is granted. This means that some permanent housing will be left with no funding and tenants could be displaced during the coldest months of the year, said a HUD employee granted anonymity to discuss sensitive matters. The anticipated award day is May 1, which leaves projects without funding for much of the first half of 2026.

Approximately one-third of all current program awards expire between January and June 2026, meaning those projects will run out of funds before the next awards are granted, according to the National Alliance to End Homelessness.

There are concerns that the nine weeks the notice of funding opportunity will be open for is barely enough time for projects to apply for funding with the policy changes, according to the HUD employee.

"It's terrible policy and really irresponsible administration of the program," said Ann Oliva, CEO of the National Alliance to End Homelessness who formerly worked for HUD for more than a decade. "Putting out a grant opportunity with a tight turnaround and massive changes, knowing that you can't get awards out until at least mid year just is deeply irresponsible. They are setting communities up for failure."

Roughly 7,000 awards are expected to be issued totaling about \$3.9 billion, according to the notice of funding opportunity. The amount represents a slight increase from the previous year's funding and the guidance recommends that organizations prioritize projects that provide "treatment and services people need to recover and regain self-sufficiency." The additional funding also reflects an increase in fair market rent prices established by HUD. There will be a 30 percent funding cap on all permanent housing projects, so they will now receive a maximum of about \$1.2 billion of the program's total funding.

About 87 percent of all CoC program funds ending in 2026 under the previous tranche of funding were slated to support permanent housing in some capacity, according to internal HUD documents.

The policy change is part of HUD's contribution to President Donald Trump's executive order "Ending Crime and Disorder on America's Streets" which requires HUD to "increase accountability" in grants awarded for assistance and transitional living programs. The goal is to end previous "housing first" policies that deprioritize accountability and fail to promote treatment, recovery, and self-sufficiency." HUD is partnering with the White House Faith Office and the Department of Health and Human Services on the executive order requirements.

Additionally, 42 members of the Senate Democratic caucus sent a letter to HUD Secretary Scott Turner on Thursday urging the agency to "immediately reconsider" the policy changes to the CoC program, requesting he "expeditiously" carry out the previously planned and Congressionally authorized two-year notice of funding opportunity.

"This appears to be in contravention of the McKinney-Vento Homeless Assistance Act, undermines local decision-making authority, and ignores decades of research that has proven that permanent supportive housing and rapid rehousing are less costly and more likely to be successful in providing long-term stability than other strategies, particularly for chronically homeless people and families," said the letter, obtained by POLITICO, which was led by Sens. Patty Murray (D-Wash.), Elizabeth Warren (D-Mass.), Kirsten Gillibrand (D-N.Y.) and Tina Smith (D-Minn.).

In response to the letter a HUD spokesperson said: "Senate Democrats are doing the bidding of the homeless industrial complex. Their letter makes it clear they are in favor of warehousing people with no treatment for root causes of homelessness – including drug addiction and mental illness."

More than 20 House Republicans, led by Long Island Reps. Andrew Garbarino (R-N.Y.) and Nick LaLota (R-N.Y.), sent a letter to Turner in October, pushing the Trump administration to renew grants for the program, warning that the substantive policy changes "should be implemented carefully to avoid destabilizing programs that serve individuals with severe disabilities related to mental illness, chronic health conditions, or substance use disorders, as well as seniors with disabilities."

Cassandra Dunay contributed to this report.

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## Important Update on Changes to the Continuum of Care Program

From National Alliance to End Homelessness <info@naeh.org>  
 Date: Mon 12/1/2025 2:05 PM  
 To: DonSmithSolutions@outlook.com <DonSmithSolutions@outlook.com>



**Best Practices** A practical newsletter for people ending homelessness.

Today, the National Alliance to End Homelessness, together with a broad coalition of local governments and nonprofit organizations, filed a lawsuit challenging the Trump-Vance Administration's unlawful changes to the U.S. Department of Housing and Urban Development's Continuum of Care (CoC) Program. These abrupt changes threaten to push more than 170,000 individuals and families back into homelessness by undermining the programs that have successfully moved people into stable housing for decades.

The Administration announced these changes with no substantive advanced notice and on a highly compressed timeline, rescinding a 2-year CoC Notice of Funding Opportunity (NOFO) and replacing it with a new NOFO that includes restrictions that destabilize the entire CoC process. Communities were given almost no time to adapt before the funding cycle began, creating widespread confusion and threatening critical housing programs at the peak of winter.

This legal action, titled *National Alliance to End Homelessness v. Turner et al.*, was filed in the U.S. District Court for the District of Rhode Island. It seeks a preliminary injunction to stop these unlawful restrictions before they take effect. The case reflects our deep commitment to ensuring that local communities can continue implementing effective, evidence-based solutions free from politically motivated interference.

As you may be aware, last week several Attorneys General and Governors filed a related case against HUD. However, the Alliance has members in all 50 states. The Alliance's action reflects a shared concern for people experiencing homelessness nationwide and ensures that any relief and clarity from the courts can reach all communities.

We are joined in this effort by our partners at the National Low Income Housing Coalition, Crossroads Rhode Island, Youth Pride, Inc., and a coalition of cities and counties including Santa Clara County, San Francisco, Cambridge, Nashville, King County, Tucson, and Boston.

We are grateful for your partnership and shared commitment to protecting and advancing proven solutions to homelessness.

Dec 1, 2025

## Local Governments and Nonprofit Groups Challenge Unlawful New Trump-Vance Administration Restrictions That Threaten Proven Solutions to Homelessness

*Suit Raises Concerns that Trump-Vance Administration Actions Will Push More Than 170,000 People Into Homelessness as Cold Winter Months Arrive*

Contact: Tom Murphy | [tmurphy@naeh.org](mailto:tmurphy@naeh.org) | 202-368-8571

**Providence, RI, December 1, 2025** — A broad coalition of local governments and nonprofit organizations is taking legal action to stop the Trump-Vance administration from creating unlawful and unreasonable restrictions that seek to shift funding away from proven solutions to homelessness, threatening to push hundreds of thousands of people onto the street as cold winter months arrive.

For years and through multiple administrations, the U.S. Department of Housing and Urban Development (HUD)'s Continuum of Care (CoC) Program has helped provide the necessary resources for local governments and organizations to fund permanent housing projects for veterans, seniors, people with disabilities, and individuals and families with children experiencing homelessness. On November 13, 2025, however, without explanation, HUD rescinded a necessary program notice, replacing it with one that threatens existing services. This move, which could push hundreds of thousands of Americans into homelessness, is being done on a compressed timeline, and throwing the entire program, meant to ensure stability for programs and the people who rely on them, into chaos.

After more than a decade of prioritizing evidence-based approaches that reduce homelessness, as the complaint explains, the new Notice of Funding Opportunity (NOFO) for FY 2025 upends the stability of the program required by law, will have devastating impacts for plaintiffs, and cause hundreds of thousands of children, youth, adults, and families to become homeless. The NOFO makes drastic changes at every step of the process—by changing the types of projects eligible for funding, the criteria for selecting awardees, and the conditions grantees will be required to accept in order to receive funding.

The coalition behind the new legal challenge includes the National Alliance to End Homelessness (NAEH), the National Low Income Housing Coalition (NLIHC), Crossroads Rhode Island, Youth Pride, Inc., as well as the County of Santa Clara, Calif., San Francisco, Calif., King County, Wash., Boston, Mass., Cambridge, Mass., Nashville, Tenn., and Tucson, Ariz. Democracy Forward represents the coalition of nonprofit organizations in the matter; the National Homelessness Law Center represents NAEH and NLIHC; Public Rights Project represents the cities of Boston, Cambridge, Nashville and Tucson; and Santa Clara County and San Francisco represent themselves. The Lawyers' Committee for Rhode Island, and the ACLU Foundation of RI represent all plaintiffs.

Plaintiff and co-counsel quotes regarding the new filing are available [here](#).

Read the full complaint [here](#).

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Nov 25, 2025

## Governor Newsom sues Trump administration for cruel cuts to homeless housing funding that will hurt families

**What you need to know:** Governor Newsom filed a lawsuit today as part of a multistate coalition challenging the Trump administration's sudden slash of funding for permanent housing programs, threatening housing access for tens of thousands of vulnerable Californians.

**SACRAMENTO** – Governor Newsom and Attorney General Rob Bonta today, alongside a multistate coalition including Washington, filed a lawsuit against the Trump administration challenging abrupt changes that would cut ongoing support from established homeless housing programs. The Trump administration's callous and unlawful decision threatens to upend generational progress and strategies that are making a difference in turning the nationwide homelessness crisis around and jeopardize housing access for American families.

### Needlessly putting American families at risk

Earlier this month, the federal Department of Housing and Urban Development's (HUD) released new cruel funding provisions in its 2025 Continuum of Care (CoC) notice of funding opportunity. These changes include a number of arbitrary and senseless new rules that will disadvantage and defund housing programs with a proven record of success in addressing homelessness and will have devastating consequences for communities in California and across the country.

Specifically, the federal government is now imposing a cap on permanent housing restricts CoCs to using only 30% of funds for permanent supportive housing and rapid rehousing. Last year, California CoCs were awarded more than \$683 million in CoC funding, approximately 90 percent of which went to permanent housing projects. The new rules would gut funding for those projects, which currently keep tens of thousands of people housed.

These cuts would not only threaten housing for older adults, families with children, veterans, people with disabilities, transition-aged youth, and people served by Medi-Cal, CalFresh, CalWORKS, and foster care systems — they would also undermine the goals of the California Statewide Action Plan, including reducing unsheltered homelessness and increasing permanent housing placements, housing retention, prevention, and production.

"Under both Democratic and Republican presidents, HUD's Continuum of Care program has helped states, local governments, and nonprofit organizations combat homelessness and provide safe, stable housing to our most vulnerable residents. This program has proven to be effective at getting Americans off the streets, yet the Trump Administration is now attempting to illegally slash its funding," said Attorney General Bonta. "As a result, for the 47th time in 44 weeks, I'm taking President Trump to court. Those caring for our unhoused neighbors need the federal government's continued support. Absent judicial intervention, the Trump Administration's actions would only worsen the homelessness crisis."

### Cuts not authorized by Congress

HUD's cuts put tens of thousands of Californians at risk of losing their homes and access to vital services. These abrupt cuts impact previously funded projects in the middle of a two-year funding cycle. The lawsuit argues that the changes are illegal because they alter funding eligibility without authorization by Congress and are not supported by evidence or reason.

The Trump administration's actions are contrary to Congress' stated goals that the funds be used for proven strategies to address homelessness, including California's Housing First policy and permanent supportive housing programs which have proven successful. These shifts not only threaten existing programs — they jeopardize the braided system of federal, state, and local investments that keep California's homelessness response viable.

"Permanent and supportive housing is central to addressing homelessness and helping bring stability into people's lives," said Business, Consumer Services and Housing Secretary Tomioka Moss. "The federal government's sudden and cruel changes to how nonprofits and community organizations can access funding threatens to undo years of progress and puts more than 170,000 people nationwide at risk. Here in California, we're pushing back on this attempt to deprive vulnerable Californians of a place to call home."

"The Trump Administration's proposed cuts would worsen the homelessness crisis by pulling funding from permanent housing and putting tens of thousands of Californians at risk," said California Health and Human Services (CalHHS) Secretary Kim Johnson. "This would undo years of progress and destabilize our neighbors who finally found a safe place to live and stability. It's harmful policy that will lead to devastating health outcomes. California will continue championing permanent, person-centered solutions that strengthen, not weaken, our response to homelessness."

### Reversing a decades-in-the-making crisis

The Newsom administration is making significant progress in reversing decades of inaction on homelessness. Between 2014 and 2019—before Governor Newsom took office—unsheltered homelessness in California rose by approximately 37,000 people. Since then, under this Administration, California has significantly slowed that growth, even as many other states have seen worsening trends.

In 2024, while homelessness increased nationally by over 18%, California limited its overall increase to just 3% — a lower rate than in 40 other states. The state also held the growth of unsheltered homelessness to just 0.45%, compared to a national increase of nearly 7%. States like Florida, Texas, New York, and Illinois saw larger increases both in percentage and absolute numbers. California also achieved the nation's largest reduction in veteran homelessness and made meaningful progress in reducing youth homelessness.

### California's strategy works

President Trump's cruel policies fly in the face of strategies that are proven to work. From the very first moments of the Newsom administration, the national crisis of housing and homelessness — which were decades in the making — has been addressed with ingenuity, seriousness, and expertise. No other state has devoted as much time and attention to these twin problems — and California is a leader in producing positive results. Governor Newsom is creating a structural and foundational model for America.

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**POLITICO**

## HUD temporarily pauses homelessness funding overhaul just ahead of court hearing

The changes to the program are being challenged in two lawsuits filed by states, local governments and nonprofit organizations.



Housing and Urban Development Secretary Scott Turner walks towards the West Wing following a TV interview at the White House, Feb. 19, 2025, in Washington. | Manuel Balce Ceneta/AP

By Katherine Haggood 12/08/2025 06:38 PM EST

The Department of Housing and Urban Development on Monday temporarily revoked a controversial policy change that would significantly cut permanent housing funding for people experiencing homelessness.

HUD withdrew the notice of funding opportunity about 90 minutes before a Monday afternoon court hearing regarding two lawsuits challenging the agency's recent changes to the Continuum of Care program — one from a [coalition of 21 attorneys generals and governors](#) and another from a group of 11 local governments and non-profit organizations.

According to a court filing, HUD's reasoning for rescinding the policy change was "to assess the issues raised by Plaintiffs in their suits and to fashion a revised [notice of funding opportunity]."

The two suits challenge a policy change by HUD Secretary Scott Turner which mandates that only 30 percent of the agency's Continuum of Care funding can be used for permanent housing, down from roughly 90 percent. The program provides money to local organizations and agencies to connect people experiencing homelessness to housing and resources. The policy change, which was [first reported by POLITICO](#), would move most of the funds to temporary transitional housing assistance with some work or service requirements.

The new conditions placed on the program would also give HUD the ability to restrict funding for organizations that acknowledge the existence of transgender or nonbinary individuals.

The withdrawal of the notice shortly before Monday's court hearing surprised U.S. District Judge Mary S. McElroy, who said she wasn't aware of the development.

"This sort of haphazard approach to administrative law is the problem," said McElroy, who was nominated by President Donald Trump in 2019 after an initial nomination by former President Barack Obama expired.

"You can change the policy all you want but there's a mechanism for doing so and it's not doing things an hour before court and it's not doing some of the things that have been done in these cases," McElroy said during the hearing. She ordered the government to submit new arguments by next week addressing the last-minute change.

A HUD spokesperson said the agency will reissue the funding notice "as quickly as possible with technical corrections."

"The Department intends to make resources available in a timely manner so grantees with measurable results can continue to support vulnerable populations. The Department remains fully committed to making long overdue reforms to its homelessness assistance programs," the spokesperson said in a statement.

HUD employees were expected to work this week to open the application process under the new funding requirements but the policy change being withdrawn caught HUD employees by surprise, according to two agency employees granted anonymity to discuss internal communication.

*Hassan Kanu contributed to this report.*

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## U.S. Department of Housing and Urban Development


### Continuum of Care Program

#### FY 25 COC NOFO Update

The Department has withdrawn a Notice of Funding Opportunity (NOFO) with respect to the Continuum of Care (CoC) grant program. This withdrawal will allow the Department to make appropriate revisions to the NOFO, and the Department intends to do so. In the previous FY 24-25 NOFO, the Department reserved the right to make changes to the NOFO instead of processing renewals for a variety of reasons, including to accommodate a new CoC or Youth Homelessness Demonstration Program (YHDP) priority or new funding source. The Department still intends to exercise this discretion and make changes to the previously issued CoC NOFO to account for new priorities. HUD anticipates reissuing a modified NOFO well in advance of the deadline for obligation of available Fiscal Year 2025 funds.

#### Note from Chief of Homeless Services-Update on HUD Removal of the FY 2025 CoC NOFO

From OHS <OHS@hhs.ilcountycity.gov>  
Date Mon 12/8/2025 5:39 PM



**COOK COUNTY**  
ILLINOIS

Homeless Services

**Note from Chief of Homeless Services**

Dear CoC Membership,

As of this morning, HUD has removed the FY 2025 CoC NOFO from its website. At this time, HUD has not released an official explanation for the removal, nor has any updated timeline or revised information been provided. The Office of Homeless Services (OHS) is closely monitoring communications from HUD and will promptly share updates as soon as additional information becomes available.

**Recommendation and Next Steps**

Despite the temporary removal of the NOFO, OHS recommends that all CoC partners continue moving forward with existing planning and preparation efforts. Maintaining our momentum is critical to ensuring that—once HUD reposts the NOFO—we are fully prepared to submit a strong, timely, and competitive application. This includes continuing work on:

- Project planning and coordination
- Data and documentation readiness
- Stakeholder engagement
- Internal review and scoring processes
- Regional planning and communication efforts

By staying on track, we will be positioned to respond quickly and effectively when HUD releases the updated NOFO. We understand that unexpected changes in federal processes can create uncertainty, and we appreciate your flexibility and continued partnership. OHS will provide additional updates as soon as HUD issues further guidance.

If you have questions, please feel free to reach out to our team.

Thank you for your ongoing collaboration and commitment to strengthening our homelessness response system.

**Marcus Dillard**  
 Chief of Homeless Services  
 Office of Homeless Services

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## Court Blocks New Restrictions That Threaten Proven Solutions to Homelessness

PRESS RELEASE    DECEMBER 19, 2025

*Preliminary Injunction Pauses Unlawful Funding Conditions for Housing Efforts and Restores Lawful Conditions*

**Providence, R.I.** – A federal judge has granted motions for preliminary injunction, which will temporarily block the Trump-Vance administration's attempts to implement unlawful and unreasonable restrictions that seek to shift funding away from proven solutions to homelessness. The order comes in *National Alliance to End Homelessness et al. v. HUD*, a case brought by local governments and nonprofit organizations, which seeks to prevent the administration's harmful attempt to stop funding permanent housing projects that are keeping hundreds of thousands of people out of homelessness as cold winter months arrive.

For years and through multiple administrations, the U.S. Department of Housing and Urban Development (HUD)'s Continuum of Care (CoC) Program has helped provide the necessary resources for local governments and organizations to fund permanent housing projects for veterans, seniors, people with disabilities, and individuals and families with children experiencing homelessness. On November 13, 2025, however, without explanation, HUD rescinded a necessary program notice, replacing it with one that threatens existing services. This move was withdrawn by HUD hours before a hearing in the case brought by local governments and nonprofit organizations. Judge Mary S. McElroy's order from the bench today, which will be followed by a written order, blocks the implementation of dangerous changes to the CoC program even as the government has threatened to issue another new funding announcement.

The coalition behind the lawsuit includes the National Alliance to End Homelessness (NAEH), the National Low Income Housing Coalition (NLIHC), Crossroads Rhode Island, Youth Pride, Inc., as well as the County of Santa Clara, Calif., San Francisco, Calif., King County, Wash., Boston, Mass., Cambridge, Mass., Nashville, Tenn., and Tucson, Ariz.

The coalition released the following statement in response to the order:

"This order offers local governments and nonprofit organizations doing the hard and important work of supporting people experiencing homelessness some much-needed relief after the threat of harmful new conditions imposed by the Trump-Vance administration. Today's order means that more than 170,000 people – families, seniors, veterans, and people with disabilities – have respite from the government's assault. The Trump-Vance administration has suggested it would double-down on its unlawful and unreasonable effort to kick people out of housing and back into homelessness with a new policy shift. We will continue to pursue this case and remain dedicated to protecting proven solutions to homelessness and the hundreds of thousands of people who rely on this housing support."

After more than a decade of prioritizing evidence-based approaches that reduce homelessness, as the complaint explains, any changes to the Notice of Funding Opportunity threaten to upend the stability of the program required by law, will have devastating impacts for plaintiffs, and cause hundreds of thousands of children, youth, adults, and families to become homeless.

Democracy Forward and the ACLU Foundation of Rhode Island represent the coalition of nonprofit organizations in the matter; the National Homelessness Law Center represents NAEH and NLIHC; Public Rights Project represents the cities of Boston, Cambridge, Nashville and Tucson; and Santa Clara County and San Francisco represent themselves. The Lawyers' Committee for Rhode Island represents all plaintiffs.

**Plaintiff and co-counsel quotes regarding the original filing are available [here](#).**

Read the full complaint [here](#).

- # # # -

*Democracy Forward Foundation is a national legal organization that advances democracy and social progress through litigation, policy, public education, and regulatory engagement. For more information, please visit [www.democracyforward.org](http://www.democracyforward.org).*

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### FY 25 COC NOFO Update

The Department of Housing and Urban Development (HUD) is issuing this Notice of Funding Opportunity (NOFO) for the 2025 Fiscal Year for public review. HUD understands this NOFO to be enjoined pursuant to a preliminary injunction entered in State of Washington, et al. v. HUD, No. 1:25-cv-00626-MSM-AEM (District of Rhode Island), and National Alliance to End Homelessness, et al. v. HUD, No. 1:25-cv-00636-MSM-AEM (District of Rhode Island). HUD will not implement or enforce this NOFO pending further court order. HUD will issue further clarification on the status of this or any other future Fiscal Year 2025 NOFO as necessary. HUD will provide further notice as to when the application portal will open.

### FY24–25 NOFO Open

January 8, 2026

On December 23, 2025, the U.S. District Court for the District of Rhode Island in *State of Washington/NAEH v. HUD*, Nos. 25-cv-626/25-cv-636 (D.R.I.) ordered HUD, in pertinent part, to take "all steps necessary to process eligible renewals for FY 2025 CoC funding pursuant to the FY24-25 NOFO, but excluding the obligation of funding and the granting of any specific renewals." ("the Order"). HUD will comply with the Order, including processing eligible renewals under the FY24-25 Continuum of Care Notice of Funding Opportunity ("FY24-25 CoC NOFO"), so long as the Order is in effect. If the Order is no longer in effect, HUD intends to implement the NOFO issued on December 19, 2025 (FR-6901-N-25), and will provide further instructions if and when it is appropriate.

Today, pursuant to the Order, HUD is informing CoC recipients of the steps needed to start the process for renewals according to the FY24-25 Notice of Funding Opportunity (NOFO) (Funding Opportunity Number–FR-6800-N-25) for the CoC competition.

The FY24-25 CoC NOFO will be open tomorrow, January 9, 2026, and will remain open until February 9, 2026. HUD will follow all applicable procedures laid out in the FY24-25 CoC NOFO, including conducting all applicable reviews, but excluding, pursuant to the Court's Order, "the obligation of funding and the granting of any specific awards." Order ¶ 6. HUD anticipates being able to select awards no later than late March 2026.

**The deadline for submission of the following applications is February 9, 2026.** HUD will review all Priority Listings, applications and projects as set forth below.

Projects that were awarded FY 2024 funds and are not being reallocated or replaced by the CoC may be eligible for selection for FY 2025 funds using their FY 2024 application submission and are not required to apply for renewal for FY 2025 funds (I.B.2.c). If applicants with awards from FY 2024 indicate in writing, in a manner that HUD may further direct, that the applicant will not reallocate or replace any of their awards, HUD will consider, if feasible, beginning the review and processing of these renewals before the February 9, 2026, submission deadline.

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## Updates on HUD FY24–25 NOFO

As we head into the new year, it's important that we keep you all informed of where things are with the litigation against HUD, regarding changes to the CoC program Notice of Funding Opportunity (NOFO).

On January 8, the U.S. Department of Housing and Urban Development (HUD) issued a notice announcing that the fiscal year 2024 – 2025 (FY24–25) Continuum of Care (CoC) NOFO would reopen on Friday, January 9, 2026, and remain open until Monday, February 9, 2026. The notice also stated that HUD anticipates being able to select awards no later than late March 2026. **View HUD's notice [here](#).** HUD has made clear that if the court order is no longer in effect, it will not continue processing awards under the FY24–25 NOFO and that it intends to implement the NOFO issued on December 19, 2025. The case is continuing to final judgment on an expedited basis.

HUD made this announcement pursuant to a preliminary injunction granted in *National Alliance to End Homelessness et. al. v. HUD*, a case brought by the National Alliance to End Homelessness and National Low Income Housing Coalition (NLIHC), local governments, and other nonprofit organizations, which seeks to prevent HUD's harmful attempt to stop funding evidence-based permanent housing programs. This preliminary injunction temporarily blocks HUD from canceling the FY24–25 NOFO and issuing a new NOFO that could result in immediate housing instability or a return to homelessness for more than 170,000 people. The preliminary injunction protects individuals, families, veterans, seniors, youth, and others from displacement during the winter months.



For decades, the CoC program has operated as the largest source of federal funding for homelessness assistance. It currently supports approximately 87% of permanent housing, including permanent supportive housing and rapid rehousing—proven solutions to homelessness that pair housing with supportive services to help individuals find and maintain a safe, stable home. The reopening of the FY24–25 CoC NOFO provides Alliance and NLIHC members and partners with a positive, though temporary, step forward in protecting the stability of these life-saving programs and initiatives.

Hundreds of thousands of people rely on this housing support, and Alliance and NLIHC remain unyielding in our commitment to defend the integrity of federal homelessness policy and solutions. While litigation continues, we remain committed to leading with love, equity, and respect of our unhoused neighbors in everything we do.

Read the Court Order issued by Judge Mary S. McElroy of the United States District Court for the District of Rhode Island on December 23, 2025 [here](#).

Despite the nuances and confusion around this situation, we know that you will all continue to do amazing work every single day. Please keep going. We are deeply thankful for your efforts. Ann Oliva

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 <span>San Bernardino COUNTY Homeless Services</span>	 <span>San Bernardino COUNTY Homeless Services</span>
<p align="center"><b>Note from Chief of Homeless Services</b></p> <p>Dear Continuum of Care Full Membership,</p> <p>Today, a federal judge issued an order preventing HUD from implementing proposed changes to the Continuum of Care (CoC) program's NOFO. This ruling means that, for now, the current funding structure remains in place. However, HUD has signaled its intent to revisit these changes, so we should anticipate potential shifts in policy in the near future. This is an important moment for us to:</p> <ul style="list-style-type: none"> <li>• <b>Continue strategizing</b> on how we can best serve our unhoused community members.</li> <li>• <b>Strengthen collaboration</b> across agencies and providers to ensure we are prepared for any future adjustments from HUD.</li> <li>• <b>Stay informed and proactive</b> so that we can adapt quickly and advocate effectively for solutions that prioritize housing stability.</li> </ul> <p>Thank you for your ongoing commitment to ending homelessness in our region. Together, we can navigate these changes and continue to provide critical support to those who need it most. Please feel free to reach out with questions or ideas as we move forward.</p> <p>We will continue to monitor HUD communications closely and will share updates as soon as more information becomes available. Thank you for your continued partnership, flexibility, and commitment to our shared work.</p> <p>Please do not hesitate to reach out with questions or concerns.</p> <p>Marcus Dillard Chief of Homeless Services Office of Homeless Services</p>	<p align="center"><b>Note from Chief of Homeless Services</b></p> <p>Dear Continuum of Care Full Membership,</p> <p>This memo provides an update regarding the processing of eligible renewals under the FY 2024–2025 HUD Continuum of Care (CoC) Notice of Funding Opportunity (NOFO).</p> <p>On January 6, 2026, the parties in <i>National Alliance to End Homelessness v. United States Department of Housing and Urban Development</i>, Case No. 1:25-cv-00636, jointly requested a brief extension of time from January 6 to January 8, 2026. The Court granted this request. The order can be found on CourtListener by navigating to the January 6 entry in the case docket.</p> <p>According to the last three sentences on page 1 of the Court's order (PDF file: <a href="https://gov.uscourts.rid.60977.60.0.pdf">gov.uscourts.rid.60977.60.0.pdf</a>), the parties have conferred regarding the substance of HUD's forthcoming notice to funding recipients. Defendants (HUD) are to share a draft of that notice with Plaintiffs, and the extension was granted to allow time for review and potential agreement on the content and form of the notice without further court intervention.</p> <p>As a result, HUD is now required to inform recipients of any steps they must take in order for eligible FY 2024–2025 CoC renewals to be processed no later than <b>January 8, 2026</b>. HUD must also promptly file a notice with the Court confirming that such communications were made, as outlined at the top of page 1 of the same order.</p> <p>At this time, Continuums of Care should be aware that we must wait until January 8, 2026, for HUD's official communication detailing any required actions for renewal processing. No additional guidance has been issued yet.</p> <p>We will continue to monitor developments closely and will share updates with the Continuum of Care as soon as HUD releases the required information. Please refrain from taking any action related to renewals until HUD's notice is received.</p> <p>Marcus Dillard Chief of Homeless Services Office of Homeless Services</p>

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## Your community's federal homelessness funding is in jeopardy.

### [Contact Congress Today](#)

On November 13, 2025, HUD issued a new Notice of Funding Opportunity (NOFO) for FY2025 funding for the Continuum of Care (CoC) Program, the **main source of federal homelessness funding**. The NOFO included radical new changes to policy and the overall funding process.

[These reckless changes would have devastating impacts and displace at least 170,000 formerly homeless households.](#)

Communities have had difficult conversations about how to respond and what they can do to prevent harm to clients – all without access to meaningful guidance or resources from HUD. Now, a week before local applications were due, HUD has unexpectedly withdrawn the funding announcement to make revisions and reissue it. This has placed all planning efforts on pause and **further delayed the award of funds indefinitely**.

### [Congress Must Act](#)

Current homelessness grants across the country begin to expire in January 2026, with more grants running out of funds each month thereafter. Withdrawing the NOFO now to make revisions will necessarily cause even more delays and sow greater uncertainty.

**HUD continues to demonstrate that it cannot be trusted to handle critical and life-saving resources.** Our most vulnerable neighbors, as well as program staff, community partnerships, and landlords who rely on tenants' rent, will all be collateral damage.

Members of Congress have been hearing your concerns for months, but NOW they need to ACT! [Everyone needs to speak up: enough is enough.](#)

**Marcy Thompson**

VP for Programs and Policy

National Alliance to End Homelessness

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## San Bernardino CoC 2026 Point In Time Count of Sheltered and Unsheltered Persons and Families

The Point-in-Time count is a count of sheltered and unsheltered people experiencing homelessness on a single night in January. The 2026 Point-In-Time Count will be conducted on January 22, 2026. Housing and Urban Development (HUD) requires that Continuums of Care conduct an annual count of people experiencing homelessness who are sheltered in emergency shelter, transitional housing and Safe Havens. Continuums of Care must also conduct a count of unsheltered people experiencing homelessness on an annual basis. Each count is planned, coordinated, and carried out locally.

The PITC of homeless individuals and families in San Bernardino County requires the involvement of key community persons and volunteers from each city and all unincorporated areas to help organize and implement the homeless count in their communities. Key persons and volunteers include representatives of local government, social service providers, law enforcement, municipal agencies, educational institutions, faith-based organizations, local businesses, civic groups, neighborhood associations, nonprofit agencies and current and formerly homeless individuals.

## 2026 PITC Homeless Sheltered Count Project, Reminder



Homeless Services

**HMIS Announcement**

Greetings Community Partners,

First, we want to thank all of you who have already reached out to our HMIS team providing updates on shelter units for the upcoming 2026 Point In Time Count. Currently, the HMIS team is working through those replies to get an updated inventory count of shelter beds.

In preparation for the 2026 Homeless Sheltered Count, we want to reach out to you to **see if you know of any additional** Emergency Shelter and/or Transitional Housing projects, other than those that are noted on the attached San Bernardino Continuum of Care Emergency Shelter and Transitional Housing Projects, that should be included in the 2026 Sheltered Count.

If you are aware of additional project(s) that meet HUD's criteria for Emergency Shelter and Transitional Housing projects, please send an email to Jonathan Garay at [Jonathan.Garay@hss.sbcounty.gov](mailto:Jonathan.Garay@hss.sbcounty.gov) and Christopher Salazar at [Christopher.Salazar@hss.sbcounty.gov](mailto:Christopher.Salazar@hss.sbcounty.gov).

Please include the following information in your email:

1. Name of Agency
2. Name of Project
3. Type of Emergency Bed
4. Agency Contact Information (Phone number and email address)

HUD definitions of Emergency Shelter and Transitional Housing are as follow:

**Emergency Shelter Beds** that are included in the Sheltered Count must meet the following HUD categories:




- **Facility-based:** Beds (including cots or mats) located in a residential homeless assistance facility dedicated for use by persons who are homeless.
- **Voucher:** Beds located in a hotel or motel and made available by the homeless assistance project through vouchers or other forms of payment.
- **Other:** Beds located in a church or other facility not dedicated for use by persons who are homeless

**Transitional Housing Beds** that are included in the Transitional Housing Count must meet the following HUD definition:

- **Transitional Housing** means a project that is designed to provide housing and appropriate supportive services to homeless persons to facilitate movement to independent living within 24 months.

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## POINT-in-TIME COUNT 2026 Volunteers Needed


The PITC and sub-population survey are critical to secure grant funding to assist individuals who are homeless or at risk of becoming homeless

**VOLUNTEERS WILL:**

- Attend an in-person or virtual training, available through the SBCHP website
- Be deployed in teams to survey individuals using the Survey123 mobile application, a smart phone is required
- Hand-out backpacks filled with essential items

*Help count the unsheltered and make a difference*

To volunteer, please scan QR code.



**JAN. 22**  
THURSDAY

[sbchp.sbcounty.gov](http://sbchp.sbcounty.gov)

For more information, please visit:

### Welcome, 2026 PITC Volunteer! Training Registration Information

Homeless Services 2026 PITC Announcement

**Greetings Volunteers,**


Thank you for registering to participate in the **2026 Point-in-Time Count (PITC)**! We appreciate you taking the time to support this important effort and help our community better understand and respond to homelessness across San Bernardino County.

Please note that volunteering for the PITC and registering for a training session are **two separate steps**. Even if you have already signed up to volunteer, **you must still register for a training session**. Training sessions are available in both in-person and virtual formats. If you haven't registered for a volunteer training already, please sign up through [Eventbrite](#).

As we get closer to the count, you should receive additional updates from your PITC City Lead, including your arrival time and deployment center location. If you do not receive these details, or if you have any questions in the meantime, the Office of Homeless Services (OHS) is happy to assist.

Thank you again for volunteering your time and we look forward to seeing you at the count!

**JAN. 22** 2026 Homeless  
POINT-in-TIME COUNT  
Help count the unsheltered and make a difference



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2026 PITC Volunteer Training Schedule						
JANUARY 2026 - Please have your cell phone fully charged for the training						
Sun.	Monday	Tuesday	Wednesday	Thursday	Friday	Sat.
4	5	6	7 <b>Central Valley Regional Volunteer Training #1</b> • 3 pm – 5 pm – In-person Gonzalez Community Center, 670 Colton Ave, Colton, CA 92324	8 Open General Training - Virtual • 10 am – 12 pm • 5:30 – 7:30 pm	9 Open General Training - Virtual • 10 am – 12 pm	10
11	12 <b>Mountains Regional Volunteer Training</b> • 10 am – 12 pm - in person St. Richard's Church 28708 Hwy 18 Skyforest, CA 92385  Open General Training - Virtual • 5:30 – 7:30 pm	13 <b>High Desert Regional Volunteer Training</b> • 10 am – 12 pm - In person City of Victorville 14343 Civic Dr, Victorville, CA 92392  <b>Central Valley Regional Volunteer Training #2</b> • 4 pm – 6 pm – In-person Norman F. Feldheym Library 555 W 6th St, San Bernardino, CA 92410	14 <b>West Valley Regional Volunteer Training</b> • 1:30 – 3:30 pm – in person Anthony Munoz Park Community Center 1240 W 4th St, Ontario, CA 91762  Open General Training - Virtual • 5:30 – 7:30 pm	15 <b>East Desert Regional Volunteer Training</b> • 10 am – 12 pm - in person Yucca Valley Community Center/Yucca Room 57090 29 Palms Hwy. Yucca Valley, CA 92284  Open General Training - Virtual • 5:30 – 7:30 pm	16	17
18	19 <b>Holiday County Offices Closed</b>	20 <b>Final Open General Training - Virtual</b> • 10 am – 12 pm • 5:30 – 7:30 pm	21 <b>No training</b>	22 <b>PITC</b>	23	24
25	26	27	28 <b>CoC Board meeting</b>	29	30	31

Blue – Regional In-person trainings  
Green – Open General trainings

**\*Please note each meeting link is specific to the date and time\***

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**2026 Virtual Cohort - Financial Management Series**

Training opportunity for CoC Agency's financial management staff



**Tda** Hosted by: SB OHS

## 2026 Virtual Cohort- Financial Management Series

**5 Power-Packed Sessions!**  
**Key Details:**

- 5 live virtual sessions (1.5 hours each)
- February-April 2026  
(All sessions held 10:00-11:00 AM PT)

**Cohort Topics & Dates:**

- Feb 8: Developing & Monitoring Budgets
- Feb 19: Conducting Cash-Flow Forecasting
- Mar 12: Implementing Financial Controls
- Mar 26: Maintaining Accurate Accounting Records
- Apr 9: Developing Financial Reports

**Attendance is expected for all five sessions in this cohort series.**

**2 seats per agency limit**

Register by **JANUARY 30TH!**



**Target Audience:**

- CEOs
- Grant Management Staff
- Financial Management Staff

hss.sbcounty.gov | SBCHP Website

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The **Housing and Disability Advocacy Program (HDAP)**, administered by San Bernardino County's **Office of Homeless Services (OHS)**, helps individuals who are experiencing homelessness and have a disability access housing assistance, supportive services, and disability benefit advocacy.

**Who may be eligible for HDAP?**

An individual may qualify if they:

- Are experiencing homelessness (living in a place not meant for human habitation or in emergency shelter), prioritizing those who are chronically homeless,
- Have a physical, mental health, or other disabling condition, and
- Are not currently receiving SSI, SSDI, Veterans disability benefits.

**What services does HDAP provide?**

HDAP participants may receive:

- Outreach and engagement
- Case management and housing navigation
- Legal advocacy to apply for disability benefits
- Housing-related financial assistance, such as bridge or rental assistance
- Services are tailored to each participant's needs.

**How to access HDAP:**

HDAP is accessed through referral and screening. Individuals can be connected through:

- The Coordinated Entry System (CES / 211)
- ☎ Call 211 or the CES Direct Line at (909) 912-6112 to be screened for eligibility and referral, if appropriate.

For more information:

- 📧 Office of Homeless Services (OHS): OHS@hss.sbcounty.gov

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### Save the Date: 2026 Homeless Summit

Greetings,

Please save the date for the upcoming Homelessness Summit, scheduled for Thursday, March 5, 2026. The Summit will bring together community partners, service providers, and stakeholders to discuss regional efforts, share best practices, and explore strategies to address homelessness in San Bernardino County.

As you consider attending, we encourage agencies to begin thinking about who they would like to send. Attendance will initially be limited to two representatives per agency while space remains available. Should capacity tighten, we may shift to one representative per agency.

Additional details, including registration information and a finalized agenda, will be shared as we get closer to the event.

Thank you for your continued partnership and commitment to serving our unhoused neighbors.

Best regards,

#### Office of Homeless Services

Phone: 909-501-0610

[OHS@hss.sbcounty.gov](mailto:OHS@hss.sbcounty.gov)

560 E. Hospitality Lane, Suite 200

San Bernardino CA 92408-0044

2026 HOMELESS SUMMIT

# SAVE THE DATE

**MARCH 5 2026**  
9:00 AM - 3:30 PM

Hosted in  
San Bernardino, CA  
DoubleTree San Bernardino,  
285 E. Hospitality Ln., San Bernardino, CA 92408

SBCHP  
San Bernardino County  
HOMELESS PARTNERSHIP

THE CURE FOR  
HOMELESSNESS  
is a home

SAN BERNARDINO COUNTY

Be on the lookout for registration information coming soon.

Mark your calendars and join us for a day dedicated to solutions, collaboration, support, and community impact!

Continental Breakfast and boxed lunch will be provided

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## Exciting Announcement!

Inland Southern California UNITED WAY

211  
Inland Southern California

### Inland SoCal United Way launches enhanced coordinated care referral system

New system makes it easier for community-based organizations to deliver services to those in need

Inland Southern California United Way, one of the largest 211 operations in California, has successfully launched a new digital referral system for 211 Riverside and San Bernardino Counties, making it easier to serve the community and support better results for residents seeking support services from Community-Based Organizations (CBOs) who are United Way partners spanning 50 cities in the two counties.

The newly deployed United Way GetHelp system is a major upgrade to local 211 capabilities. Already in use and developed at Orange County United Way for 211 Orange County, GetHelp makes it easier to understand and respond to needs such as housing, food, utility, transportation and other essential services. United Ways of California, the statewide coordinating organization, is assisting 9 United Way 211s covering 32 counties in moving to a common information sharing model as part of a statewide initiative to improve Coordinated Social Care.

"We are pleased to have accomplished this new system deployment in partnership with United Ways of California, Orange County United Way and Software One," said

Kimberly Starns, President and CEO of Inland SoCal United Way. "Our Inland Southern California team is working closely with our regional and county leaders and leading community-based organizations in more than fifty cities to deliver the best care for community members by better use of data to increase care outcomes, accelerate time to care, and match people in need to where there is capacity to deliver care and better track provable outcomes."

To further enhance service delivery, the system integrates with a modern cloud-based Amazon call center platform (Amazon Connect) to allow 211's Community Resource Advisors to manage calls more efficiently, capture richer data to provide services, and deliver more personalized support.

A cornerstone of California's social care infrastructure, 211 maintains the most comprehensive source of information about local resources and services in the country, nationally connecting people with over 18 million referrals to help last year. 211 Riverside and San Bernardino Counties, operated by Inland SoCal United Way, maintains a critically important accurate resource database of CBO capacity and care program focus that helps 211 efficiently answer nearly 300,000 local calls annually, connecting residents to expert, caring help for health and human services, available 24 hours a day, 7 days a week, 365 days a year.

The deployment was led in partnership with Software One, a key technology partner for United Ways of California. Their expertise helped ensure a smooth transition and alignment with the broader statewide initiative to modernize social care infrastructure.

The technologies used in the GetHelp system also form the backbone of the United Ways of California new Enhanced Care Digital Referral Network (ECDRN), a collaborative framework of 9 United Way run 211s connecting over 4,000 CBOs and thousands of case managers across 32 California counties. This program network is working to support the upcoming California Health and Human Services Data Exchange Framework (DxF), which will become mandatory in January 2026 for many organizations handling healthcare and social services data across all 58 California counties.

"We are delighted at the velocity with which the Inland SoCal United Way team has modernized their handling of data and referrals for coordinated care," said Pete Manzo, President and CEO of United Ways of California. "We have 7 more local United Way 211s scheduled to deploy their new Coordinated Care systems in Q1 of 2026, as we continue to transform our United Way systems of care across 32 counties covering 18 million people in California. This will provide a statewide consistency of approach, speed our innovation on service, provide better data analytics and impact outcome reporting to our funders, and reduce our overall shared costs of innovation for each local United Way, making us a strong delivery partner for new 2026/2027 State and County care programs."


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## Public Health On the Go!

# MOBILE CLINIC COMING SOON TO YOUR COUNTY!

Medi-Cal application assistance will be available on-site

Low Cost or No Cost  
services offered,  
depending on  
eligibility



### SERVICES OFFERED

- Primary Care
- Behavioral Health
- Social Needs Screenings

## BLACK HISTORY MONTH 4TH ANNUAL EVENT!!

- All are welcome to Celebrate -  
A CENTURY OF BLACK HISTORY  
COMMEMORATIONS!


**Saturday - Feb.21.2026**    Food Vendors!

**11:00AM - 4:00PM**    Live DJ!    Entertainment!

**Alma Hofman Park**    Local Vendors!    Raffles!

**5201 Benito St, Montclair CA 91763**

>> contact for more info:  
✉ cdcevents.ca@gmail.com  
☎ (909) 319-2240




Presented by Christian Development Center, City of Montclair & Chamber of Commerce

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## Homebase – West Valley Regional Strategic Planning Session

### Monday, January 26<sup>th</sup>, 10:00-11:30am

### Rancho Cucamonga City Hall – Tri-Communities Conference Room



## Homebase

ADVANCING SOLUTIONS TO HOMELESSNESS

6 November 2025

## San Bernardino CoC Strategic Planning Workshop

Homebase

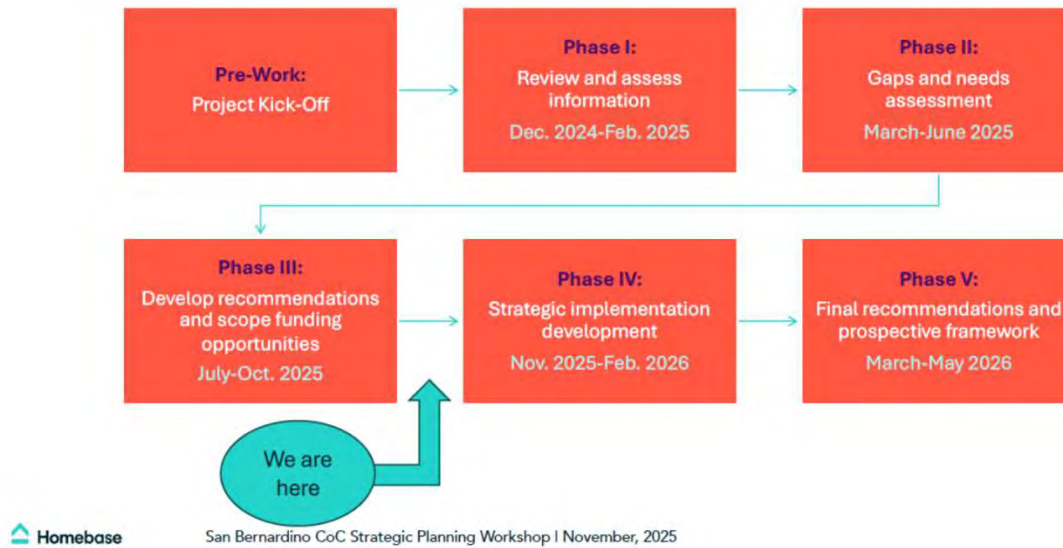


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## San Bernardino Strategic Planning Process



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## Proposed Strategic Goals

Increase	Improve and Expand	Build	Implement
<b>Increase Permanent and Affordable Housing Capacity</b> <ul style="list-style-type: none"> <li>PSH, Housing First, Deepened Landlord Engagement, Housing Production.</li> </ul>	<b>Improve and Expand Shelter, Interim Housing &amp; Low-Barrier Services</b> <ul style="list-style-type: none"> <li>Low-Barrier Models, Creative Shelter Expansion, Public Education.</li> </ul>	<b>Build a Coordinated, Data-Driven System that Ensures Fair Access and Measurable Results</b> <ul style="list-style-type: none"> <li>Create a fair and consistent CES process supported by strong, centralized data systems across the county.</li> </ul>	<b>Implement Robust Data Systems and Equity Metrics</b> <ul style="list-style-type: none"> <li>HMIS Utilization, Data Centralization, Real-Time Performance Tracking.</li> </ul>

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# Proposed Strategic Goals

Address	Invest	Improve
<b>Address Racial and Ethnic Disparities System-Wide</b> <ul style="list-style-type: none"> <li>Targeted interventions; policy and practice reviews; fair access and outcomes; equity metrics; culturally responsive services and supports.</li> </ul>	<b>Invest in a CoC-Wide Prevention and Diversion Programming</b> <ul style="list-style-type: none"> <li>Cross-sector collaboration, landlord engagement, rental assistance, problem-solving and mediation supports, and early connection to services that help people avoid homelessness.</li> </ul>	<b>Improve Information, Coordination, and Collaboration with County Agencies, Cities, and the CoC</b> <ul style="list-style-type: none"> <li>Data and information sharing, aligned planning with county and cities, joint funding strategies, and coordinated communication across systems.</li> </ul>



San Bernardino CoC Strategic Planning Workshop | November, 2025

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## Next Steps

<b>Phase IV: Strategic Implementation Plan Development</b> <small>November 2025- February 2026</small>	HB will develop a preliminary consolidated Strategic Implementation Plan based	We'll work with each of the RSC's to review and customize the plans and actions steps for each region	We will develop framework to facilitate regional and system-wide resource and delivery alignment
<b>Phase V: Final Recommendations and Prospective Framework</b> <small>March- May 2026</small>	Develop recommendations for cross-sector alignment	Develop framework to support ongoing evaluation and monitoring of progress	Rollout and present the Strategic Implementation Plan to CoC, Board of Supervisors, each of the RSCs



San Bernardino CoC Strategic Planning Workshop | November, 2025

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Dear Don,

Happy New Year!

We're excited to continue building a new era of collective advocacy focused on a shared vision: **a California where everyone has access to a safe and secure home.**



With that goal in mind, Housing California and the California Housing Partnership are proud to jointly launch Roadmap Home during our virtual launch event on January 15th from 12-1 pm.

The Roadmap Home is a bold, transformative agenda that would create long-term funding for housing production and preservation, renter stabilization, and advance racial equity. It was developed through a truly collaborative effort, incorporating input from more than 200 partners and the lived experience and expertise of communities across the state.

**Save the Date**

**Launch Event for the New Roadmap Home**

January 15, 2026  
12-1 pm PT, via Zoom

[RSVP now](#) for the launch event! It will be a chance to learn about the work we can do for real change in 2026 and beyond.

**When:** Thursday, January 15, 2026  
**Time:** 12:00–1:00 PM PT

[Register here for our Launch Event](#)

**About the Roadmap Home**

The Roadmap Home's comprehensive set of policies and reforms been endorsed by organizations and service providers working on building affordable housing, protecting renters, and ending homelessness in California.

**The policy agenda:**

- Brings together leaders from across housing, homelessness services, tenant advocacy, racial and housing justice, and other fields
- Uses research and data to show what works
- Provides immediate actions and long-term solutions via 68 promising policies and revenue-generating proposals
- Focuses on helping those who need it most and is rooted in their lived experience

**Goals**

This effort calls for California's Governor and State Legislature to assume greater responsibility – long term and with more leadership and funding – to address the housing needs of all Californians.

**This includes:**

- Building 1 million new affordable homes
- Protecting 1 million renters from losing their housing
- Ending homelessness
- Closing racial gaps in housing and economic opportunities

**How it was developed**


The Roadmap Home was developed from discussions across the state on topics like homelessness, affordable housing production, tenant rights, initial housing, repairing harms, and climate issues. Multiple committees and workgroups held meetings, summits, and review sessions to shape the policy agenda, with more than 200 partners participating. Community voices and people with lived experience also helped set priorities.

*If your organization is ready, we welcome early endorsements ahead of the launch.*

[Endorse the Roadmap Home](#)

Addressing our affordable housing and homelessness crisis will take all of us working together. We hope to see you there.


With gratitude,  
**Chlöe Lucina Muñoz Flégal**  
Executive Director, Housing California



**HOUSING CALIFORNIA**

[f](#) [x](#) [in](#) [@](#) [v](#)

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**HHAP**

**SBCHP**  
San Bernardino County  
HOMELESS PARTNERSHIP

*Homeless Housing, Assistance and Prevention  
Grant Program Executive Summary*

**APRIL-JUNE 2025**



 **SAN BERNARDINO COUNTY** | Office of Homeless Services

The California **Homeless Housing Assistance and Prevention (HHAP)** program provides one-time block grant funds to support regional coordination and expand local capacity to address immediate homelessness challenges.

The program is administered by the State of California Department of Housing and Community Development (HCD) and is allocated to three jurisdiction types: Continuums of Care, large cities, and counties.

The funding aims to create permanent housing, establish shelter sites, and provide essential support services to uplift thousands of people experiencing homelessness.

The program also includes a dedicated "youth set-aside" requiring HHAP grantees to invest a minimum of 10% of their total HHAP allocation in youth homelessness programs.

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California  
Interagency Council  
on Homelessness

## WHAT IS HHAP?

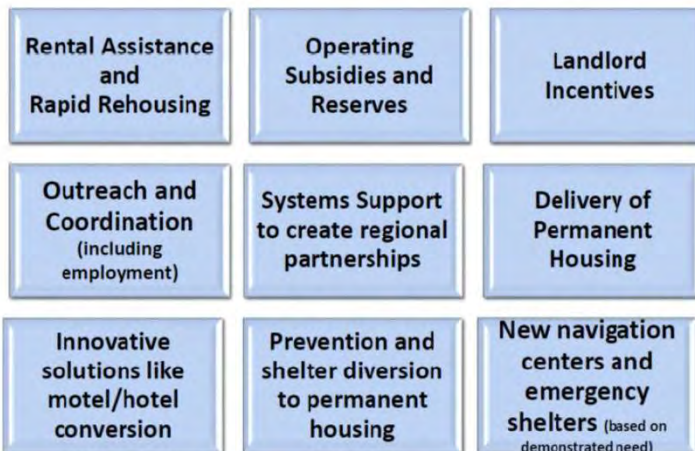
- Initially authorized by Assembly Bill 101, Committee on Budget
  - Signed into law by Governor Newsom on July 31, 2019
- **Block grant funding**
  - Support Regional Coordination & Partnership
  - Expand and Develop Local Capacity
  - Address Immediate Homelessness Challenges in CA
  - Focused on Pathways into Permanent Housing & Maintaining Permanent Housing

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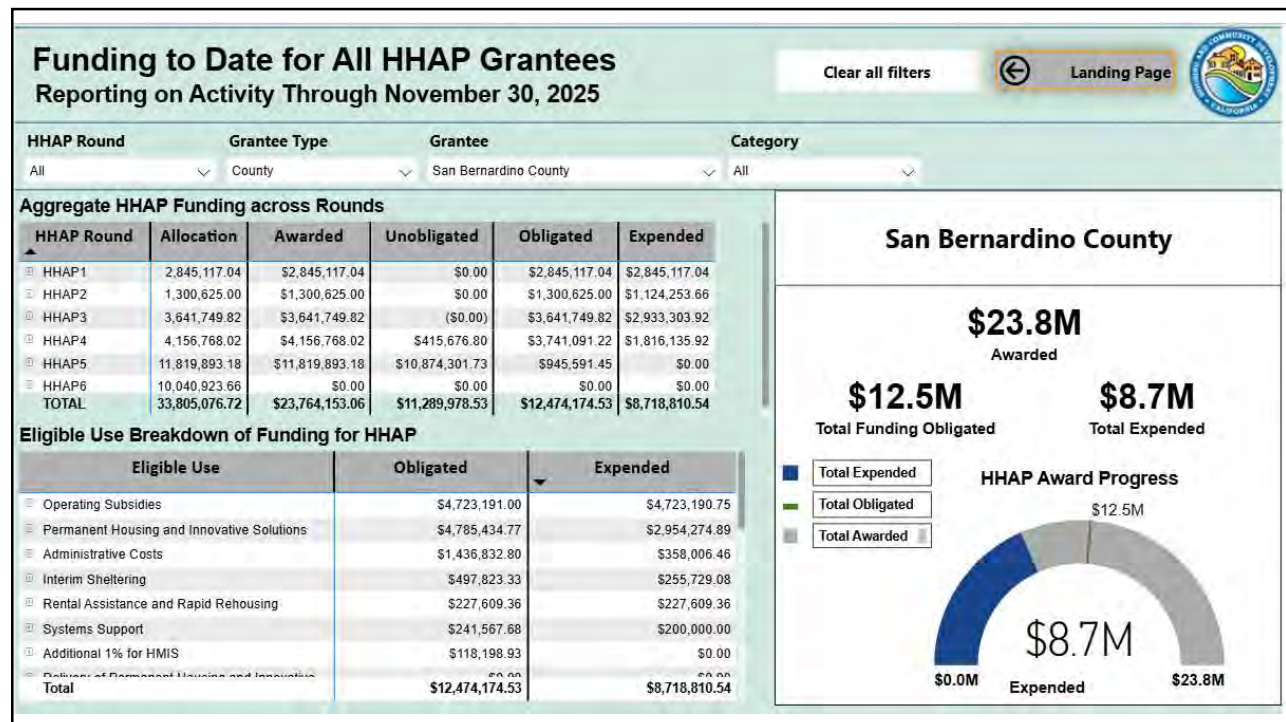


California  
Interagency Council  
on Homelessness

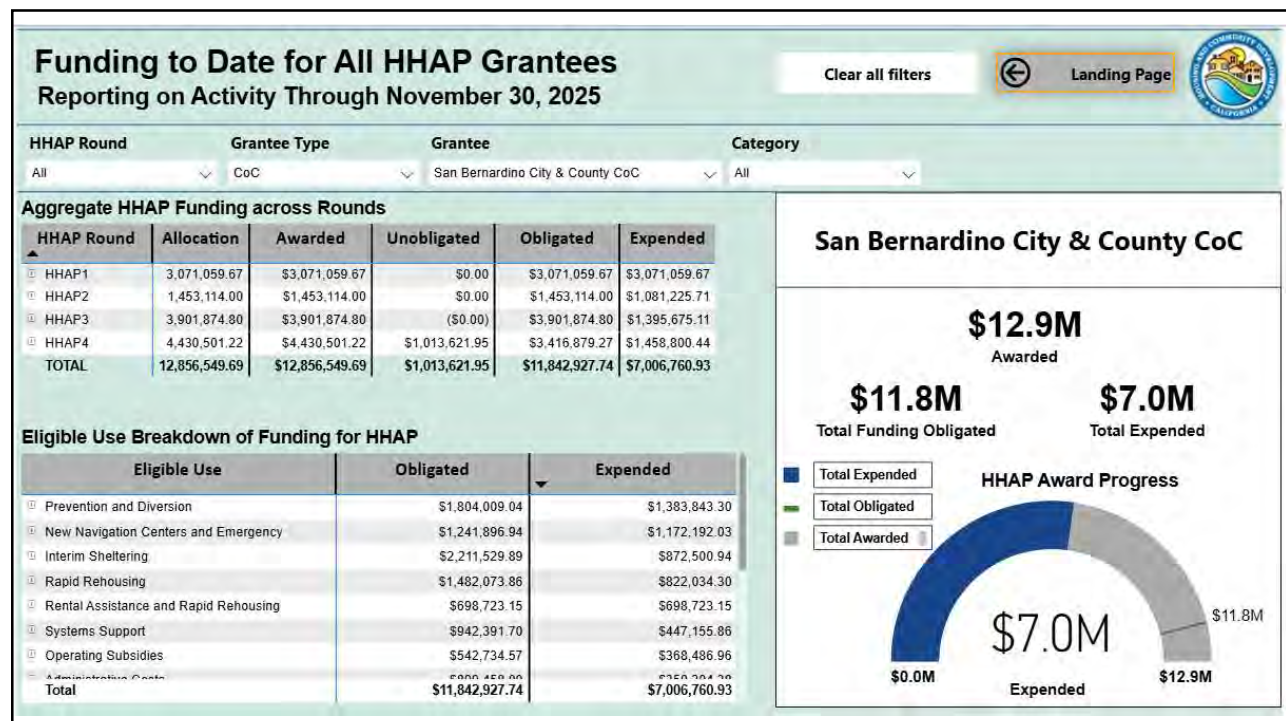
## HHAP ELIGIBLE USES



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## HHAP-1 PERFORMANCE AND BUDGET REPORTS

### HHAP-1 Agencies Performance Reports

The tables below present program performance reports for each HHAP-1 agency through June 2025.

Agency	Measures Per Contract	Award Amount	Contract Total	Household/Individuals Served	Actual % of Goal
City of Montclair	# of Households Served (RRH)	15	15	34	226%
	Budget Categories	Award Amount	Contract Total	Accumulated Amount	Actual % of Goal
	Rapid Rehousing Subrecipient Total	\$115,524.00 \$115,254.00	\$115,524.00 \$115,254.00	\$115,524.00 \$115,254.00	100% 100%
Agency	Measures Per Contract	Award Amount	Contract Total	Household/Individuals Served	Actual % of Goal
Inland Empire United Way	# of Individuals Served in East Desert	126	126	-	-
	# of Individuals Served in West Valley	158	158	-	-
	# of Individuals Served in Central Valley	420	420	-	-
	# of Individuals Served in Desert Region	210	210	-	-
	# of Individuals Served in All Regions	914	914	1480	159%
	Budget Categories	Award Amount	Contract Total	Accumulated Amount	Actual % of Goal
CES - Infrastructure Development		\$113,910.83	\$113,910.83	\$113,910.83	100%
	Subrecipient Total	\$113,910.83	\$113,910.83	\$113,910.83	100%
Agency	Measures Per Contract	Award Amount	Contract Total	Household/Individuals Served	Actual % of Goal
Knowledge, Education for Your Success (KEYS)	# of Households Served (RRH Adults)	10	10	11	110%
	# of Households Served (RRH Seniors)	12	12	13	108%
	Budget Categories	Award Amount	Contract Total	Accumulated Amount	Actual % of Goal
	Rapid Rehousing (Adults and Seniors) Subrecipient Total	\$166,319.00 \$166,319.00	\$166,319.00 \$166,319.00	\$166,319.00 \$166,319.00	100% 100%
Agency	Measures Per Contract	Award Amount	Contract Total	Household/Individuals Served	Actual % of Goal
Mercy House Living Centers	# of Households Served (RRH)	14	14	15	107%
	# of Households Served (HP)	46	46	38	82%
	Budget Categories	Award Amount	Contract Total	Accumulated Amount	Actual % of Goal
	Rapid Rehousing Prevention and Shelter Subrecipient Total	\$127,833.00 \$103,029.00 \$230,862.00	\$65,133.86 \$65,765.27 \$190,899.13	\$65,133.86 \$65,765.27 \$190,899.13	100% 100% 100%

West Valley	Total Contracts	Total Expended
New Navigation Centers and Emergency Shelters	\$	\$
Rental Assistance and Rapid Rehousing	\$268,087.00	\$268,087.00
Homeless Prevention and Shelter Diversion	\$103,028.99	\$103,028.99
Permanent Housing and Innovative Housing Solutions	\$	\$
Street Outreach and Coordination	\$	\$
Administrative Costs	\$	\$
Operating Subsidies	\$	\$
Landlord Incentives	\$	\$
Strategic Planning and Infrastructure	\$	\$
System Support	\$	\$
Totals	\$371,115.99	\$371,115.99

Agency	Measures Per Contract	Award Amount	Contract Total	Household/Individuals Served	Actual % of Goal
Inland Valley Hope Partners	# of Households Served (RRH)	5	5	2	40%
	# of Households Served (HP)	1	1	3	300%
	Budget Categories	Award Amount	Contract Total	Accumulated Amount	Actual % of Goal
Rapid Rehousing Prevention and Shelter Diversion Subrecipient Total		\$16,348.57 \$3,631.86 \$19,980.43	\$16,348.57 \$3,631.86 \$19,980.43	\$16,348.57 \$3,631.86 \$19,980.43	100% 100% 100%
Agency	Measures Per Contract	Award Amount	Contract Total	Household/Individuals Served	Actual % of Goal
House of Ruth	# of Households Served (RRH)	5	5	-	-
	# of Households Served (HP)	1	1	-	-
	Budget Categories	Award Amount	Contract Total	Accumulated Amount	Actual % of Goal
Rapid Rehousing Prevention and Shelter Diversion Subrecipient Total		\$16,348.57 \$3,631.86 \$19,980.43	\$16,348.57 \$3,631.86 \$19,980.43	\$16,348.57 \$3,631.86 \$19,980.43	100% 100% 100%

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## HHAP-2 PERFORMANCE AND BUDGET REPORTS

### HHAP-2 Agencies Performance Reports

The tables below present program performance reports for each HHAP-2 agency through June 2025.

Agency	Measures Per Contract	Award Amount	Contract Total	Household/Individuals Served	Actual % of Goal
City of Montclair	# of Households Served (ES)	-	-	10	-
	# of Households Served (HP)	-	-	5	-
	# of Households Served (RRH)	-	-	4	-
	Budget Categories	Award Amount	Contract Total	Accumulated Amount	Actual % of Goal
	Rapid Rehousing Services Coordination Prevention and Shelter Diversion New Navigation Centers and Emergency Shelters Subrecipient Total	\$15,050.57 \$14,225.00 \$2,536.12 \$9,273.31 \$41,085.00	\$15,050.57 \$14,225.00 \$2,536.12 \$9,273.31 \$41,085.00	\$15,050.57 \$14,225.00 \$2,536.12 \$9,273.31 \$41,085.00	100% 100% 100% 100% 100%
Agency	Measures Per Contract	Award Amount	Contract Total	Household/Individuals Served	Actual % of Goal
Mercy House Living Centers	# of Households Served (RRH)	14	14	5	36%
	# of Households Served (HP)	46	46	11	24%
	Budget Categories	Award Amount	Contract Total	Accumulated Amount	Actual % of Goal
	Rapid Rehousing Prevention and Shelter Diversion Subrecipient Total	\$64,208.00 \$59,048.00 \$123,256.00	\$64,208.00 \$59,048.00 \$123,256.00	\$34,505.37 \$38,868.76 \$64,414.13	38% 66% 52%

West Valley	Total Contracts	Total Expended
New Navigation Centers and Emergency Shelters	\$9,273.31	\$9,273.31
Permanent Housing and Innovative Housing Solutions	\$	\$
Prevention and Shelter Diversion	\$61,594.12	\$42,44.88
Rapid Rehousing	\$75,258.57	\$35,565.94
Street Outreach and Coordination	\$	\$
Services Coordination	\$14,225.00	\$14,225.00
Strategic Planning and Infrastructure Development	\$	\$
Homeless Youth	\$	\$
Administrative Cost	\$	\$
Totals	\$164,341.00	\$105,499.13

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## HHAP-3 PERFORMANCE AND BUDGET REPORTS

### HHAP-3 Agencies Performance Reports

The tables below present program performance reports for each HHAP-3 agency through June 2025

Agency	Measures Per Contract	Award Amount	Contract Total	Household/Individuals Served	Actual % of Goal
City of Montclair	# of Households Served (SSC)	50	50	-	-
	# of Households Served (HP)	20	20	10	50%
	# of Households Served (ES)	-	-	2	-
	Budget Categories	Award Amount	Contract Total	Accumulated Amount	Actual % of Goal
	Services Coordination	\$38,100.00	\$34,100.00	\$0.00	0%
	Prevention and Shelter Diversion	\$59,801.00	\$51,901.00	\$51,901.00	100%
	Interim Sheltering	-	\$9,900.00	\$0.00	0%
	Subrecipient Total	\$95,901.00	\$95,901.00	\$51,901.00	100%
Agency	Measures Per Contract	Award Amount	Contract Total	Household/Individuals Served	Actual % of Goal
City of Ontario	# of Households Served (RRH)	8	8	4	50%
	# of Households Served (SC - RRH)	8	8	-	-
	Budget Categories	Award Amount	Contract Total	Accumulated Amount	Actual % of Goal
	Rapid Rehousing	\$121,500.00	\$121,500.00	\$35,000.00	28%
	Services Coordination	\$13,500.00	\$13,500.00	\$10,000.00	74%
	Subrecipient Total	\$135,000.00	\$135,000.00	\$45,000.00	33%
Agency	Measures Per Contract	Award Amount	Contract Total	Household/Individuals Served	Actual % of Goal
Impact Southern California Inc.	# of Individuals Served (PSH)	12	12	-	-
	# of Households Served (HP)	12	12	1	8%
	Budget Categories	Award Amount	Contract Total	Accumulated Amount	Actual % of Goal
	Permanent Housing and Innovative Housing Solutions	\$60,000.00	\$60,000.00	\$10,000.00	11%
	Prevention and Shelter Diversion	\$30,000.00	\$30,000.00	\$10,000.00	33%
	Subrecipient Total	\$120,000.00	\$120,000.00	\$20,000.00	10%

West Valley	Total Contracts	Total Expended
Rapid Rehousing	\$121,500.00	\$35,000.00
Prevention and Shelter Diversion	\$81,901.00	\$61,901.00
Interim Sheltering	\$9,900.00	\$0.00
Services Coordination	\$13,500.00	\$10,000.00
Delivery of Permanent Housing	\$90,000.00	\$10,000.00
Street Outreach	\$34,100.00	\$0.00
System Support	\$-	\$-
Administrative Cost	\$-	\$-
<b>Totals:</b>	<b>\$350,901.00</b>	<b>\$116,901.00</b>

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## HHAP-4 PERFORMANCE AND BUDGET REPORTS

### HHAP-4 Agencies Performance Reports

The tables below present program performance reports for each HHAP-4 agency through June 2025

Agency	Measures Per Contract	Award Amount	Contract Total	Household/Individuals Served	Actual % of Goal
City of Montclair	# of Households Served (RRH)	7	7	-	-
	# of Households Served (SD)	24	24	-	-
	Budget Categories	Award Amount	Contract Total	Accumulated Amount	Actual % of Goal
	Rapid Rehousing	\$80,000.01	\$80,000.01	\$0.00	-
	Street Outreach	\$93,929.02	\$93,929.02	\$0.00	-
	Subrecipient Total	\$153,929.03	\$153,929.03	\$0.00	-

Agency: Inland Housing Solutions Budget November 18, 2025 through June 30, 2027			
Delivery of Permanent Housing and Innovative Housing Solution: Housing Service Delivery, Housing Financial Assistance • West Valley Region	\$208,929.03	14	Housing Service Delivery \$4,200.00 Housing Financial Assistance \$10,723.50

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## HHAP-2 PERFORMANCE AND BUDGET REPORTS

### HHAP-2 Agencies Performance Reports

The tables below present program performance reports for each HHAP-2 agency through June 2025

Agency	Measures Per Contract	Award Amount	Contract Total	Household/Individuals Served	Actual % of Goal
Mercy House Living Centers	# of Households Served (RPH)	14	14	5	36%
	# of Households Served (HP)	46	46	11	42%
Budget Categories		Award Amount	Contract Total	Accumulated Amount	Actual % of Goal
Rapid Rehousing		\$64,208.00	\$64,208.00	\$24,505.37	38%
Prevention and Shelter Diversion		\$59,048.00	\$59,048.00	\$39,938.76	68%
Subrecipient Total		\$123,256.00	\$123,256.00	\$64,444.13	52%

On October 20, 2025, OHS received an email from Mercy House requesting the reallocation of the remaining balance of their HHAP 2 award, as they are no longer providing services in San Bernardino County. HHAP 2 funds must be expended by June 30, 2026

The outstanding balance totals **\$58,841.87**.

- Rapid Rehousing - \$39,702.63
- Homeless Prevention - \$19,139.24

Available options –

- Transfer balance of funds to Mercy House HHAP 2 subcontractor Inland Valley Hope Partners
- Reallocate funds to City of Montclair, the only other agency approved for West Valley HHAP 2 project funding
- Split available funds between the two agencies

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## Community Care and Housing Solutions for Aging Adults (CCAHSAA) Collaboratory

October 2025 - March 2027



Join us for the Community Care and Housing Solutions for Aging Adults (CCAHSAA) "Casa" Collaboratory, which aims to create a fully functional and coordinated system of care that serves the needs of older adults experiencing homelessness in western San Bernardino County.

Moving from isolated impact within an organization, facility, or agency, to cross-sector impact at county and regional levels requires building and strengthening partnerships between health care organizations, community-based organizations (CBOs) and other agencies, from governance to workflows to service delivery - and that is what this work aims to do.

The Collaboratory, with funded support from the California Health Care Foundation (CHCF), launches in October. It will span a two-year period that will include in-person workshops and workgroups moving forward a portfolio of projects that help us understand the population and the system, enhance the system and ensure sustainability for improved outcomes for older adults experiencing homelessness.

### Collaboratory Activities

#### Workgroups

Participate in Workgroups (see next page) that launch and advance projects related to your work, your role, or your interests.

- Workgroup composition and time commitment varies based on the workgroup and may include calls or offline work to progress the projects.
- The work and timeline is co-designed by each Workgroup upon launching.

#### In-Person Workshops

Join four, one-day In-Person Workshops over the course of the two-year initiative.

- In-person workshops are a chance to come together and build community across participants and advance the work of and share learnings across the Workgroups.
- Save the date! The first in-person workshop will be held on October 29, 2025.

#### All Workgroup Calls

Join occasional All Workgroup Calls to share updates and learning across Workgroups.

## Community Care and Housing Solutions for Aging Adults (CCAHSAA) Collaboratory

October 2025 - March 2027

### Collaboratory Workgroups

The Collaboratory will support a portfolio of projects in order to address a variety of leverage and process points across the system at once to maximize our effectiveness in achieving population-level results. Each project will be led by a Workgroup who will launch and advance 90-120-day goals. The following are the four projects we will be starting with -note that the Collaboratory will be open to adding or sunseting projects as we learn about the system and identify new opportunities for improvement.

Data Intelligence & Information Sharing	This project will be focused on understanding available data about the sub-population from various actors across the system, piloting to fill gaps or improve the data, linking data to outcomes and measures, linking data to communications and the value case, and creating systems to sharing data.
Case Conferencing	This project will stand up cross-sector case conferencing focused on the sub-population, linking organizations across sectors in a collaborative approach to integrated care planning and improved delivery and outcomes. The group will assess the current state, develop a structure and build workflows, and test case conferencing methods.
Creative Housing & Stability Solutions	This project will identify and advance the use of creative housing and stability solutions, cataloging current options for creative housing and prevention, developing pathways to/optimizing existing solutions, and identifying new solutions, funding, and implementation plans.
Optimizing Community-Based Care Coordination	This project will focus on optimizing how care is coordinated across the community. The group will map out current providers and resources, develop workflows to optimize the use of resources, and pilot new methods and roles that can improve the system of care.

### Contribute to our Landscape Analysis!

The first step in this work is gaining a deeper understanding of our population of focus: older adults experiencing homelessness in western San Bernardino County. We are currently conducting a landscape analysis, reviewing existing data sets and reports to obtain a snapshot about who the population is, what we know about them and the services they are accessing, and what key partners, services, or initiatives serve them. **Please reach out with any aggregate data or reports that you are willing to share with us!**

*Do you want to build stronger connections across sectors and improve outcomes for older adults experiencing homelessness?*

Register [here](#) to join us!

Email [megan@hc2strategies.com](mailto:megan@hc2strategies.com) with questions

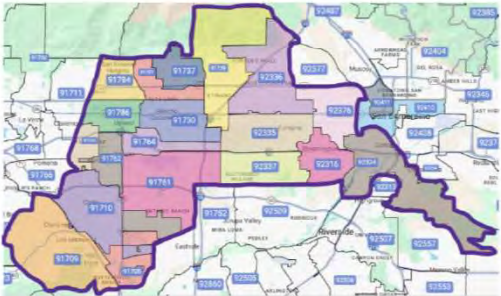
Register [here](#) to join us!


Email [megan@hc2strategies.com](mailto:megan@hc2strategies.com) with questions

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## WHAT IS THE COLLABORATORY?


## An action-focused improvement collaborative initiative that seeks to create a fully functional and coordinated system of care that serves the needs of aging adults experiencing homelessness or persistent housing insecurity in western San Bernadino County.





California Health Care Foundation

Supported through funding from the California Health Care Foundation (CHCF)



HC<sup>2</sup>

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# WHAT IS THE COLLABORATORY AIMING TO ACHIEVE?

## IMPROVED OUTCOMES FOR AGING ADULTS

OVERALL WELL-BEING OF AGING ADULTS

### HOUSING OUTCOMES

- Housing placements, housing / homelessness status, length of time to housing

### HEALTH CARE OUTCOMES

- Mortality rate and location, ED utilization, admissions, 30-day readm. rate, LOS days, connection to primary care

## IMPROVED COORDINATION IN THE SYSTEM

- Connection to eligible benefits (i.e., Medicare, Medicaid, SSI, SNAP)
- Increase in referrals to CalAIM providers
- Enrollment in related ECM and Community Supports
- Increase in Medi-Cal utilization

## STRONGER, LONG-LASTING RELATIONSHIPS TO THE WORK & WITH ONE ANOTHER

- Provider Satisfaction
- Built/sustained collaboration between homeless response system and health care
- Strengthened collaboration with community, CBOs, and people with lived experience
- Meaningful and sustained engagement of those most affected in learning and ongoing system design and improvement

\*Specific measures will be finalized as Workgroup work begins



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## OUR COLLABORATORY PORTFOLIO

Case Conferencing

Optimizing Community-Based Care Coordination

Creative Housing & Stability Solutions

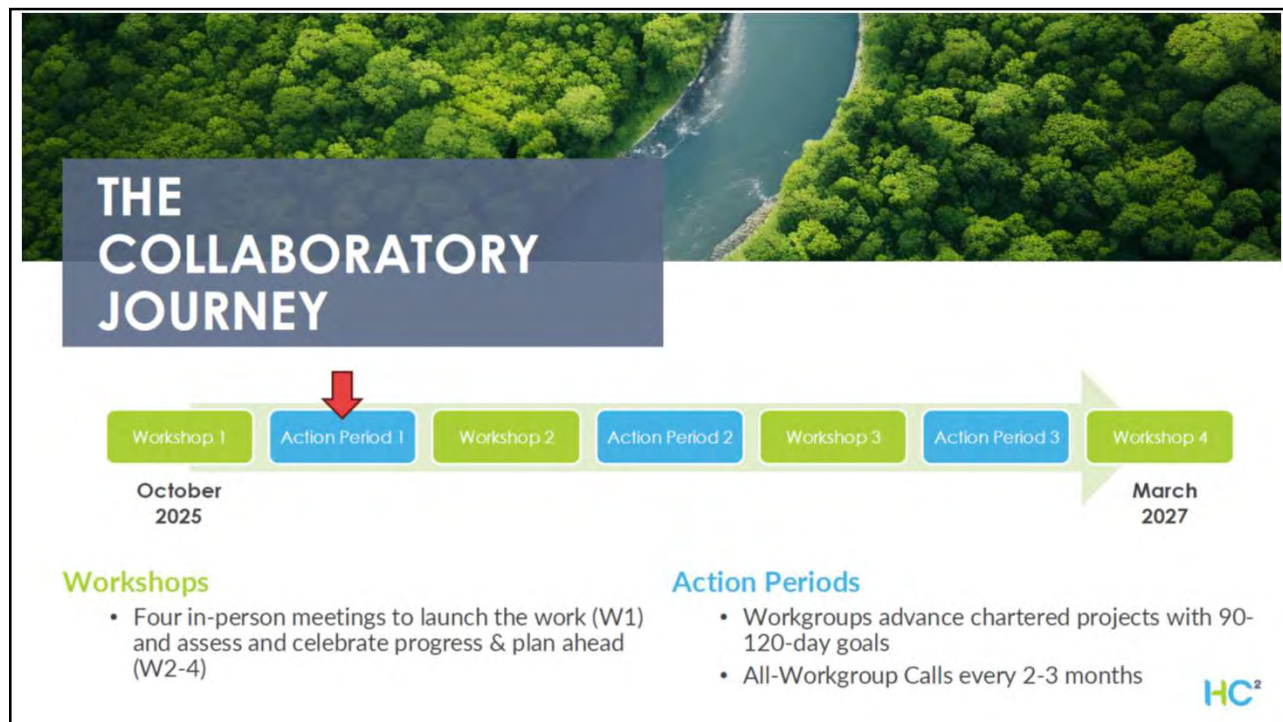
Data Intelligence & Information Sharing

- The Collaboratory will be driven by a set of projects, investments, and capacities that together will achieve results for and with the population
- Projects will be driven by multi-disciplinary / cross-sector Workgroup teams
- The pace and timeline may be different for each project
- New projects may emerge as the work evolves



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CCAHSAA Collaboratory Participating Organizations	CCAHSAA Collaboratory Participating Organizations
Access TLC Home Health Care	LightHouse Social Service Centers
Arrowhead Regional Medical Center	Loma Linda University Health
Big Wins with AI, LLC	Lutheran Social Services of Southern California
Calibrated Healthcare	Manifest MedEx
California Health Care Foundation	Molina Healthcare
Christian Development Center	Mountain Homeless Coalition
Civic Impact Consulting	NAMI Pomona Valley
City of Rancho Cucamonga	Office Of Homeless Services- San Bernardino County
Claremont Graduate University	Operation Grace
Community Action Partnership of San Bernardino County	Orchid Court
Correctional Health Treatment Centers, Inc.	Pacific Clinics
Department of Aging & Adult Services/Adult Protective Services	Partners in Care Foundation
Department of Behavioral Health	Play 2 Fitness
US Department of Veterans Affairs	Rolling Start Inc.
Foothill AIDS Project	San Antonio Regional Hospital
HC2 Strategies	San Bernardino County - Community Development and Housing
Inland Coalition on Aging	San Bernardino County Superintendent of Schools
Inland Empire Health Plan	Simple Solutions Psychotherapy
Inland Housing Solutions	Step Up on Second
Inland Southern California United Way 211+	Symba Center
Institute on Aging	Titanium Healthcare
Kaiser Permanente	VA Loma Linda Healthcare System
Kindful Restoration	Volunteers of America Southwest
Lifeway Church	Wise & Healthy Aging Long Term Care Ombudsman Program

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**CA-609 San Bernardino City and County Continuum of Care  
Membership Application Instructions**

Thank you for your interest in participating in the CA-609 San Bernardino City and County Continuum of Care (CoC). The CoC is a regional or local planning body that coordinates housing and service funding for homeless families and individuals. The CoC is designed to promote a community-wide commitment to the goal of ending homelessness and to provide funding for efforts by non-profit providers, states, and local governments.

The CoC is made up of designated representatives of a "relevant organization", as defined below. Relevant organizations and individuals within San Bernardino County may apply to be considered for membership in the U.S. Department of Housing and Urban Development (HUD) designated CA-609 San Bernardino City and County CoC.

**Membership Eligibility.** Section 578.5 of Title 24 of the Federal Regulations defines "relevant organizations" as including: "nonprofit homeless assistance providers, victim service providers, faith-based organizations, governments, businesses, advocates, public housing authorities, school districts, social service providers, mental health agencies, hospitals, universities, affordable housing developers, law enforcement, organizations that serve veterans and homeless and formerly homeless individuals."

Applicants must designate one representative on their application to vote on behalf of their organization. If they are unable to attend a CoC meeting, a voting representative from an organization may authorize another individual from their organization to be their alternate. A roster of voting representatives is maintained and updated at least annually.

**CoC Member Duties Include:**

- (1) Attend meetings of the full CoC membership, with published agendas, at least twice a year;
- (2) Adopt and follow a written process to select a board to act on behalf of the CoC, which process must be reviewed, updated, and approved by the CoC at least once every 5 years;
- (3) Appoint additional committees, subcommittees, or workgroups;
- (4) In consultation with the collaborative applicant and the HIMS Lead, develop, follow, and update annually a governance charter, which will include all procedures and policies needed to comply with HIMS requirements as prescribed by HUD; and a code of conduct and recusal process for the board, its chair(s), and any person acting on behalf of the board.

To see a full list of CoC duties and responsibilities click [here](#).

You can complete a membership application online at <https://sbchp.sbcounty.gov/> or complete a PDF file of the application and email it to [homelessrfp@hss.sbcounty.gov](mailto:homelessrfp@hss.sbcounty.gov) or mail it to:

The Office of Homeless Services  
560 E. Hospitality Lane, Suite 200  
San Bernardino, CA 92415-0044

**CA-609 San Bernardino City and County Continuum of Care  
Membership Application**

**Instructions:** Please submit this form via email to: [homelessrfp@hss.sbcounty.gov](mailto:homelessrfp@hss.sbcounty.gov) or by mail to the Office of Homeless Services – 560 E. Hospitality Lane, Suite 200, San Bernardino, CA 92415-0044

	Date
Organization Name:	
Executive Director:	
Business Address:	
City:	State: Zip:
Email Address:	
Phone Number:	
Link to Organization's Website:	
Primary CoC Voting Representative Name:	
Title:	
Email Address:	
Phone Number:	
Alternate Representative Name:	
Title:	
Email Address:	
Phone Number:	

**Which of the following sectors best describes your organization sector?**

(1) Advocate	(7) Business	(13) COVID/HOME/REG Endowment Jurisdiction
(2) Disability Service Organization	(8) EMS/Crisis Response Team	(14) Faith-Based Organization
(3) Homeless/Family Homeless Individual	(9) Hospital or Health Care Organization	(15) Housing Developer
(4) Law Enforcement	(10) LGBTQ Service Organization	(16) Local Government
(5) Mental Health Service Organization	(11) Non-Profit Homeless Service Provider	(17) Public Housing Authority
(6) School District/College/University	(12) Social Service Provider	(18) Street Outreach Team
(19) Substance Abuse Service Provider	(20) Substance Abuse Service Provider	(19) Veterans Organization
(21) Victim Service Provider	(22) Youth Homeless Organization	Other:

By submitting this application, you hereby agree to meet the Continuum of Care membership duties as outlined in the accompanying instructions and attest that your organization's representative or alternate can attend meetings at least twice a year.

Signature \_\_\_\_\_ Date \_\_\_\_\_

S.B.C.C.

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### Office of Homeless Services Contact List

Administration

<p>Marcus Dillard, Chief <a href="mailto:Marcus.Dillard@hss.sbcounty.gov">Marcus.Dillard@hss.sbcounty.gov</a> 909-501-0644</p> <p>Joy Woodard, Executive Administrative Assistant <a href="mailto:Joy.Woodard@hss.sbcounty.gov">Joy.Woodard@hss.sbcounty.gov</a> 909-501-0610</p>	<p>Christopher Salazar, Administrative Manager <a href="mailto:Christopher.Salazar@hss.sbcounty.gov">Christopher.Salazar@hss.sbcounty.gov</a> 909-501-0612</p>
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Homeless Management Information System (HMIS)  
[Hmishelpdesk@hss.sbcounty.gov](mailto:Hmishelpdesk@hss.sbcounty.gov)

<p>Jevita Webster, Business Systems Analyst II <a href="mailto:Jevita.Webster@hss.sbcounty.gov">Jevita.Webster@hss.sbcounty.gov</a> 909-501-0621</p> <p>Rudy Zarate, Automated Systems Technician <a href="mailto:Rudy.Zarate@hss.sbcounty.gov">Rudy.Zarate@hss.sbcounty.gov</a> 909-501-0601</p>	<p>Jonathan Garay, Automated Systems Analyst II <a href="mailto:Jonathan.Garay@hss.sbcounty.gov">Jonathan.Garay@hss.sbcounty.gov</a> 909-501-0613</p> <p>Teresa Rojo, Office Specialist <a href="mailto:Teresa.Rojo@hss.sbcounty.gov">Teresa.Rojo@hss.sbcounty.gov</a> 909-501-0619</p>
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Claims Department

<p>Carla Embers, Administrative Supervisor I <a href="mailto:Carla.Embers@hss.sbcounty.gov">Carla.Embers@hss.sbcounty.gov</a> 909-382-3964</p> <p>Mahrees Miranda, Staff Analyst II <a href="mailto:Mahrees.Miranda@hss.sbcounty.gov">Mahrees.Miranda@hss.sbcounty.gov</a> 909-501-0624</p> <p>Monika Baloda, Staff Analyst I <a href="mailto:Monika.Baloda@hss.sbcounty.gov">Monika.Baloda@hss.sbcounty.gov</a> 909-382-3982</p>	<p>Jonjon Sacdalan, Staff Analyst II <a href="mailto:Sacdalan.Jonjon@hss.sbcounty.gov">Sacdalan.Jonjon@hss.sbcounty.gov</a> 909-501-0653</p> <p>Rosa Gomez, Staff Analyst II <a href="mailto:Rosa.Gomez@hss.sbcounty.gov">Rosa.Gomez@hss.sbcounty.gov</a> 909-501-0605</p> <p>Abdel Alkam, Staff Analyst I <a href="mailto:Abdel.Alkam@hss.sbcounty.gov">Abdel.Alkam@hss.sbcounty.gov</a> 909-501-0604</p>
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Programs Department

<p>Annette Florez, Administrative Supervisor I <a href="mailto:Annette.Florez@hss.sbcounty.gov">Annette.Florez@hss.sbcounty.gov</a> 909-501-0645</p> <p>Kim Warren, Program Specialist II <a href="mailto:Kim.Warren@hss.sbcounty.gov">Kim.Warren@hss.sbcounty.gov</a> 909-501-0638</p> <p>Jayson VanHook, Program Specialist I <a href="mailto:Jayson.VanHook@hss.sbcounty.gov">Jayson.VanHook@hss.sbcounty.gov</a> 909-382-3985</p> <p>Ruben Mendoza, Program Specialist I <a href="mailto:Ruben.Mendoza@hss.sbcounty.gov">Ruben.Mendoza@hss.sbcounty.gov</a> 909-501-0620</p> <p>Adriana Duarte, Office Assistant II <a href="mailto:Adriana.Duarte@hss.sbcounty.gov">Adriana.Duarte@hss.sbcounty.gov</a> 909-501-0606</p>	<p>Claudia Doyle, Program Specialist II <a href="mailto:Claudia.Doyle@hss.sbcounty.gov">Claudia.Doyle@hss.sbcounty.gov</a> 909-501-0617</p> <p>Celia Hernandez, Program Specialist I <a href="mailto:Celia.Hernandez@hss.sbcounty.gov">Celia.Hernandez@hss.sbcounty.gov</a> 909-382-3957</p> <p>Rosario Rubio, Program Specialist I <a href="mailto:Rosario.Rubio@hss.sbcounty.gov">Rosario.Rubio@hss.sbcounty.gov</a> 909-501-0639</p> <p>Kanesha Potts, Program Specialist I <a href="mailto:Kanesha.Potts@hss.sbcounty.gov">Kanesha.Potts@hss.sbcounty.gov</a> 909-501-0607</p> <p>Jalen Cleveland, Office Assistant II <a href="mailto:Jalen.Cleveland@hss.sbcounty.gov">Jalen.Cleveland@hss.sbcounty.gov</a> 909-501-0603</p>
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Finance Department

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909-501-0648

Joyce Liang, Accountant II  
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909-382-3956

Housing and Disability Advocacy Program (HDAP)

Monica Lopez, Housing Manager  
[Monica.Lopez@hss.sbcounty.gov](mailto:Monica.Lopez@hss.sbcounty.gov)  
909-501-0614

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